MR John Major, Britain's new prime minister, last night appointed Mr Norman Lamont

as chancellor of the exchequer as he unveiled his first cabinet intended to rebuild party unity and to promote a new genera-tion of ministers.

Within hours of his formal appointment as prime minister by Queen Elizabeth Mr Major brought Mr Michael Heseltine,

a former defence secretary, back into the cabinet as envi-

ronment secretary, charged with reform of the controver-

Mr Douglas Hurd remained foreign secretary. Earlier in the day, Mr Cecil Parkinson had resigned as transport sec-

Mr Lamont's promotion to the post of chancellor will maintain the balance in the

most senior ranks of the gov-ernment on policy towards

sial poll tax.

Thursday November 29 1990

FT No. 31,316
• THE FINANCIAL TIMES LIMITED 1990

World News **Business Summary** Major appoints Lamont as chancellor of exchequer

# restore links after pledge on terrorism

Britain and Syria have restored full diplomatic rela-tions after a four-year break, raising hopes for the release of British hostages in Lebanon. British foreign secretary Doug-las Hurd said Damascos had given assurances that it release given assurances that it rejects acts of terrorism. Page 20

Peking Gulf hint

Chinese foreign minister Qian Qichen denied reports that China would support a UN resolution authorising the use of force against Iraq and hinted it would abstain.

Noriega ban lifted

A Miami judge lifted a ban t A Miami judge lifted a ban that had prohibited Cable News Network from televising gov-erument-made tape recordings of former Panamanian strong-man Manuel Noriega's telephone conversations with his defence lawyers from prison.

> Resignation threat Hungarian finance minister Ferenec Rabar said he would resign, complaining his ability to set policy was being under-mined by the prime minister's economic adviser. Page 3

Communists trail A radical nationalist party was leading the ruling communists in unofficial results after elections in Yugoslavia's southern republic of Macedonia.

Airbus all-clear India said the Airbus A320 can start flying on domestic routes, nine months after the fleet was grounded following a crash.

**Bulgarian crisis** Bulgaria's embattled prime minister Andrei Lukanov was preparing to resign after wide-spread street protests against him. Page 2

Speed limits cut France is reducing speed limits in built-up areas from 60 to

50kph from tomorrow and making compulsory the wear-ing of seat belts in the back of private cars. Repatriation of the first batch

of boat people due to be sent back to Vietnam from Hong Kong under a new "non-volu tary" scheme has had to be postponed, Page 8 Chernobyl appeal

A Soviet official appealed in South Africa for international help to resettle 2m victims of the 1986 Chernobyl nuclear

Poverty in the EC One in seven people in the **European Community lives** in poverty, according to a spokesman for the European Parliament's social affairs com-

Mafia murders eight Italy declared war on the Mafia ofter a night of gang murders in which at least eight people were killed in the Sicilian town

Liberian ceasefire

Liberia's three warring factions agreed on a ceasefire. boosting prospects for an end to civil warfare that has claimed more than 10,000 lives.

Rebels storm jail Left-wing rebels attacked a prison on the outskirts of San Salvador, killing two soldiers, one inmate and a prison guard.

Robber starts fire Firemen rescued trapped customers after a robber set fire to a bank in the Swedish city of Gothenburg when his demands for money were

Expensive drink The driver of a truck containing FFr28m (\$5.64m) worth of art treasures by Rubens, Watteau and Fragonard left the keys inside while he stopped for a quick drink in a Paris cafe. He returned to find the truck bad gone.

# UK and Syria Fiat to invest **L5,000bn** in two southern

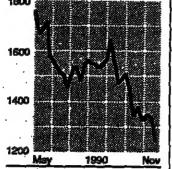
Fiat Group is to invest about L5,000bn (\$4.51bn) in building two production plants in the south of Italy. The decision will be seen as a vote of confi-dence in the Mezzogiorno region, where organised crime and social and economic problems are seen as obstacles to attracting industrial invest-ment. Page 21

LUFTHANSA, 50-per cent state-owned German airline, could become the focus of further round of privatisation to help to cover the costs of unity.

COPPER closed at £1.244 (\$2,438) a tonne on the London Metal Exchange – the lowest level for more than two years.

Copper

Cash metal 2 per torne



Comez copper prices were also in retreat at midday on fund selling and LME lead prices closed at 2½-year lows. Com-modities, Page 38

seeking to unite their lobbying organisations in Brussels to overcome frustration at their inability to present a common front to the European Commis sion. Page 20

MARKETS: Rumours in Hong Kong that speculators might be in financial trouble dragged down The Nikkei average by 569.63 to 23,053.88. In Frankfort the DAX index rose 5.36 to L420.62. In Paris The CAC eased 4.67 to 1,601.25. Back

OLYMPIA & YORK, diversified Canadian property group, is taking steps to improve its liquidity and accelerate the disposal of non-core businesses. Page 21

based leading think tank, says the world's big seven economies face a marked slowdown

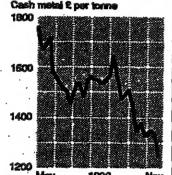
US SEMICONDUCTOR manufacturers have urged President George Bush to seek a new trade pact with Japan, to take effect when the current fiveyear chip agreement expires next summer. Page 10

VARIABLE rate note buyers market which has provided a valuable source of capital for many of the world's banks, are voicing concern about the stresses within the international banking system.

**Euromarkets**, Page 25 land Banking Group, blames "the harshest economic environment for small and mediom-sized businesses since cent reduction in net profits,

FERRUZZI, Italy's second big gest private-sector industrial group, is reviving the name of Montecatini for developing an expanded presence in advanced chemical materials

# Italy plants



**EUROPEAN** carmakers are

NATIONAL REVIEW, Londonnext year. Page 18.

Page 21

PLM, Swedish based packaging group and the fifth largest packaging company in Europe, announced a 29 per cent increase in profits after finan-cial items for the first nine months of the year. Page 22 PHILIPS, big Dutch electrical group now undergoing pro-found restructuring, is raising \$2bn from international banks.

ANZ, Australia and New Zea-World War Two" for a 42.8 per

production. Page 22

. 30

Michael Heseltine returns as environment secretary

Europe. He is deeply sceptical about moves towards closer European integration and his central role in negotiations on monetary union will provide a brake on the enthusiasms of



chancellor of the exchequer

The new chancellor is committed to pushing the government's plan for a common cur-rency based on the "hard Ecu" as an alternative to the Delors blueprint for a single European currency and central bank.



to the Home Office

In a signal that he intends to promote a softer, more caring image in the run-up to the next general election, due by mid-1992, Mr Major switched Mr Chris Patten from environment to the key role of party chair-



man. Mr Patten, 46, is among the brightest of Mr Major's own generation of senior Tory ministers and has long been identified with the left of the party. As chairman he will be charged with preparing the he is expected to emphasise a commitment to improving public services and to helping the less affluent.

Earlier, Mr Major, in his first remarks as prime minister, stood on the steps of 10 Downing Street with a promise to build "a society of opportu-nity" in which all could pros-per from their talents, their application and their good for-

He told massed ranks of jour nalists: "I want to see us build a country that is at ease with itself; a country that is confident; and a country that is able and willing to build a better quality of life for all its citi-

Continued on Page 20 Background and details, Page 12; Editorial comment, Page 18; Lex, Page 20; Markets, Second Section

# Greenspan says economy now suffering downturn

By Michael Prowse in Washington

MR Alan Greenspan, chairman of the US Federal Reserve, yes-terday admitted that the US economy had entered a "mean-ingful" downturn and that many types of businesses were experiencing greater difficulty obtaining credit.

Testifying before the House of Representatives banking committee, he said that the nteraction of 'rising oil prices, Persian Gulf uncertainties, and credit tightening is apparently creating a greater suppression of economic activity than the sum of the forces individually.

The falling dollar would

restrain imports and provide some stimulus to exports. But it was also a cause for concern because it compounded the inflation threat from higher oil prices and could "put at risk our ready access to net inflows of foreign saving."
The Gulf crisis, he told congressmen, had beightened the uncertainties surrounding

monetary policy. The recent easing of the federal funds rate a response to the weakening real economy, partly a response to the fiscal tightening brought about by the recent Budget agreement, and partly a response to evidence of further unintended credit

Mr Greenspan, however, appeared to reject the case for a sharp cut in interest rates, arguing that monetary policy should be atuned to producing "long run non-inflationary

erowth". There was no policy initiative that could prevent the transfer of wealth and cut in living standards caused by higher prices for imported oil. He did, however, express

considerable concern about the tightening of credit, which had got worse since July. Anecdotal information showed that the problem was not restricted the problem was not restricted to property: "many types of business are encountering difficulty obtaining finance".

Mr Greenspan's warning follows a speech last week by Mr Nicholas Brady, the treasury secretary. Mr Brady implored banks to keep lending to their good customers and berated regulators for showing a lack of halance and indement.

of balance and judgment. Mr Greenspan confirmed that the Fed was looking at the possibility of relaxing commer-cial banks' reserve requirements as a means of easing pressure on the fragile banking

system. But no decision had yet been taken.
At present, the Federal reserve requirement on banks' transactions balances and a 3 per cent requirement on nonpersonal time deposits. Mr Greenspan hinted that the time deposit requirement might no longer be needed given changes monetary policy since the early 1980s.

Discussing the state of the sconomy, Mr Greenspan fought shy of using the term reces-sion. However, he noted that all the indicators suggested a



Alan Greenspan: US has entered "meaningful" downturn

meaningful downturn in aggregate output had occurred in October and November.

manifestation of weakness was in the labour market where private employment and hours worked dropped markedly in October, and where initial claims for unemployment insurance had moved significantly higher in recent weeks. In addition industrial production - especially in the motor vehicle and construction supplies sectors - had fallen. The fall in employment and income to decline at the very time that rising energy prices are squeezing many household igets". The drop in real purchasing power, along with plunging consumer sentiment. consumer demand.

On the oil market, Mr Greenspan said that production lost from Kuwait and Irao had been made good. Given the current apparent balance of supply and demand of crude oil, spot prices might have been expec-ted to be be substantially lower but for the general uncertainty caused by the Gulf crisis.

# Gulf states offer Soviets \$4bn in emergency aid

By Tony Walker in Riyadh and Leyla Boulton in Moscow

WEALTHY Gulf states, led by Saudi Arabia, have offered the Soviet Union loans and emergency aid of up to \$4bn to help overcome its economic difficul-

The move is aimed at bolstering Soviet efforts to persuade Iraq to withdraw from Kuwait.

Prince Saud al-Faisal, the Saudi foreign minister, dis-cussed the aid package with Soviet President Mikhail Gorbachev in Moscow yesterday. Prince Saud was on his way to the United Nations in New York, where the Security Council is expected to endorse a resolution issuing an ultimatum to Iraq to withdraw.
Sheikh Mohammed Ali Abal-

Khail, the Saudi finance minister who accompanied Prince Saud to Moscow, will remain in the Soviet capital for detailed discussions on the loan pro-The offer of substantial Arab assistance to the Soviet Union

comes just two months after Saudi Arabia restored full dip-lomatic relations with Moscow after more than 50 years. official, assistance would be provided by the six-member

According to a senior Saudi Gulf Co-operation Council (GCC) in the form of emergency relief to help deal with immediate problems, such as food shortages and also in soft loans for projects aimed at

restructuring the stricken

Soviet economy. No further details of the loan package were available.
The official said GCC states Saudi Arabia, Ruwait, the United Arab Emirates, Bah-rain, Qatar and Oman - nad

collectively agreed to assist the Soviet Union, but help would be negotiated on a bilateral Mr Abdulmohsin al-Dualj, Kuwait's ambassador to Moscow, said the loan was unconditional. "They can do whatever they want with it. What we want to do is help the Soviet economy. We hope the

money will ultimately go to the benefit of the Soviet people." Mr al-Duaij denied that the loan was explicitly a reward for Soviet support of tough action to expel Iraq from Kuwait. "The Soviet position has been clear from the start. It's just that they wanted to give Sadnam Hussein some more time. I think they decided that time is no longer the element; that it's now up to Saddam Hussein to decide whether the issue will be set-

tied peacefully or by war." Saudi Arabia, which has benefited from the recent sharp rise in oil prices, will contrib-ute at least half of the GCC assistance to the Soviet Union. but the exiled government of Kuwait is also making a substantial contribution of perhaps as much as \$550m. Middle East, Page 8

4

# EC fishing fleet needs cuts of 40% to rebuild falling stocks

By Tim Dickson in Brussels

CUTS OF at least 40 per cent in the European Community's outsized fishing fleet are urgently required to help rebuild dwindling fish stocks, the European Commission

warned yesterday. Detailing the crisis facing the eight-year-old common fisheries policy, Mr Manuel Marin, the commissioner responsible for the sector, painted a bleak future for Europe's 300,000 fishermen, notably those dependent for their living on the North Sea. The warning comes in a communication to the EC

Council of Ministers which is likely to form the basis of detailed Brussels proposals next year.
It concludes that it is "urgent and necessary to adjust the CFP to ensure opti-mum balance between fishing

effort and resources' Evidence presented by a group of independent experts suggests that, because of overfishing, the mortality rate for more than 90 per cent of the North Atlantic stocks of the main species is too high.

For a large number of species, notably cod, haddock, place and herring, "the level is four times higher than what it should be if resource equilib-rium is to be attained".

As a result "a gradual reduction from present fleet capacity levels of at least 40 per cent on average must be envisaged for all Community fisheries". Mr Marin said analysis of individual stocks and fleets would begin in Brussels to see where cuts would be made. He promised that EC finan-

cial support, including direct income payments, would be provided to ease the transition into other jobs or to tide fisher-men over until stocks recover. Previous efforts to limit the size of the EC fleet have led to

only small reductions. Yesterday's report highlights the limitations of the EC's resource conservation policies which have operated since 1983 mainly via a system of overall Community catch allowances (known as TACs) divided up into national quotas for each

In an interview yesterday Mr

Marin said he saw no alternative to continuing with the present TAC arrangements when the CFP is formally reviewed in 1992 - but he argued strongly in favour of transferring the control and surveillance powers now exerrised by national governments

to Brussels.
"The effectiveness of conser vation policy depends on sur-veillance of fishing activities, where there are serious gaps at the moment

He said that the situation could also be improved by recourse to modern communi cation techniques involving the use of satellites and estab-lishment of an integrated computer vessel location net-

 In Brussels yesterday Mr Marin made it quite clear that he thought the responsibility for the disarray of the Com-mon Fisheries Policy lay with the EC's member states and their failure to control over-

Full report, "Taking the flak over EC fishing debacie". Page 36

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Biotechnology: Finding an antedote for ar industry's poor health Editorial Comment: Last chance for Gatt Economic Viewpoint: Major faces siump with a silver lining

Direct Malls Pan-European - in theory ... Survey: London as a financial centre ......31-35

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With the country's



trade figures and busi-ness expectations at their lowest levels since the 1985 recession, Singapore's new prime minister, Goh Chok Tong, may have his work cut out.

-London

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yield: 7.27% Long Bond: 10333 yield: 8.43%

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Chief price changes vesterday: Page 21

Dec 8632 (8732)

PO BOX 176. LONDON SW15.1BU

BULGARIA'S Prime Minister, Mr Andrei Lukanov, was last night preparing to resign fol-lowing widespread street demonstrations in the capital, Sofia, and other cities and persistent calls for his resignation from the opposition Union of

Democratic Forces.

Mr Lukanov, who survived a no-confidence vote last week, seems to have realised that his government cannot hope to implement economic reforms without the support of the opposition and the population.
The place is absolute bed-

lam," a writer living in Sofia commented yesterday. "As the food shortages get worse, as the rationing continues, the political parties just fight for

the power. It is pathetic."
Mr Lukanov's government,
which is made up of ruling Bulgarian Socialist (former communist) party ministers, and which won a comfortable majority in last June's first free elections, has failed to win support for any reforms, on the grounds that it comprised by old communists dressed up in newish socialist clothes.

Mr Lukanov had planned to introduce a privatisation package, cut back subsidies and liberalise prices with the aim paving the way for the market economy. But over the past few weeks, demonstrations organised by the UDF, and nationwide strikes which were organised last Monday by Podkrepa, the independent trade union, argued that Mr Luka-nov no longer had a mandate

to govern the country. Since June, Mr Lukanov has insisted that he wanted a government of national consensus in order to push through the reforms, without which Bul-

PORTUGAL'S government has set a timetable for the estab-

lishment of commercial televi-

sion channels, ending months

of uncertainty and frustration

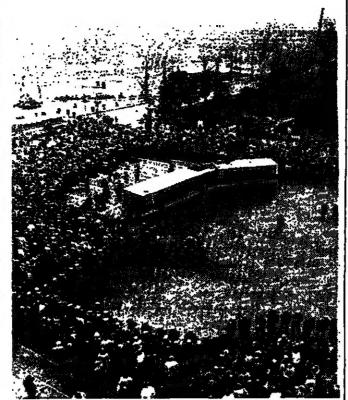
for prospective bidders, Patrick

Mr Anibal Cavaco Silva, the

prime minister, said yesterday that conditions for bids would

be made known in December and that competing bids would

Blum writes from Lisbon.



Anti-government protesters blocking streets in the capital Sofia

be evaluated and decided upon ending the state's television

needed foreign investment and a stabilisation package organised by the International Mone-

tary Fund.
But the UDF, a loose coalition of 16 political groupings, refused to join in any coalition and instead continued to expose the communist background of the BSP.

The task now facing President Zhelyu Zhelev is to find a compromise candidate to form

Portugal has two state-

owned and run channels, RTP

I and 2: plans are to allow two

nationwide private channels to

operate alongside them. After

months of controversy, includ-

ing a row over the Roman Catholic church's interest in a

"preferential" TV slot, parlia-

ment approved legislation for

Portugal sets a date for commercial TV

by March next year.

the next government. The offi-cial Bulgarian news agency, BTA, reported that an indepen-dent candidate might be cho-sen to replace Mr Lukanov.

His resignation may finally put an end to the instability and bitter infighting among parliamentary deputies. However, the UDF may well be forced to introduce the same economic austerity measures

as advocated by Mr Lukanov.

This, however, was followed by criticism from the industry

which complained that initial

conditions were too restrictive

and could endanger the viabil-

ity of private broadcasting.
Mr Cavaco Silva also
announced that the existing

monopoly last July.

abolished in January.

# The long haul back to health in Romania

Foreign aid is needed to put new life into a moribund system, writes Judy Dempsey

R BOGDAN Marinescu, Romania's health minister, is a tired and weary man. As he attempts to secure support for a new health system, fresh obstacles stand in his way almost every day. The greatest one is the miserable legacy bequeathed to the ministry from the Ceausescu regime. Under that regime, the health system was systemati-cally run down. Mr Nicolae Ceausescu's attempts to pay off at breakneck speed the coun-

try's hard currency debts dur-ing the 1980s led to a corresponding decline in public expenditure and investments in the health service. But the cutback in health

spending went beyond a deteri-oration in services. It under-mined the social fabric. In the early 1980s, women were obliged to have children after the regime embarked on a public campaign to raise the birth rate. Abortion and contraception was banned.

Despite the campaign to

raise the birth rate, there were few incentives to facilitate the programme. Food rationing was introduced in 1981, imports were banned and hos-pitals were starved of investments. As a result, women were often forced to abandon their children in orphanages, or else resort to illegal abortions and risk infection.

with increasing the birth rate coincided with a campaign against the medical profession. Doctors and nurses, always under the watchful eye of the hated Securitate, or secret police, were frequently accused of taking bribes, a common practice in eastern Europe because medical staff were so badly paid. And as its public

orphanages and paediatric hospitals bore the brunt of a decline in trained personnel. Mr Marinescu says that explains why today there are 128,000 children in "Child Protection Units" tection Ilnits." Of that number, 14,800 chil-

dren up to the age of three are in orphanages. Another 84,900 children, aged between 4 and 18 years, and under the super-vision of the Ministry of Health and Science, are living in orphanages and educational institutions. The Ministry of Labour is entrusted with looking after 23,000 orphaned and handicapped teenagers. Recent Western visitors to these institutions have been

shocked by the conditions.
Children were left unfed,
unclothed and uncared for in
conditions described by western doctors as medieval. Mr Marinescu says such neglect was a result of a combi-

nation of factors: inexperi-

status deteriorated, it failed to attract the younger generation into the profession. Child care in nurseries,

HEALTH IN **EASTERN EUROPE** 

enced and poorly-paid staff, public indifference, and soci-ety's lack of awareness about the true situation. French and British doctors are more criti-

"Romanians tell us they did not know about the situation," said one British doctor. "If they did, they say they could do nothing to improve condi-tions. The indifference towards the way orphans and handi-capped children were treated, and the public stigma attached to handicapped children, was shocking. It seems to me that Romanians were hostile about knowing the truth," he added. Doctors and health organisa-

tions visiting Romania also comment on how medical sup-plies sometimes find their way into the black market as a result of the continuing short-ages; that staff in villages

remain suspicious and sometimes obstructive towards out-side help. This is hardly sur-

side help. This is hardly surprising. For decades, Romanians were banned from speaking to foreigners.

Mr Marinescu contends every day with these criticisms. "The problems are enormous. We have to change the mentality among the population. But to do this, we have to find the resources."

Helped by the World Health

Helped by the World Health Organisation, the Ministry has Organisation, the ministry has started to improve medical services. Progress has been steady but slow, largely due to the bureaucratic inertia, the lack of computers, an untrained medical profession and few recovered.

The lack of resources appears to be the most immediate problem. The Health Ministry reckons it requires \$1.4m to repair orphanages; \$1.2m for repairing 10 of the 32 hostels for severely handicapped chil-dren (the remainder are not fit for use); another \$5.9m for repairing half of the 49 special education units for deficient

children. But a shortage of raw materials delays repairs. Feeding the children is snother problem in a recent report the Ministry concluded that the state's monthly food budget of \$4.6m for all the childrens' institutions is inadequate. The improvement of food would require monthly food imports worth \$2m...we do

As for medicines, the monthly bill is \$360,000 of which \$700,000 is spent on imports. Clothing and according modation for the winter months will cost an additional

The government's long-term programme to improve childrens' institutions will cost \$100m, while "in order to attain the targets for the res." six months, we need \$27m. But Mr Marinescu knows that

the government's coffers are A visit to any of the pharma cies in Bucharest confirms this. It is still impossible to this. It is still impossible to buy soap, tampons, penicillic, aspirin, nappies, diapers, sani-tary towels, baby food, antisep-tics, bandages and condoms. A visit to any hospital con-firms the shortages of person

nel and medical equipment. In the meantime, Romanians with money, connections and access to the black market continue to by-pass the queues. Hence Mr Marinescu's plca for concerted international assistance. Without such help, he believes that the health sys-

tem, or the population's men-tality, have little chance of changing for the better. This is the last article in a

timee-part series on the state of eastern Europe's health systems. Previous articles appeared on the foreign pages on November 16 and 27.

# BP chief warns of serious overcapacity in Europe

By Clive Cookson

THE European petrochemicals industry faces serious overcapacity in the 1990s, with new plants planned during the chemicals boom of the late 1980s coming on stream during a period of slow growth, senior executives told the Financial Times conference on European Petrochemicals in London yes-

Mr Bryan Senderson, chief executive of BP Chemicals, warned that the "fragmented" European industry faced a formidable squeeze" which should lead to its restructuring. He pointed out that half of the European capacity for producing olefins - key build-ing blocks of petrochemicals is still in the hands of national companies with no capacity



PETROCHEMICALS

IN EUROPE outside their home country. This hardly seems an appropriate structure with which to approach the European market post-1992. It is as inappropriate for petrochemicals as it is for airlines, aerspace, the automo-tive industry and almost any other commercial operation."

Mr Jim Gordon, chemicals co-ordinator for the Royal Dutch/Shell group, said: "We city affecting overall industry performance" until the mid-1990s, as a result of decisions already taken inside and out-

side Europe."
US petrochemical companies
would be quicker to close excess capacity than their European counterparts, Mr Gordon said.

Some speakers at the conference were excited about long-term market opportunities in eastern European. But Mr Gordon warned against expecting too much too soon. Mr Alan Plaistowe, presi-

dent of the Chem Systems Group, described a detailed

study of the East European industry by his consultancy.
"We are coming to the conclusion that the capital stock of the industry may not be as bad as everyone seems to think," he said. "Some of the more modern, larger plants and refi-neries have some chance of survival with selective modernisation and improved

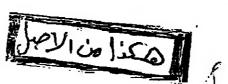
As the conference chairman, Mr Hugo Lever, director gen-eral of the European Chemical Industry Federation, said that the most immediate issue fac-ing the industry is the outcome of the Gulf crisis. But, he added: "Wars are not in the textbooks of economists." None of the speakers made predictions about the Gulf.

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SPAIN'S socialist government yesterday postponed for a year a controversial nationwide fincrease in rateable property values, following an extraordi-nary week of public and politi-

cal protest.
The climbdown, by far the most spectacular the government has made in its nine years in power, will cast a cloud over the political career of the country's finance minis-

ter, Mr Carlos Solchaga.
Yesterday, Mr Solchaga
accepted ultimate responsibility for the plan to revise land
values, and said that during the year's postponement the government would try to iron out the inequalities thrown into focus by the scheme. The decision to halt the

scheme is an important rever-sal for the minister and the government as a whole. The authorities have been engaged for four years in a painstaking sibn (2500m) effort to photo-graph from the air every inch of the country, and then to draw up a cadastral survey listing, for fiscal purposes, the size and position of every prop-

erty in Spain.
Such a survey, designed to gauge the fiscal value of land, has never been completed before in Spain; Mr Solchaga insisted yesterday that the survey was essential in order to

bring proper fiscal transpar-ency to the country. The authorities believe average

are in themselves a tax, and government attempts to explain otherwise have failed. The government was forced to react quickly when it became clear on Monday and Tuesday this week that the socialist party was beginning to panic. Municipal elections in Spain are just six months away and the socialists are not polling well in large cities.

# Industrialised states pledge over \$1bn for environment

By William Dawkins in Paris

THE 25 largest industrialised and developing countries yesterday agreed to form a fund of \$1bn (£500m) to \$1.5bn to combat environmental problems. A meeting at the European

headquarters of the World Bank gave the go-shead for the fund to help developing countries tackle cross-frontier pollution and finance measures to protect the ozone layer.

The bank has recently been increasing the amount of normal lending for environmental schemes and is keen to widen the sources of funds available. for such projects. The fund.

urban rates are currently set about a fifth of market values. But Mr Solchaga said: "We

have underestimated public reaction." Mayors of large Spanish cities have been encouraging property owners to take legal action against the imposition of new land values and tens of thousands of court actions have been opened around the country.

The new land values were esigned to raise the taxable designed to raise the taxable value of some 20m urban properties in Spain from around Pta15,000bn (280bn) to Pta42,000bn in the first phase. A second phase would take rateable values to within 70 per cent of market values, which the authorities estimate to be worth some Pta120,000bn. Property owners and conservative political opposition parties political opposition parties have assumed the new values are in themselves a tax, and

proposed by France at the 1989 meeting of the World Bank and the IMF, is expected to be operational in six months.

Donor countries would make direct contributions, though they could also co-finance individual projects. France is plan-ning to make available FFr900m (£92m) over three years, on condition that others follow its example. The US has also said that it will contribute.

This comes on top of a \$160m special fund established under the Montreal international convention on protection of the

# Greens in the west prepare to save themselves

By David Goodhart in Bonn

GERMANY'S charmingly chaotic and faction-ridden Green Party is stubbornly refusing to die. Despite the evaporation of last year's fleeting hopes of a Red-Green coalition in Bonn, the stealing of its policies by the bigger parties, and poor relations with the east German Greens, it looks set to defy, once again, the political defy, once again, the political obituaries.

Next Sunday's election should see the Greens comfortand into the all-German parlia-ment, although they are expec-ted to slip back a little on their surprisingly good 8.3 per cent

in 1987. Ecology has been temporar-ily submerged by German unification on the national stage but that has made little impression on the Greens' loyal voters, and may even have pulled in a few new ones



German elections fed up with wall-to-wall unity.

However, some anxiety about clearing the 5 per cent hurdle is always a useful vote-winner for the party. The Greens benefit from the support of many voters who do

party between elections but believe it is desirable to keep them in parliament as an influ-ence on the bigger parties. "Everyone talks about Ger-

many, we talk about the weather," is a nicely offbeat campaign slogen, but the Greens are running a rather lacklustre campaign. In the last couple of weeks they have at least calmed fears that they might be becoming too boring, by destroying the Red-Green coalition in west Berlin and getting several visits from the Bonn police in connection with attempts to persuade US sol-diers to desert, rather than fight in the Gulf.

But global warming is not much of a theme in east Ger-many, where, despite appalling pollution, people have more

This point is grasped by the

east German Greens. They are for unity and for the social market economy and are thus considered rather backward by

their west German cousins. Thanks, however, to an alligroup Bundnis 90 - the group which led the early stages of the east German revolution and still claims some of the most impressive east German east Germany may poll about 10 per cent.

The west German Greens wanted to see the continuation of two German states and so have had little to say about the unification process, except that it is all happening too quickly and has destroyed the chance for a radical "third way" between capitalism and socialism. They will merge with the east German Greens after the election but "cultural differ-

ences" are likely to remain for a long time to come. The west German Greens who will be elected to the Bundestag will be some way to the left of the current Green MP's who belong overwhelm-

ingly to the pragmatic "realo"

wing of the party.
With the radicals in charge, a merger with the PDS, the former East German communists, is likely. That will probably drive out the remaining "realos", especially if the "realo" Greens in the state of Hesse fail to form a Red-Green alliance with the Social Democrats in the state election in January. The "realos" would find a comfortable home in the new eco-conscious SPD. It is the new model SPD combined with the Greens' failure to win younger voters that will even tually prove those political obituaries right.

# IBM joins European research project

By Michael Skaplnker

IBM of the US has become the first non-European company to be admitted to Jessi, Europe's largest semiconductor

research project.
Jessi has, however, postponed a decision on a far more difficult subject: what to do about ICL, the British computer manufacturer which has been bought by Fujitsu of

Japan. Jessi – the \$5bn (£2.5bn) Joint European Submicron Sil-icon initiative – is expected to announce today that IBM will be allowed to participate in two of its projects. One is a sema onductor equipment project and the other is a proj-

of circuits onto chips.

The Jessi board, meeting in Munich last Tuesday, postponed a final decision on ICL's continued participation. STC, the UK telecommunications manufacturer, announced last July that it was selling ICL to Fujitsu. As ICL does not officially pass into Fujitsu's hands until tomorrow, the Jessi board is thought to have decided it could not yet make

a formal ruling.
European chip executives are split on the issue. Some believe that a Japanese-owned company should not be allowed to remain in Jessi. They argue that the programme was set up last year specifically to enable the European industry to fight back against Japan's domination of the world semiconductor industry.

Others say that if ICL is a European company today, it does not cease to be one tomorrow, when it is formally taken over by Fujitsu. All that has changed is its ownership, they say, not the location of its research and manufacturing.

Although ICL's participation in Jessi is minor, it does take part in other European research programmes. Fujitsu officials have said they would regard the exclusion of ICL from European research pro-grammes as a blow. Mr Masaka Ogi, president of Fujitsu Laboratories, said that ICL's European status was one of the main reasons for acquir-

# Brussels launches move to abolish double tax

By Lucy Kellaway in Brussels

PROPOSALS to abolish all double taxation between member states and stop the present system whereby companies can be penalised for doing business in more than one EC country were yesterday launched by the European Commission.

Brussels is suggesting that companies with subsidiaries in another member state could offset any losses made by the subsidiary against the profits made by the parent company.
The Commission fears that
the present tax treat-

which often results in companies being taxed twice - may discourage companies from investing across frontiers. when the tax treatment is more attractive for investment made within one country.

A second corporate tax direc-tive would mean that interest payments or fees from one part of the company to another in a different EC country could be made without attracting any made without attracting any withholding tax. The proposals are a sequel to three directives aimed at rationalising corporate taxation agreed last summer, after 15 years of squabbling between ministers.

Ms Christiane Scrivener, the EC tax commissioner, specific

EC tax commissioner, yester-day expressed hope that the two latest directives could be

agreed much more quickly. However, the new proposals like the earlier ones, will need unanimous support from the Twelve, so her forecast could

prove to be optimistic. The directives have been given warm welcome by European businesses which has put them at the top of their list of priorities for EC legislation.

At the moment companies that do business in more than one country are likely to have to pay tax in each country in which they operate. Although double taxation

treaties exist between some member states, getting the tax back can often be cumbersome and time consuming. More over, a difference is frequently made between the treatment of branches, which are legally a part of the parent company's tax return, and subsidiaries. which are separate entities. The Commission is propos ing that such differences

should be smoothed out, so that 75 per cent owned subsidiaries should get a similar tax treatment to branches. It der investment: as start up ventures normally make es, an inability to write off these losses may act as a disincentive to direct investment.

### Norway central bank dubious of fiscal policy

NORWAY'S central bank yesterday revised downwards its forecast of robust economic growth for 1991 and warned of possible pitfalls of the expansive fiscal policy being pur-sued by the minority Labour government, which returned to power earlier this month Karen Fossli reports from Oslo. In its quarterly report, the central bank forecast that Nor way's gross domestic product would next year expand by

3.25 per cent, well above its main trading partners, but below June's forecast of 4 per According to the report, the cpansive fiscal policies of the Labour government, led by Mrs Gro Harlem Brundtland would fuel moderate growth of 1.75 per cent in Norway's mainland economy, which excludes shipping and petro-

Norway's mainland economy this year is forecast to see investment fall by 7.25 per cent but rising by 3 per cent in 1991, thanks to investment in the petroleum sector.

Labour is seeking to rally support for a new budget proposal which includes a NKr3.6bn (\$620m) increase in its deficit to NKr50.8bn over that proposed in October by the former centre-right coali-

# Hungary's minister of finance decides to quit

By Nicholas Denton in Budapest

MR Ferenc Rabar, Hungary's finance minister, has said be intends to resign, exposing the conservative government's dis-array in the face of deepening economic crisis, less than a week before next year's crucial budget is scheduled to go before parliament.
The finance minister has

long been at odds with Mr Gyorgy Matolesy, the economic adviser to the prime minister and the cabinet, and was expected to leave the cabinet in an impending purge of economic ministers.

"Whether Matolcsy stays or not, I am going," Mr Rabar said in an interview in yesterday's Vilaggazdasag, the eco-nomics daily. He accused the prime minister's adviser of second-guessing him by preparing alternative versions of the government's programme.

Mr Matolcsy responded that his attacks had been not against the finance minister personally, but rather against the restrictive economic policy that he represented. The public clash between the

two officials is just the latest in a series of arguments which have hobbled the government since it came to office last May. Mr Rabar and Mr Matolesy, who are both regarded as radicals, have often joined forces against their more cautious and interventionist cabinet col-

But Mr Matolcsy's belief in supply-side economics jars with Mr Rabar's fiscal orthodoxy, and their separate and unco-ordinated proposals for what amounts to shock therapy for Hungary's economy

have been diluted. The present turmoil comes at a critical time.

The cabinet beld an emer-

gency session yesterday to try to close the gap between the record Ft90bn-100bn (\$1.5bn-1.65bn) budget deficit it plans for 1991 and the Ft50bn thought acceptable to the International Monetary Fund delegation which arrived in

IMF approval is essential if Hungary is to avoid insolvency and finance the current account deficit. It is expected to reach \$1.5bn for 1991 when it will have to pay Gulf-inflated world-market prices for previ-ously subsidised Soviet oil sup-plies. The cabinet's failure to agree on a position acceptable to the IMF has also delayed the budget that independent experts are convinced cannot pass parliament in time for the



Thre you surprised at how little high level nuclear waste has been produced?

A lot of people are.

There seems to be a general feeling that acres and acres of it are lying around, barely secured, with a radioactive life of thousands of years. Or that tons of it are being dumped at sea every year.

Nothing could be further from the truth.

At British Nuclear Fuels we are spending over £2 billion on a programme which allows us to continue dealing, safely and carefully with nuclear waste.

A major misconception is that all nuclear waste is the same.

Not true. In fact, it falls into three distinct types which emit varying intensities of radiation.

Consequently, they are dealt with in completely

different ways. The most radioactive is High Level Waste, which results from reprocessing spent nuclear fuel. We can recycle at least 97% of spent fuel into new fuel. It is the remaining 3% waste that must be carefully

dealt with.

At present, high level waste is stored as a liquid

inside double-walled, cooled stainless steel tanks enclosed in thick concrete walls.

However, we have brought into operation a process called 'vitrification' in which liquid waste is converted into glass and sealed inside stainless steel containers to be kept safe for the indefinite future. This method reduces the waste to % of its original volume. Or, to look at it another way, all the high level waste produced at Sellafield in the last 30 years could be contained in just 4 double-decker buses.

A far less radioactive type of nuclear waste, known as Intermediate Level Waste, occurs when the nuclear fuel rods are stripped in the first mechanical stage of reprocessing.

The scrap metal, sludge and residues that are involved in this operation are sealed in cement inside steel drums, and stored in our special encapsulation plant until a suitable long-term home has been found.

At the moment, sites at Sellafield in West Cumbria and at Dounreay in Scotland are under scrutiny from geologists to see whether either of them is suitable for a deep underground repository.

The least radioactive waste of all however is

Low Level Waste, such as paper towels, gloves, protective clothing and laboratory equipment which not only come from the nuclear industry but from hospitals, research laboratories and other industries where radioactive materials are handled.

Despite the fact that radiation from low level waste is negligible, we take no chances.

At Drigg in Cumbria, we have built and use a concrete vault the size of a dozen football pitches, and we are developing a method of compacting this type of waste which means Drigg won't be full until well into the 21st Century.

If you'd like to know more about the way we manage nuclear waste, write to Information Services, Risley, Warrington WA3 6AS for our nuclear waste brochure, or our video.

Better still why not come and visit us at the Sellafield Visitors Centre in West Cumbria.

You could take a bus ride around the site.

# BRITISH NUCLEAR FUELS

Managing waste at Sellafield.

### THE URUGUAY ROUND: MAKE OR BREAK

 Next week's Gatt trade talks in Brussels, the culmination of four years' negotiation, are in disarray. FT writers look at the obstacles facing ministers

# Uphill all the way to the summit

OUR YEARS ago in Punta del Este, Uruguay, trade ministers sent their negotiators off on the most ambitious overhaul of the world trading system.

tem ever attempted.
For two and a half decades after the Second World War, under the aegis of the General Agreement on Tariffs and Trade (Gatt), trade in goods had considerable for had expanded considerably (aster than production, supplying an important stimulus to the

growth in the world economy.

In the 1970s the pace slackened. Governments evaded
Gatt rules by subsidising petition and by striking v ... in-tary export restraint deals. In Uruguay, ministers decided to revamp Gatt, to extend its rules to textiles and clothing and to apply Gatt principles to trade in agricultural produce, services and intellectual prop-erty rights.

Now, at the end of their fouryear slog, negotiators will return to trade ministers in Brussels next week in chagrin. They have done no deal on agriculture and been thwarted over services; even in Gatt's classic tariff-cutting area they are offering far less than the 33 per cent overall target which ministers had set. Several draft agreements

Rules revision
 Spotlight on Brussels

# Reinforcing Gatt's powers

ONE OF the primary goals of the Uruguay Round has been to reinforce Gatt. A cluster of negotiating groups have worked at improving its rules, adding to its capacity to mediate in disputes and enhancing its international role.

The results make up a mixed bag although some potentially important accords could be finalised in Brussels, provided ministers settle such central outstanding issues as agriculture and services.

An attempt to revise the anti-dumping code has run into the sand. Negotiators failed to strike a trade-off between, on the one hand, the demands from Japan and other Asian exporters for stricter rules to determine dumping and restrict anti-dumping measures and, on the other hand, US and countries be allowed more scope to act against companies circumventing anti-dumping

A draft agreement exists on the related matter of clearer rules of origin for products and

With the right will, ministers could dispose of outstanding points such as whether the rules should apply to trade conducted under preferential agreements.

Developing countries have refused to discuss modifica-tions to their right to discard Gatt rules when they run into difficulties with their balance of payments, until they see what counter-balancing advantages they can expect to win from the Round.

An agreement tightening the rules under which governments can introduce safeguard measures to protect industries against surges of imports hinges on whether the EC will continue to insist that safeguards can be applied selec-tively against offenders. Other countries think Gatt's non-discrimination rule should be

observed. Understanding on safeguards would help significantly to get rid of "grey area" measures such as the voluntary export restraint arrangements to which governments have been increasingly resorting in viola-tion of Gatt principles.

So would revision of Gatt rules on subsidies and countervailing duties but in this instance a hardening in US determination to do away with industrial subsidies has balked agreement.

Basically, the US wants no subsidies included in the "green" or permitted category. Some political decisions and a settlement in agriculture are needed, if the draft accord is to be completed in Brussels.

Ministers should decide fairly easily on significant improvements to Gatt's dispute settlement mechanism. They have to choose among a few options in a draft agreement that simplifies procedures for establishing dispute panels and adopting their reports and establishes an appeals body.

Enhancement of Gatt's powers to survey national trade policies has been agreed. Reinforcing Gatt as an institution hangs on results in other areas, such as services and intellectual property rights, while the controversy over endowing Gatt with a management board, composed of a limited number of ministers,

William Dullforce

will be put to ministers: some call for fairly easy choices but not one of the 15 negotiating groups will table the text of an accord that it knows for sure will pass on a ministerial nod. In part, this is due to the

linkages governments have made between the different issues. The US makes everything conditional on a farm deal. Australia will not budge on industrial subsidies before it is sure it will secure better openings for the farm produce which makes up 40 per cent of its export earnings. Developing countries will not swallow an accord on intellectual property rights before they see pacts on textiles and clothing and on improved access for their exports to industrialised coun-

Disarray is such that there is no certainty that even a minimal, face-saving package of results will transpire from the Brussels meeting. US officials insist that without a satisfactory deal on farm reform the entire Uruguay Round will be in jeopardy. EC officials say they cannot see how other agreements can be finalised, if no solutions emerge on agriculture and services.

This unhappy situation is not the fault of the negotiators. The blame lies primarily with European Community and US

AS unofficial capital of the EC

Brussels is well used to stag-ing big events – but next week's Gatt summit will test

the Belgian capital's organisa-

The scale of the operation is huge, with the 105 participat-

ing countries in the Uruguay

Round planning to send between 1,500 and 2,000 offi-

cial delegates, more than 1,000 accredited journalists and an

unspecified number of inter-

ested "hangers on" (business-men and lobbyists more

politely known as the "private

All or most of these will on

Monday descend on the vast Heysel exhibition centre,

which this week was still being adapted to the needs of the international trade circus.

Directly north of the city

centre just inside the motor-

way ring, the Heysel centre is overlooked by the national

football stadium and by the

Atomium, the atom-shaped

steel edifice built as the cen-trepiece for the 1958 World

Fair. It will be a suitably sym-

bolic backdrop for the explo-

sive reactions which can be

guaranteed in the event of suc-

Agriculture

sector tail").

tional powers to the limit.

the muck-spreaders

governments whose leaders declared in July at the Hous-ton summit of the Group of Seven industrial powers that the trade negotiations had "the highest priority on the international economic agenda" and that each would make reductions in support and protection of agriculture "covering inter-nal regimes, market access and export subsidies".

The leaders have so far not

delivered. EC farm and trade ministers bickered for five

The blame lies primarily with the EC and US. So far the leaders have failed to deliver

weeks before they gave birth to a farm proposal that was quickly dismissed by the US, by 13 farm-exporting nations in the Cairns Group, led by Aus-tralia, and by most developing countries as not even offering a basis for negotiation.

Germany and France had combined to whittle back the minimal offer proposed by Mr Ray MacSharry, EC farm commissioner. German Chancellor Helmut Kohl would not risk losing the farmers' votes in the

cess or failure of the talks.

Severe traffic disruption is

inevitable - especially if the threatened demonstration by

involved in the nitty-gritty of

negotiations, though film buffs may be tempted to visit

Europe's biggest cinema com-plex nearby.

chamber for their plenary sessions but there are smaller

"green" rooms) where the hard

bargaining will be done in

more restricted groups. An

artificial river running through the conference centre

is likely to add sparkle to the

occasion, and the opportunity for participants to tell their

Delegates will have a large

election on December 2 With his farmers rioting and pre-venting him from travelling on his own highways. President François Mitterrand of France held firm against reducing export subsidies or abandoning preferential access to EC mar-

There will be no agreement on agriculture, if the EC does not improve its offer next week. Optimists, or cynics, believe the improvement will come after the German election

on Sunday. In services the sinner is the US, which with an active finan-cial services lobby had worked most energetically for liberalis-ation and for bringing trade in services under Gatt rules. Now, under pressure from its ship-ping, aviation and basic telecommunication industries which oppose change, the US has backed off; it wants these service sectors to be excluded from having to apply Gatt's

non-discrimination rule.

There is tremendous irony in the situation. In the first three years of the Round the main obstacles to a successful outcome were expected to come from the developing countries which had even objected to having services and intellec-tual property rights on the countries want a deal on ser-

vices and have contributed to a draft agreement on intellectual property, the results depend on the ability of US and EC gov-ernments to marshal the political nerve to face down domes-tic protectionist lobbies.

Much is at stake next week

in Brussels for private entre-

Under the umbrella of the Round a dozen big trading powers, including the EC, the US and Japan, have been nego-tiating further liberalisation of Gatt's code on government proent. Here the EC, ridir curement. Here the EC, riding on the back of its internal dison the back of its internal dis-mantling of barriers for its sin-gle market, has taken the lead. It is seeking to open to full international competition tele-communication, construction and public procurement mar-kets below central government level with a potential annual value of \$1,750bn (£892.8bn). Recently, as the malaise crept into the Round through the agriculture and services windows, the talks on public

procurement have faltered as President George Bush, President Mitterrand and Chancel-lor Kohl will have a lot to answer for, if they let the Round expire with a whimper

William Dullforce



adversaries literally to take a running jump. Hotel accor accommodation is reported to be full up - many rooms have been booked since plating a last-minute business trip to Brussels should proba-

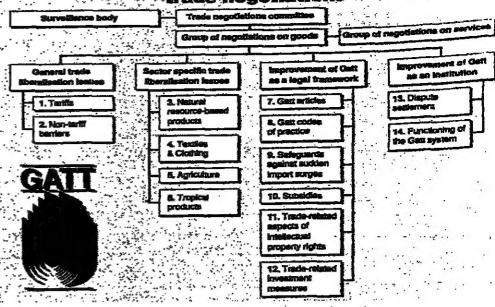
bly think again. Suggestions that next Friday's deadline for the end of the talks will be missed and that the whole entourage will stay in Brussels until a break-

US may have set the bar too high on farm reform

through can be found, should be discounted. Like all exhibition centres the Heysel is needed for other purposes and the Gatt structures must be gian motor show in early Jan-uary. "We could just about stay on until next Saturday (December 8) - but that's defi-nitely the outside," a Gatt official confided.

Tim Dickson

### The Uruguay round of multilateral trade negotiations



Services

# American zeal has evaporated

NEGOTIATIONS on liberalising trade in services are still deadlocked as a result of the US determination to preserve unilateral rights to force open foreign markets in sectors such as banking, telecommunications and insurance.

The removal of barriers to

The removal of barriers to trade in services, worth some \$700bn (£357bm) a year, have long been seen as the centre-piece of Uruguay Round efforts to modernise the trading sys-

But the original crusading zeal of the US has evaporated in the wake of objections from powerful lobby groups, particu-larly in transportation and telecommunications. They fear that an agreement would yield almost nothing in terms of freek market opportunities fresh market opportunities while leaving US industries exposed to foreign competition.

The hope is to reach an agreement in Brussels on basic

rules for service sector liberalisation. This would be accompanied by a number of annexes dealing with the implications for specific sectors, and pave the way for further negotiation next year so that an agreement could take effect from 1992.

However the US has thrown late spanner in the works by insisting that signatories to the agreement should not enjoy automatic rights to non-discriminatory treatment, otherwise known as Most Favoured granted only if they open up their own service markets. This proposal has been roundly rejected by other coun-tries in the negotiation which argue that it would give the US carte blanche to choose who

should receive the benefits.

Negotiators have also falled to agree on the text of the americ covering financial ser-vices, one of the most important sectors.

Developing countries regarded the proposals put forward by the US, EC and Japan as too onerous in terms of the liberalisation obligations.
A failure on services would not be quite as serious as a failure on agriculture but it could still compromise the

ntire four-year talks. Some progress has been made in talks designed to improve enforcement of intellectual property rights such as patent and copyright law. But a basic north-south divide remains over the extent to which Gatt should have responsibilities in this area.

Developing countries have argued that the World Intellectual Property Organisation was the appropriate body for set-ting rules and standards for enforcement of patents, copyright and design. They think Gatt should play a junior role. However, industrial countries led by the US regard WIPO as ineffectual. This will have to be resolved.

A north-south divide also dogs the talks about trade-re-lated investment. These are an attempt to curb the imposition by developing countries of reg-ulations - such as mandatory export requirements - which tional investors. The EC, US and Japan want such regula-tions prohibited, but developing countries, backed by Australia, say that outright prohibition is going too far.

Peter Montagnon



yet had one serious day of negotiations'

# Textiles

# **Decisions** remain on blueprint

THE Brussels meeting must take far-reaching and difficult decisions on the \$180bn (691.80m) annual trade in textiles, if this part of the agenda is to be completed successfully.

Mr Lindsay Duthie, the Australian diplomat who chairs the textile negotiating group, has produced a blueprint for unwinding the Multifibre Arrangement (MFA) which governs trade in textiles and clothing and bringing this trade under normal Gatt rules.

However, almost all the details, including the length of the transitional arrangements, remain undecided. It provides for clothing and textile trade to be brought into

Gatt in three separate chunks beginning in 1982. Items that remained under the MFA at the end of each stage would be subject to increasing quotas. Wide differences remain about the amount of trade which should be liberalised at

each stage and over the rate of growth of the remaining quo-tas. Ministers will also have to decide how long the transition should last. At one extreme the European Community has been pressing for a period of 15 years, while at the other extreme developing countries are seeking a period of 6%

Assuming agreement is reached, it will not be neces-sary to renegotiate the current MFA which expires in July 1991. The present arrangements would simply be rolled over until the start of 1992. Though the US has effectively abandoned its controversial proposal to replace the MFA with a system of global quotas, the Bush administra-tion still faces strong opposi-tion to liberalisation and has been rejuctant to agree to sig-nificent cuts in its high teriffs. The European tertile and clothing industry says it has also been disappointed by the lack of willingness of developing countries to open their own markets. It remains concerned about the disciplines which will be applied to the textile trade during the transition.

On tariffs, offers of reductions on terms, chers or reductions to be decided in Brussels, sup-posedly a centrepiece of the Uruguay Round, fall well short of the targeted 33 per cent, trade officials say.

One reason for this is the impasse over talks on farm reform which has made some countries unwilling to make concessions in the industrial

The US has also been anxious to retain high tariffs on certain products such as tex-tiles and steel, preferring to concentrate on offering recip-rocal elimination on all tariffs Julius Katz: we have not for selected items.

Peter Montagnon

### supports, totalling more than \$200bn

which to pull off an agreement.

A common objective has been declared – to effect "substantial, progressive reductions" in agricultural (£102bn) a year worldwide, which are blatantly distorting trade in farm pro-duce and penalising farm-exporting countries such as the 14 members of the Cairns Group that cannot afford to sub-

s. Compromise can be achieved only

if European and US leaders find the

courage to authorise concessions that will provoke loud, perhaps unruly, political opposition from their farmers.

Mr Julius Katz, deputy US trade representative, complained last month that

in four years "we have not yet had one

serious day of negotiations on agricul-ture". Ministers now have one week in

sidise their farmers. But after four years the European Community and the US, the two biggest

A COMPROMISE on agriculture is the most essential and the hardest task facing trade and farm ministers in Brusers, have not been able to agree even on the basic principles to be foleven on the basic principles to be fol-lowed in making the reductions. The US is asking that cuts of 90 per cent in export subsidies and of 75 per cent in internal farm supports and border protection be effected over 10 years starting in 1991-92. Washington is backed by 13 members of the Cairns Group: Argentina, Australia, Brazil, Chile, Colombia, Fiji, Hungary, Indonesia, Malaysia, New Zealand, the Philippines, Thailand and Uruguay.

The BC has offered to reduce internal

apports for the main commodities by 30 per cent from 1986 to 1996. The offer contains no precise commitment on export subsidies. Reductions in import barriers are not quantified, would main-tain EC members' preferential access to the EC market and would be comple-mented by a "rebalancing" concept allowing Brussels to impose new tariff quotas on imports of oilseeds and corn gluten feeds to the detriment of Brazil-

ian and US exporters. Ministers cannot reach the needed compromise merely by juggling with the numbers. They must first bridge the wide gap between the basic political premises guiding the EC and US. Originally, the US administration promised its farmers and commodity traders the elimination of all trade-dis-

promises its farmers and commonly traders the elimination of all trade-distorting supports worklwide, to provide a "level playing ground" — a political commitment which the Europeans have claimed to be unrealistic. Washington has modified its objective but still insists that the EC undertake specific commitments to radical cuts in each of the three areas: internal supports, bor-der protection and export subsidies.

Brussels has responded defensively to the US and Cairus Group's root-and-branchapproach, which it sees as simed at wrecking the Common Agricultural Policy, the economic and social core of the Community. Accordingly, the EC's reform proposal circumvents the US/ Cairns approach and retains basic elements of the CAP, including the dual pricing system, which protect BC farm-ers from competition.

The impasse over agriculture reflects the fundamental difference in policies underlying the declared common objec-tive of "substantial progressive reduc-tions". Compromise is only possible if policies are amended.

The Americans will have to accept: that they have set the ber too high for

strongest pressure is on the EC.

Somehow, the Europeans have to come up with an offer that will convince their opponents that they are ready to embark on a revamping of the CAP based on liberal rather than protectionist religious It is difficult to convenient religious. tectionist policies. It is difficult to see how they can do this without offering something more specific on export sub-sidies and market access and without abandoning their rebalancing concept.

William Dullforce

# Price of failure: trade wars in a world of lost opportunities

THE WORLD'S trading nations knew that they were taking a gamble when they launched the Uruguay Round in 1986.

Public support for multilateral rules on trade was eroding, particularly in the US where Japan-bashing had become all the rage. The answer of the General Agreement on Tariffs and Trade was to launch a Round more ambiguitation. tious than ever before. If it worked, support for the multi-lateral system that had served the world economy well for nearly 40 years could be rekin-dled. Gatt could be swept to a new pinnacle of world eco-nomic influence.

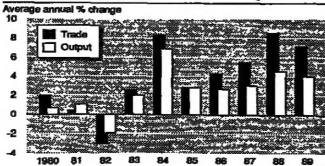
Now, however, Gatt is in danger of falling victim to its own ambitions as the sweeping agenda set four years ago proves impossible to complete. Failure at its Brussels meeting next week to resolve the bitter transatlantic row over farm subsidies would almost certainly condemn the whole effort to collapse. The air has become thick

with warnings of calamity. Some, such as Mr John Cros-bie, Canada's trade minister. we even warned of a return to the depression days of the 1930s. Few economists would predict disaster on that scale if the Round does fail, but most accept that economic output in the 1990s would be significantly lower than otherwise. International tensions would

rise, spilling out of the purely commercial arena into the broader diplomatic realm.

fits from further liberalisation — notably in agriculture, textiles and services — which It is unlikely that failure in Brussels would lead govern-ments to repudiate the agreements to which they have already subscribed in Gatt. The institution with its complex code of rules for the trading system would survive. The primary loss would be the bene-

Volume of world trade and output



would have accrued if the Round had been a success.

The extent of this opportunity loss is almost impossible to calculate, though Mrs Caria

Hills, US trade representative, has suggested that just an agreement to cut tariffs and non-tariff barriers by the tar-geted 33 per cent would pro-duce an extra \$4,000bn (£2,040bn) in world economic output over the next 10 years.

More worrying still is the
risk that failure would further
deprive Gatt of authority and stature. Governments would feel tempted to enter bilateral agreements outside Gatt, reducing its ability to resist the pressure towards fragmentation of the trading system that provided the original motivation for the Round.

The most often-cited result would be the development of regional trading blocs embody-ing preferential arrangements between exclusive groups of

Prospects

countries. This would hamper global trade flows and could freeze developing countries out Already the US has begun to consider complementing its free trade arrangement with Canada with a similar deal for Mexico. Closer links between the European Community and the Canada with a similar deal for Mexico. the six countries of the European Free Trade Association could form the basis of a European regional bloc, though it is harder to conceive of a similar

arrangement emerging in the

The system could also frag-ment in other ways. A failed round would almost certainly prompt the US to step up its unilateral approach to trade policy, using the right to sanc-tions embodied in its trade legislation. Trade wars would proliferate, particularly agriculture.

The EC would continue to have a pretty free hand in the use of anti-dumping as an instrument of domestic regional and industrial policy. The ability of the Bush administration to istration to restrain hostility to Japan in Congress would be seriously impaired. Trade in some individual products could become managed on a global

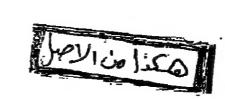
basis.
One such product is samiconductors: the US and Japan
already have an agreement
designed to raise prices on
exports to the US and open up
the Japanese market to IIS proexports to the US and open up
the Japanese market to US producers. This agreement,
aspects of which were found to
be Gatt-illegal, expires next
year. After a Uruguay Round
failure, there would be less
incentive to allow it to lapse.
Failure could also mean that
the facus of international policy discussion switches away
from Gatt. Waiting in the
wings is the Paris-based Organisation for Economic Co-operaisation for Economic Co-opera-tion and Development. The OECD has begun to seek closer

contacts with the more advanced developing countries such as South Korea, and there is support in the US for it to play a more prominent role in the new areas of commercial policy.

One example is trade-related crie example is trade-related investment, which is linked to both domestic industrial and competition policy. Efforts to give enhanced legal status to the OECD's "national treatment instrument" which oblises members to treat for ment instrument" which obliges members to treat for-eign direct investors on an equal footing with their own companies failed in the summer. However, there has already been talk of reviving the attaunt. already been talk of reviving the attempt.

Most of these pressures will remain even if the Round is successful, but a Gatt strengthened by a successful Uruguay Round would have the wherewithal to combat them. Fullure, by contrast, would make the institution a lame duck.

Peter Montagnon







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**FT SURVEYS** 

### INTERNATIONAL NEWS

# Kaunda takes reluctant road towards democracy

Mike Hall on Zambia's move from one-party rule

"THERE'S no chance he will make a comeback, no chance," says a bank clerk. Everyone else on the Lusaka street corner agrees. "One way or the other he has to go," another

In October, President Kenneth Kaunda launched his United National Independence United National Independence Party's (Unip) campaign to win support for the 1991 multi-party elections. His deeply unpopular party faces a formidable task. Even Unip officials privately admit it, and many believe their party will

lose.
Unip leaders, addressing ral-lies in Lusaka, have attracted only a few thousand people, whereas the Movement for Multiparty Democracy (MMD), which intends to form an oppo which intends to form an oppo-sition party as soon as the law is changed, attracted crowds at least 10 times larger.

Mr Kaunda's decision to allow multi-party elections, the first since Zambia became a

made with evident reluctance. He appears determined to stay in power, dismissing both criti-cism and his opponents with a loftiness born of 26 years in

Mr Kaunda clearly wants to control change, although his remarkable turn-about in the past few months suggests he is aware of the likely consequences of resisting the popular will - civil unrest or, worse, violent overthrow.

The MMD has shown sur-prising restraint - their rallies have been remarkably peace-ful – although there are those in the movement who want to pursue a more aggressive strat-egy to oust Mr Kaunda through civil disobedience.

The movement's leaders are wary of playing into Unip's hands. Mr Kaunda has warned that pluralism will bring chaos and bloodshed, so the MMD does not want to give him a reason to crackdown on opposi-tion. But if Unip insists on dictating a new political set-up unacceptable to the opposition, or frustrates its efforts to organise and campaign, an angry reaction seems inevita-

A commission appointed by Mr Kaunda has begun work on drafting a new constitution. Its



Kenneth Kaunda: reluctant to allow multi-party elections

acceptable across the political spectrum is not going to be

The MMD rejected the appointment to the commission of two of its members, including Mr Arthur Wina, the chairman. The labour movement the church and the law ment, the church and the law association have also distanced themselves from the commission's work

The MMD is drafting its own proposals which are likely to be very different from Mr Kaunda's. A key disagreement is over the presidency and cabinet. Mr Kaunda wants to retain presidential elections with the president appointing cabinet ministers who would not be allowed to serve as MPs at the same time. There would also be a presidential advisory council.

The MMD argues that there should be parliamentary elec-tions. The winning party would then appoint a president, thereby discouraging a personality cult.
Under MMD proposals, all

cabinet ministers should be MPs and their appointment would be ratified by parliamentary committees.

Another proposal of Mr Kaunda's is that the president has the right of veto over defence, security and foreign affairs which the MMD rejects as almost any policy could be seen as impinging on these

areas. Mr Kaunda's proposals suggest that he is confident of winning the presidential elec-tions, but thinks Unip will lose

the parliamentary poll.

If this happened, he would still retain considerable powers and be able to appoint loyalists to key jobs. It is unlikely that the MMD would allow this. A constitutional amendment

bill to allow the formation of opposition parties is likely to be enacted within the next few weeks and the MMD, which has already drafted a manifesto, is planning its first con-vention for mid-December.

Campaigning will be tough. The state-run media, for exam-ple, is heavily biased in Unip's favour. In the recent budget, the party allocated itself grants worth \$20m from public funds other parties will have to raise their own cash.

"We do not under-estimate the task before us," says Mr Vernon Mwaanga, former for-eign minister and MMD

"But we believe the majority of Zambians are desperate for change and we offer a credible

The MMD, like any political party, will have among its number opportunists and others with questionable motives. It also has a number of one-time prominent Unip politi-clans with dubious credentials

But it can also boast a large number of committed, well-ed-ucated and experienced Zambians with a vision of a genuinely democratic system of government they believe is necessary to solve the coun-

recessary to solve the country's economic crisis.

Many look to Mr Frederick
Chiluba, the popular trade
union leader whose record is
untainted by association with
Unip, to lead the new party
and hope he has the ability to
ensure it remains united in the run-up to the elections.

The next few months will be among the most important in Zambia's history.

The country become a rare example in Africa of peaceful change. However, much depends on Mr Kaunda and his Unip loyalists who have so shown few signs of being will-ing to accept, let alone respect,

# Kenya unveils sharp cuts in public spending

KENYA yesterday announced big public spending cuts aimed at bolstering an economy hit by the Gulf crisis and under pressure from foreign donors to speed up reforms, Reuter reports from Nairobi.

The measures included

sharp cuts in the budgets of government ministries and state enterprises and a freeze on hiring. The Finance Ministry aims to cut recruitment by 40 per cent and government expenditure by 15 per cent overall. The measures come into effect immediately.

Cutting the number of authorised new posts from 27,573 to 10,481 would save Ks314.4m (\$13.6m) it said. Other measures would save a further Ks300m.

The move followed talks between Kenya, one of Africa's most successful economies,

last week on replenishing for-eign aid worth \$1bn 1990.

Creditors this year tough-ened their demands for political change, and some hinted that they might cut funding after riots in July left at least 20 dead and tarmshed Kenya's image as one of the continent's most stable countries.

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President Daniel arap Moi has rejected calls for multi-party politics, accused foreign governments of inter-ference and stepped up his crackdown on opponents.

Although donors pledged broadly the same nominal amount of aid for 1991, economic analysts said this could translate into a sizeable real cut at a time when Kenya's needs are increasing because of higher oil prices caused by the Gulf crisis.

# **Amnesty probes allegations**

By Michael Holman, Africa Editor

AMNESTY International has called on the Kenyan govern-ment to investigate allegations of torture and ill-treatment of political prisoners.

"Hundreds of government critics have been arrested in Kenya since July 1990 in a crack-down which began after President Daniel arap Moi rejected calls for a multi-party system," the London-based organisation which monitors

human rights said in a report issued yesterday. Many of those arrested have

been released, said Amnesty, but the report lists three critics detained without charge, including Mr Kenneth Matiba, a businessman, and four who are awaiting trial for sedition. Among them is Mr George Anyona, a former MP, who has accused the authorities of keening bijn and other wison. keeping him and other prisoners in cells filled with water.
At least 20 more people,

some currently free on bail, await trial on charges such as possession of "seditious" or prohibited publications.

Mr Hubert Vedrine, declined to

# Mitterrand in Chad talks

Mitterrand of France conferred yesterday with senior cabinet ministers about the escalating ministers about the escalaring rebellion in Chad, a former French colony which has a military co-operation pact with Paris, AF reports from Paris.

Chad claims the rebels are backed by Libys, and has criticised French officials for researcher that the researcher that the researcher than the researcher tha

asserting that the war which broke out on November 10 is an internal conflict between two Chadian forces.

give any details about yester-day's meeting, except to say it involved Mr Michel Rocard, the prime minister, Mr Roland Dumas, the foreign minister, Mr. Jean-Pierre Chevenement, the defence minister and Mr Jacques Pelletier, co-operation minister. The Foreign Ministry said on Tuesday that France bad no intention of intervening in the conflict between President Hissens Habre's troops and rebels led by former Habre

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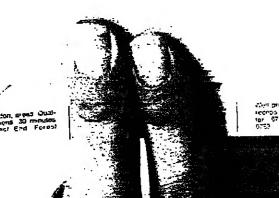
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THE MIDDLE EAST

# Baghdad spurns UN pressure to withdraw

By Our Foreign Staff

IRAQ insisted yesterday it would ignore any ultimatum to withdraw its forces from Kuwait and warned that the US was risking a "comprehensive and destructive war unless it opened a dialogue with Baghdad.

The Iraqi government's defiant statement came on the eve of today's meeting of the UN Security Council, which is expected to approve a resolu-tion authorising the use of force against Iraq unless it

Mr Roland Dumas, the French foreign minister, yes-terday warned that the UN res-olution would be Iraq's last chance to avoid war. He said it would be the "last appeal and indeed an ultimatum."

However, Iraq's government newspaper al-Thawra said any decision reached by the Coun-cil "is of no concern to us. It will not force us to step back or relinquish our national his-torical rights."

Mr Taha Yassin Ramadan, Iraq's deputy premier, mean-while attacked President George Bush, saying he was "leading the world to a compre-

IRAQ'S invasion of Kuwait has

been a setback for joint ven-

ture projects on the Arab side of the Gulf, but Iran is re-

emerging as a significant mar-

ket for UK companies, according to a report\* by the Committee for Middle East Trade

British exports of £271.2m to Iran for the first nine months

of 1990 have already surpassed

the 1989 total of £257m, Comet says, noting that Iran's popula-

tion of 55m is more than dou-

ble that of the six Gulf

Co-operation Council states

"Improved relations on the

diplomatic front must augur

well for further advances of trade with a country that in

spite of upheaval has main-

tained what many see as an exemplary payments record and which has little or no

Diplomatic links between London and Tehran were

restored in September, but sev-

eral obstacles need to be over-come if Britain is to compete effectively against rivals such

as West Germany and Japan. Comet says there are only 45

long-term debt."

market for UK exports

By Victor Mailet, Middle East Correspondent

bensive, destructive war and... should move towards dialogue to avert the tragedies of war and achieve a comprehensive

However, 11 members of the nowever, 11 memoers of the 15-nation Security Council yes-terday looked certain to back a US-sponsored ultimatum reso-lution which would allow "all necessary means" to be used to secure iraqi withdrawal from the emirate.

Qian Qichen, the Chinese foreign minister, yesterday indicated that China would abstain in the vote. The other four permanent members of the Council have said they will vote for the resolution.

No agreed deadline for with-drawal had been announced by the Council last night, but US, Soviet and French diplomats in

New York indicated that it was likely to be January 15.

Baghdad, meanwhile, allowed a further batch of

western hostages to return home yesterday and promised the Soviet Union that some 3,000 remaining Soviet citizens could leave on the exptry of their contracts in Iraq.
The promise, made by an

Iran re-emerges as growing Democrats urge

British citizens resident in

Iran, compared with several

thousand in the 1970s, while trade is further restricted by the absence of medium and

long-term finance for contrac-

tors; the Export Credits Guarantee Department charges a

premium of 8 per cent on trade

with Iran and allows cover

the Gulf crisis will probably delay a number of joint ven-

ture projects due to start in 1991 in the GCC states, with

construction and engineering work most vulnerable to an

extended period of uncertainty

because of their long lead

Not all the signs are gloomy,

however. Higher oil prices are bolstering Gulf economies, and the presence of some 350,000

Kuwaiti refugees and thou-

sands of foreign troops in

Saudi Arabia has created a

commercial mini-boom in some

sectors in the Eastern Prov-

ness at Risk: Crisis or Opportu-

nity. Comet, 33 Bury St, London SW1Y 6AX. £35.

\* The Gulf - British Busi-

The report concludes that

only up to 360 days.



Qian Qichen, China's foreign minister, yesterday at Peking airport on his way to New York.

Iraqi foreign ministry spokes-man, followed a toughening of the Soviet stance towards Iraq after acrimonious talks between Mr Mikhail Gorba-chev, the Soviet leader, and Mr Tariq Aziz, the Iraqi foreign

Bush to take

cautious line

in Washington

By Peter Riddell, US Editor

LEADING US Democrats and

former service chiefs have

urged caution on President Bush over armed action to

force Iraq out of Kuwait.

A prominent House Democrat, Congressman Lee Hamilton, has urged the president to send a special envoy to Bagh-

dad to make clear US inten-tions, though not to undertake

negotiations until Iraq had

withdrawn from Kuwait. Mr Hamilton said that Americans had become "con-

fused" by differing descrip-

tions which Mr Bush has given

to US aims in the crisis and it was "logical to assume" that

Saddam Hussein may have

Similar uncertainties.
Similarly, Congressman
Richard Gephardt, the House
majority leader, has urged a
policy of staying the course
and sticking with sanctions.
Admiral William Crowe and

General David Jones, former chairmen of the joint chiefs of

staff, told senators all peaceful

means of getting Iraq out of Kuwait must be exhausted

Liberian factions agree ceasefire at Mali peace talks

before using military force.

similar uncertainties.

minister, earlier this week. Iraq yesterday freed 70 Ital-ian hostages and was reported to have agreed to the release of the 30 remaining Belgians in the country, following a humanitarian request from

Algeria.
Mr Tony Benn, the British
Labour MP, also emerged from
talks with Mr Saddam Hussein,
the Iraqi president, saying he
hoped more British hostages
would seen be freed.

# Israel raises taxes to pay for Soviet immigration

By Judith Maltz in Jerusalem

ISRAEL'S cabinet voted yesterday for tax increases to pay for the cost of absorbing a huge influx of Soviet

The cabinet approved a Shk 76.7bn (\$38.5bm) budget for 1991, including a 5 per cent surcharge on income tax payments from January for three years and an increase in value added tax on all goods and services from 16 to 18 per cent. The two measures are expected to increase government revenues by

The cabinet also agreed to cut cash allocations and other benefits to new immigrants, reduce child allowances and implement a 2 per cent across-the-board cut in spending by ministries, except defence.

Mr Yitzhak Modai, the finance minister, had sought to cut defence spending by Shk 200m, but Mr Moshe Arens, the defence minister, rejected this, demanding an increase of Shk 18bn, mainly because of the Gulf crisis. Under the compromise deal reached between the two ministers, the defence ministry will receive a Shk 380m increase in its Shk 12bn budget next year.
After taking into account the

approved tax increases and spending cuts, the budget deficit amounts to 8hk 9.5bn. deficit amounts to Shk 9.5bn.

Both the treasury and the
Bank of Israel maintain that a
deficit of this size is tolerable
during a period of huge
immigration, so long as most
of the increased spending is on
investments and not
consumption. Any increase in
the deficit above this level,
however, in their view, could however, in their view, could rekindle inflation and put pressure on interest rates, thereby discouraging new

The 1991 budget is almost Shk 13bn larger than the current fiscal year budget, with most of the increase reflecting spending on housing, education, and job-creation for Soviet immigrants. The budget assumes that 300,000 Soviet immigrants will arrive next

The hadget must now he endorsed by parliament.

### Delhi imposes its India gives go-ahead rule on Assam as to A-320 flights tea crisis worsens THE new Indian government of Prime Minister Chandra

By David Housego in New Delhi

THE Indian government yesterday brought the north-eastern state of Assam under direct rule from New Delhi in an effort to curb separatist vio-lence that has badly disrupted tea production from the country's largest tea growing area.
The announcement of presi-

the Doom Dooma estates in upper Assam earlier this month.

Brooke Bond and Lipton,

both Unilever subsidiaries, are

also boycotting the tea auctions in Guwabati, the Assamese capital because of the

violence - a move that inevi-tably reduces India's foreign

exchange earnings at a time of critical balance of payments

difficulties.

Assam accounts for about 65
per cent of India's tea production. It also produces 5.8m
tonnes of crude oil a year.

Asom Gana Parishad (AGP),
the Assemese regional movement which has been in power
in the strip for the the lest five

in the state for the the last five years, immediately called a 12-hour strike in the state today

New Delhi.
The domestic carrier's 18
Airbus A-320 have been
grounded for almost nine
months following the crash of
an A-320 at Bangalore.
The announcement reverses
the refusal of former Prime
Minister V.P. Singh to allow
the A-320 to fly on domestic
routes mitll the commission of
inquiry into the accident had
made its report. The announcement of president's rule — thus suspending the provincial government and assembly — was accompanied by the outlawing of the separatist United Liberation Front of Assam (ULFA). The extremist group's attempts to extract funds at gunpoint from British and Indian tea groups led Unilever, the Anglo-Dutch group to evacuate 45 senior executives and their families from the Doom Dooma estates in

The report is expected to be released shortly.

Shekhar yesterday said indian Afrines' fleet of Airbus A-3208 would be brought back into service on domestic routes, David Housego reports from New Politic

released shortly.

Mr Singh's government had also alleged that Airbus Industrie, manufacturers of the Airbus A-\$20, had paid illegal commissions to the previous government of Mr Rajiv Gandhi to secure the contract. Mr Chandra Shekhar's government is now dependent on Mr Gandhi's Congress party for its survival.

Gandhi's Congress party ma-its survival.

With the change of govern-ment, inquiries by the Indian authorities into the payment of commissions are expected to be dropped. Airbus Industrie-has always denied the allega-

Seoul GNP up 9.6% South Korea's gross national product expanded by a real 9.6 per cent, year on year, in the third quarter, the Bank of

Korea said yesterday, John Ridding reports from Seoul.

The growth rate, boosted by a continuing construction boom, a recovery in manufacturing and improved exports, was higher than expected. It means that the central bank's projections of annual GNP growth of between 8.3 and 8.8 per cent are likely to be exceeded.

Japan growth eases Japan's industrial production index rose 2.5 per cent last month, a smaller increase than predicted, prompting expecta-tions that the economic growth rate has peaked and will ease until the end of the year, Robert Thomson reports

from Tokyo.

The Ministry of International Trade and Industry said the index reached 129.3 at the end of October, compared to the base of 100 in 1985. There were significant increases reported in transport machinery production, and falls on the previous month's level in only the oil and coal products

Kohl Mideast plan

German Chancellor Helmut Kohl has called for a standing conference to resolve disputes in the Middle East possibly modelled on the CSCE confer ences which have helped to bring together eastern and western Europe, David Good-hart reports from Bonn.

Ortega mission

Mr Daniel Ortega, the former Nicaraguan president, arrived in Baghdad yesterday for his second meeting in two weeks with Iraq's President Saddam Hussein, Tim Coone reports from Managua. Since mid-November Mr Ortega has been carrying out a

Ortega has been carrying out a behind-the-scenes negotiating mission in an attempt to find a peaceful solution to the Gulf crisis, carrying messages from several prominent statesmen.

to protest at the decision. At the same time the indian army and para-military forces began widespread combing operations to arrest ULFA mili-

Apart from curbing violence that has disrupted both tea and oil production, the decision to impose president's rule is also a way of postponing state assembly elections next month that probably would have been won by the AGP and the extremists. The AGP is a coalition partner in former prime minister V.P. Singh's National Front which Mr Chandra Shekhar helped topple from power. har helped topple from power.

The governor of Assam and the national political parties have said that the widespread violence in the state made free wiolence in the state made free and fair elections impossible. With the AGP government of Chief Minister Prafulia Kumar Mahanta reaching the end of its tenure on January 8, the last date for declaring fresh elections was today.

Mr Mahanta yesterday denounced the declaration of president's rule as a "betrayal of democracy" that had been engineered with the backing of the major tea and industrial groups in Assam. He said that be seared it would lead to further violence in the state -adding that direct rule from Delhi had falled to solve the problems of Kashmir and the Punjab.

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# Lee quits as boom starts to falter

By Joyce Quek in Singapore

LEE KUAN YEW, Singapore's prime minister for 31 years who resigned on Tuesday, leaves his successor one of Asia's most resilient economies which is outperforming fore-casts. But there are signs that the country is nearing the end of a boom and Mr Goh Chok Tong may have his work cut out for him.

out for him.

The US economy, Singapore's main customer, is facing recession while Japan, its second largest fivestor, is experiencing lower growth rates, But, unlike the 1985 recession, when there was no compensating factor to affect weakened omy should be bolstered next year by a buyant regional market, with 73 per cent real growth expected in Indonesia, Malaysia and Tusiland.

The latest figures indicate that Singapore's gross domes-tic product is gowing by 8.8 per cent this year, above the 6.8 per cent forcest. But the index of leading conomic indi-cators has been declining since cators has been delining since February, and abover growth of 3-6 per cent is expected in

1991. Inflation, which reached 3.4 per cent in the first nine months of this year, could rise to 4 per cent in the final quarter to lift the 1996 average to 3.6-3.7 per cent; although that is still below the \$10 per cent. forecast for other lewly-industrialising economia.

Mr Lee's Singapore is the

second least risk economy after Japan, concluded a sur-vey of 10 Asian contries by the Hong Kong office of US-based Political and Economic Risk Consultancy ('ere). The study, based on market size.

and potential for economic and socio-political change. socio-political change.
described Singapore as an
Asian country "which really
works", with high marks for
social and political stability.
However, the consultancy,
which advises western companies doing business in Asia,
is worried that Singapore's
long-running battles with the
foreign media are projecting
an intolerant image which

an intolerant image which may intimidate foreign busi-nessmen. It also noted that the political transition could pose problems until the new leadership gains public confidence.

Crosby Securities is more upbeat. It believes Singapore and Hong Kong will be hardest hit by a big economic down-turn but in the medium term are likely to outperform the more insulated economies. It picks Singapore as the most balanced and resilient economy ahead of Hong Kong, Thailand and Malaysia

It notes that new and planned investment commitplanned investment commit-ments underpin long-term con-fidence, even if the short-term outlook is less positive. Singa-pore's competitive position is keeping the rate of invest-ments at the S\$2bn (£595m) mark for the third year run-ning Chil crisis and transition. ning, Gulf crisis and transition of power notwithstanding

Singapore's third quarter economic performance did not fully reflect the impact of the Gulf crisis but if the September trade figures and business expectations – both at their lowest levels since the 1985 recession - are portents, Mr Goh may have little room for

### The accord was signed at a meeting in Mali's capital, Bamako, attended by leaders of 13 west African countries most of the country. Also at the conference was veteran opposition politician Amos Sawyer, The talks that led to the accord marked the first time that all three

LIBERIA'S three warring factions agreed on a ceasefire yesterday, boosting prospects for an end to an 11onth civil war that has claimed more than 10,000 lives, mostly civilians, AP reports from Bamako, Mali.

convened to seek a settlement in Lib-

eria. Signing the agreement were Mr Charles Taylor, head of the main rebel faction, Mr Prince Johnson, leader of a breakaway rebel force, and Major Wilmot Diggs of the Liberian army, representing the followers of slain President Samuel Doe.

sides had met face-to-face for negotia-

tions to resolve the conflict. Mr Taylor had refused to attend previous peace Mr Taylor began the uprising by

invading Liberia from the Ivory Coast last December. He has declared himself president and says his forces control

installed as Liberian president with the backing of an 8,000-strong West Afriace-keening force. The force contains soldiers from

Nigeria, Ghana, Guinea, Gambia and Sierra Leone. All those countries' leaders were at the conference except Guinea, which sent a cabinet minister.
About half of Liberia's 2.3m people

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# Boat people repatriation delayed

THE first batch of boat people due to be sent back to Vietnam from Hong Kong under a new "non voluntary" repatriation scheme has had to be postponed, Angus Foster writes from Hong Kong.

The delay is a setback to the Hong Kong government which had hoped the scheme would come forward under an exist. ing voluntary repatriation pro-

While Kyowa's failure is seen as the forerunner of oth-

ers, government officials give the impression that the market

fall will be handled in an orderly manner with a mini-mum of bruising, and that the

downturn will not be a plunge. Kyowa, with outstanding

debts of Y150bn (£590m), is the largest failure this year and apparently the sixth-largest on record, though its property

indulgences are characteristic

of many non-property compa-

nies which strayed far from core businesses to take advantage of the real estate

The company's problems

come as Japanese politicians

landholding tax intended to

argue over the introduction of

push property prices down by 20 to 30 per cent, figures that appeal to a range of officials, including Mr Yasushi Mieno,

the Bank of Japan governor.

They agree that prices are too

The United Nations High Commission for Refugees (UNHCR), which monitors all repatriations, identified more than 100 boat people it hoped to repatriate under a category of people who, while they do not volunteer for repatriation, do not actively oppose it either. But with the first flight due

to leave today, nearly all the boat people have dropped out. The remaining 25 will now be sent back this weekend with a group of voluntary returnees.
All the boat people being sent back to Vistnam under both the voluntary and non voluntary schemes have already been "screened out" as economic migrants rather than unine refugees.

Hong Kong wants to lift the number of returness to its target of 1,000 a month. Under the voluntary scheme, about 400 have been sent back each month since February.

# Japanese hope to limit the slide in property prices Officials think real estate is still too dear but don't want to see values plunge, writes Robert Thomson

landholding tax and a pealty for under-used land. Level for THE signs of Japan's Japan: Condominiums in Osaka region property slump are clear for all to see. The a new tax range from the 0.1 per cent recommended by the Construction Ministry or he 0.8 per cent proposed by he inventory of unsold units ('000) Average unit price (¥ million) formerly long queues of eager buyers outside condominium construction sites have disappeared, and the ranks of troubled property companies are growing. Kyowa Corporation, a steel frame builder and, of late, a real estate developer, has just been added to the list.

3.0 2.5 2.0 1.0 1988 1989 1990 1980 Source: Real Exists Sconomic Research Institute: Entireless by Swise Bank Corpo high and that the fall should

be "gradual" to ensure damage is limited.

The new consensus on the slump contrasts with the political dispute over the proposed tax. Japanese politicians will still be debating the matter when the real property crunch comes, most probably in March or April, when stocks of unsold apartments will have mounted and cash flow problems could

reach a peak. Yet, there is no sense of panic. Japanese banks will take a severe beating if prices fall suddenly, but there is confidence that they will decline gently, despite the excesses. Property prices doubled over the last five years and, in the area around Osaka, the second-largest city and the most problematic property market, they have doubled in the past two

Dr Ken Courtis, of DB Capital Markets Asia, suggests that the "cosy consensus" on a gradual fall is dangerously wrong, and says regional banks will be particularly vulnerable when the crunch

But Mr Makoto Kalmasu, a senior analyst at the Nomura Research Institute, says big property companies see the present softness as a good reason to buy. He does not expect that a listed company will go

" Sat. under, though non-bank financial institutions with heavy property exposure could face The government's desire for

lower land prices stemmed from general anger at unafford-able home prices. In 1984 an average apartment cost six times the annual wages of a company employee: it is now close to 10 times A sharp rise in interest rates in the past year has made the mathematics even more com-

Officials at the National Land Agency have argued that prices will fall only if the sup-ply of properties for sale is

0.8 per cent proposed by National Land Agency. While the ruling Libert Democratic party is far from conclusion on the tax, price have fallen and the supply t 30 unsold properties is rising.
The trend is most obvious if
the condominium market, with developers offering 10 per cen discounts on recently com

leted projects and a slimp in econd-hand prices. The losers so far are small but ambitious property developers, who have been string by unexpectedly high interest rates this year, and the speculators who bought condominiums around Ossika. Residential

prices in Osaka rose by 56 per cent last year, while specula-tors are estimated to have bought about half the region's newly-completed condomini-At the same time, construc-

At the same time, construc-tion companies have been rushing to complete their con-tracts for new buildings, fear-ing that a delay could leave them in a slump with a non-paying customer.

Condominium starts were up 65 per cent in September from

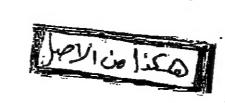
The surge of supply is com-pounded by companies' pub-licly announced plans to offload large portions of their real estate holdings. Itoman, the Osaka-based trading house, has plane to radius presents. has plans to reduce property-related loans by Y700bn (12,755.2m) over the next year, while Maruko, a studio condo-minium supplier, plans to sell Y20bn in assets to ensure that debts are cleared. The market is uneven Golf

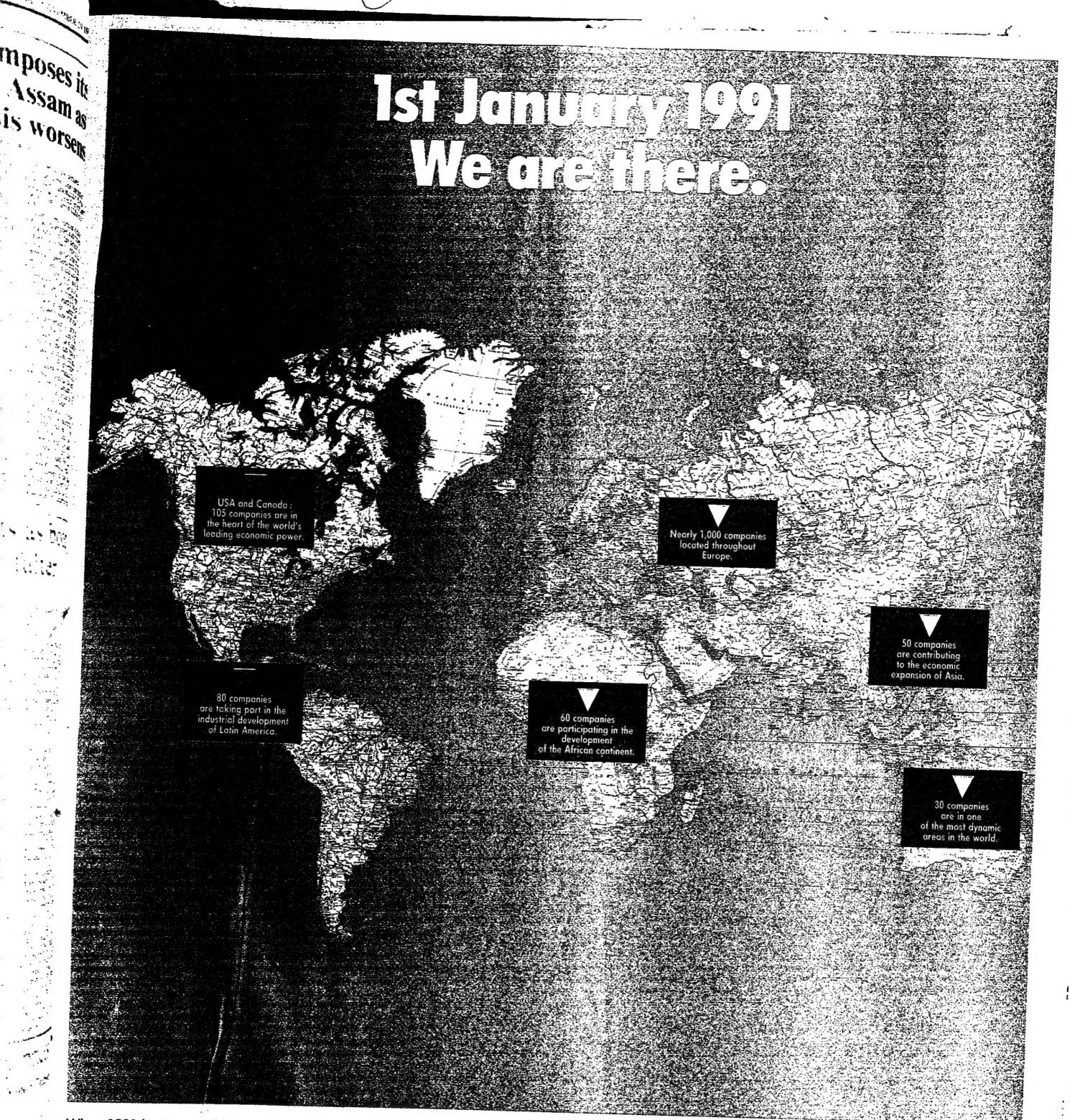
courses are another problem, as Kyowa found, but demand for prime commercial space is strong.
The Tokyo property market

The Tokyo property market has been generally flat for almost three years, while average prices in Osaka this year have surpassed those in the capital for the first time.

Mr Daniel Nielsen, of Swiss bank Corporation, says "it is sry hard to put a fir" on the earket. Osaka is obviously lore vulnerable than Tokyo, a says, and the weakness in the more liquid condominium surket is probably a good indictor of general weakness. Confidence has also been acced by the land tax debate. The only certain outcome in an inpertain proposet. alected by the Ianu tax ucuate. The only certain outcome in an inpertain property climate is the landholders will be hit by and that the governtax and that the governmet will not reach a conclu-

quickly.





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# Judge lifts ban on Noriega tapes

A US federal judge yesterday lifted his ban against Cable News Network (CNN) broadcasting former Panamanian leader Manuel Noriega's taped telephone conversations, AP reports from Miami.

Judge William Hoeveler said "the tapes may be published as CNN wishes to publish them". The ban on the network's use of the recordings had sparked a fierce constitutional debate over the right of free speech

Mr Noriega, who is awaiting trial on charges of taking \$4.6m (£2.3m) in payoffs to protect the cocaine trade through Panama, is being held in a federal prison near Miami. Prison authorities monitor and phone conversations, except those between inmates and

lawyers.

The judge also ordered the stop its practice of sharing tape-recorded conversations in the Noriega case with other government agencies.

But information from the tapes is already in the hands of at least one additional party, the government of Pan-ama, according to an affidavit filed on Tuesday by the country's attorney in the US.

Ethics committee continues hearing into links with Lincoln chief

# S&L senators' future in doubt

THE political future of several US Senators, notably Democrat Dennis DeConcini of Arizona, now looks uncertain following the exposure of the seamy side of American political contributions and the savings and loan scan-dal by the Senate ethics committee.

dal by the Senate ethics committee.

The committee's inquiry into the links between five US senators and Mr Charles Keating, the head of the failed Lincoln Savings and Loan, who raised or contributed \$1.3m for their campaigns and causes, is now in its third week of nationally televised hearings.

The senators' staff and regulators have been preceded due ofter 431 to discountered.

have been paraded day after day to discuss whether the senators behaved improperly on behalf of Mr Keating.

The star witness has been Mr Edwin Gray, chairman of the Federal Home Loan Bank Board, the main S&L regulator, who in April 1987 attended a meettor, who in April 1987 attended a meet-

ing when he claims to have been intimi-

dated and pressured by the senators, an interpretation which they deny.

Mr Gray says that during the meeting Senator DeConcini was the "least passive" of those attending in promoting a "quid pro quo" that Mr Keating wanted to help keep Lincoln afloat. Under the deal, the hank board would withdraw a recently introduced regulation to curtail sharply investments by S&Ls in high-risk, high-profit ventures in exchange for an agreement by Lincoln to make more home mortgage loans.

He had earlier argued that the intervention by the senators "capped years of private threats and public vilification" aimed at thwarting effective regulation.

During the hearings Ms Laurle Sedimayr, an aide to Senator DeConcini, said she had had misgivings about both Mr Keating and the senators' meeting with Mr Gray, the regulator.

special counsel, has argued that conduct by three senators - Mr DeConcini, Mr Alan Cranston of California and Mr Donald Riegle of Michigan (the chairman of the Senate banking committee)

- raises serious questions of propriety.

Mr Bennett has questioned the judgment of Senators John McCain of Arizona and John Glenn of Ohio in participation in the action with Mr. Care pating in the meeting with Mr Gray, but has said these two senators did not

break specific rules of the senate.

During the public hearings the two
Arizona senators and their lawyers have accused each other of wrongdoing in their attempt to establish their own innocence. In general, the senators have argued that their lobbying was a form of constituent service since Mr Keating was either a resident or had substantial business investments in



Dennis DeConcini: 'least passive' at meeting

# US chipmakers take softer line on trade pact with Japan

US semiconductor manufacturers have urged President George Bush to seek a new trade pact with Japan, to take effect when the current fiveyear chip agreement expires next summer. Louise Kehoe writes from San Francisco.

A new pact is essential, they claim, to maintain pressure on Japan.
The proposed new agreement's aims would be the same

as those of the controversial

1986 pact - to open Japan's chip market to foreign suppliers and prevent future "dump-ing" of Japanese chips in the US and other markets. US chipmakers said, how-OS cripmakers said, how-ever, the agreement would reflect "the current more posi-tive trading relationship" between the two countries, sig-

tone.

The most significant change would be elimination of the

merce Department determines on a quarterly basis fair prices for Japanese memory chips.

This element of the 1986 agreement caused a rift between US chipmakers and buyers, who claimed the anti-

dumping measures caused a steep rise in memory chip By advocating that this sys-

"fair market value" pricing system – created to end dumping – in which the US Comits proposals from leading US computer and electronics.

ommend the US government delay to 1992 a deadline for Japan to increase foreign purchases of semiconductors to at least 20 per cent of its market, with future targets to be nego-

The foreign share of the

\$15bn (27.6bn) Japanese chip market has risen from 8.5 per cent, when the 1986 agreement was signed, to 13.3 per cent in the second quarter of 1990, according to latest estimates. The immediate challenge for US chipmakers lies in Washington. Industry officials acknowledge that elements within the Bush administration may not favour moves that could aggravate trade fric-tion with Japan.

# US economic growth slower than forecast

By Michael Prowse in Washington

US ECONOMIC growth was slower than expected in the third quarter, the Commerce Department said yesterday, but new durable goods orders for October were surprisingly buoyant, mainly because of strength in the volatile trans-

portation index. portation innex.

Real gross national product increased at a seasonally adjusted annual rate of 1.7 percent in the quarter, slightly down from last month's "flash"

down from last month's "flash" estimate of 1.8 per cent.

The figures contrast with market expectations of an unward revision in growth to between 2 and 2.2 per cent.

Mr Marlin Fitzwater, White House spokesman, seized on the figures as evidence that the US economy was not yet in recession. The 1.7 per cent GNP increase follows rises of 0.4 per cent in the second quarter and 1.7 per cent in the first.

However, GNP is widely expected to decline in the fourth period, perhaps at an fourth period, perhaps at an

annual rate of 2 to 3 per cent.

New orders for durable goods in October rose 3.6 per cent to \$129bn (£65.8bn), after declines of 0.9 and 1.6 per cent

in August and Septemba However, excluding transport tion, new orders fell 0.4 pt

The largest downward revisions in third-quarter GN, were in personal consumption spending, which rose 3.2 percent compared with the previous estimate of 3.6 per cent and business inventories, which declined by 54.4bn against \$1.7bn in last month's report.

Housing construction and government spending were also more subdued than initially estimated.

tially estimated.

The largest upward revision was in foreign trade. After allowing for inflation, the gap between imports and exports narrowed to \$500m in the third quarter compared with an initial estimate of \$7.95m. Figures for business investment were also revised upward.

for business investment were also revised upward.

Officials said that the increase in new durable goods orders was more than accounted for by a 148 per cent gain in orders for transportation equipment. This reflected strength in both aircraft and motor vehicle orders.

# Mexican trade talks may draw in Canada

By Richard Johns

THE thorny question of whether Mexico's negotiations for a free-trade agreement (FTA) with the US will start on a bilateral basis or will involve Canada will be tackled

in Brussels on Sunday. Mrs Carla Hills, US trade representative, will discuss the question with Mr Jahne Serra Puche, Mexico's minister of commerce and industry, and Mr John Crosbie, Canada's minister of trade, prior to next

week's General Agreement on Tariffs and Trade summit in the Belgian capital.

Mrs Hills said they would examine "whether it is effi-cient to have Canada be part of this negotiation; whether it is desirable to proceed in a tri-partite fashion or a bilateral fashion."

fashion".

She was talking prior to President George Bush's departure from Monterrey following a successful summit meeting with President Carlos Salbas de Gortari, simed primarily at laying the best possible base for free-trade talks, which are emerted in start in

PTA but agreement covering the whole of the western hemisphere, Mrs Hills stressed. Karlier Mr Nicholas Brady US Treasury secretary, had been evasive when asked if the US would insist in bargaining

US would insist in bargaining with Mexico on guarantees about non-curtailment of energy supplies in the event of a worldwide supply disruption. However, he said the question had not been raised at the Monterrey talks:

Mr Brady made it clear that arrangements had not yet been finalised on the underwriting

# Chevron oil output plan angers green lobby

By Alan Friedman

CHEVRON, the fourth biggest US oil company, plans to activate the controversial Point Arguello oil field off the coast of California to produce up to 20,000 barrels a day.

20,000 barrels a day.

The move, presented by Chevron as a response to a call by President George Bush for increased domestic oil production, means making use of an oil field which symbolises the national conflict between environmentalists, and the oil ronmentalists and the oil

roumentatists and the offindustry's desire to capitalise on higher crude prices.

Point Arguello, 10 miles off the coast of Santa Barbara, has remained idle for three years following a \$2.5hn (21.3hn) investment by Chevron and 17 other companies. other companies. Environmentalists have

blocked various plans to pipe or tanker the oil to Los Angeles, and Chevron has already written off \$445m of its \$780m portion of the invest-

The arguments against ship-ping oil from Point Arguello, the nation's biggest domestic strengthened in the wake of last year's Alaskan oil spill

In recent weeks the Department of Energy has tried to mediate between the oil indusbry and environmentalists, suggesting interim tankering of the Point Arguello oil to Los Angeles. This compromise was rejected by local officials in Santa Barbara.

Environmentalists yesterday dismissed the Chevron decision as a public relations manoeuvre, but Mr Will Price, president of Chevron USA, said the move 'is a good-faith attempt to bring into being the compromise offered by the Department of Energy in the interest of meeting the nation's energy

Mr Price said the controversy "is really a local issue", adding he was optimistic that chevron would win an appeal to the California Coastal Commission. The 20,000 barrels a day will be piped to Northern California rather than to Los Angeles, which will mean making partial use of the All America pipeline.

# Collor admits policy may have to change

By Robert Graham and Christina Lamb in Brasilia Collor said his government was still working to reduce it to a monthly 3 per cent by next

BRAZIL'S President Fernando Collor de Mello has admitted he may have to modify his co-nomic stabilisation programme

Mr Collor told the Financi Times he was increasing efforts to secure a "national understanding" to defeat infi-tion. Over the next week by will meet political leaders business and union represents tives and church officers.

"Wa will have to see if the "We will have to see if the plan has to undergo some mod-ification," he said, adding. "The best economic plan we

on the support of society as well as a considerable propor-tion of Congress."

Mr Collor blamed the recent surge in inflation on the dou-bling of the oil import bill resulting from the Gulf crisis.

"At a time when we are trying to economise this extra dollar to economise this extra dollar cost [\$300m per month] is very

ernment and described the results as a "consolidation of results as a "consolidation of democracy". However, with the defeat of pro-Collor candidates in 14 states, including the five biggest, the president will have a harder time advancing his anti-inflationary policies.

He denied his efforts to secure support reflected a feeling of isolation and suggested instead that using the consensus approach to defeat inflation might be the last chance to avoid a serious recession.

"We must balance the appli-

to avoid a serious recession.

"We must balance the application of our economic programme with the least possible social cost."

Pravious meetings between ministers and business and snion leaders have ended without agreement. The fundamenal difference is over wage indenation, which the government sees as a key cause of scalating inflation. iting inflation.

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# New cabinet lifts Tory hopes of June victory

WITH the new cabinet in place and the government taking shape, many Tory MPs have already begun reviving the "golden scenario" of a June election next year.

Though Mr John Major, the prime minister, has himself said recently that the election will be won or lost on the economy, the surge of optimism among Tory MPs over the last 36 hours has been clearly based on political, rather than economic, indicators.

Meanwhile the Labour opposition party tried to seize the initiative on the issue of Europe, with a further step towards endorsing the principle of a single currency.

Despite the euphoria at their

new high standing in the opin-ion polls, some Tories would privately at least - agree with Mr Neil Kinnock, the Labour opposition leader, that the ratings shown are not necessarily a good guide as to how people would vote at a general elec-

"I am not just dismissing the polls," Mr Kinnock said yester-

day.
"I am saying it was a phenomenon connected directly with the widespread desire for Mrs Thatcher to go under just about any circumstances.

There was such a national gush of relief at her departure under any circumstances that it showed up in a particular way in the polls," he said. Where the Tories would dif-fer from Mr Kinnock is in their

Where Labour say that the verdict is on Mrs Thatcher's policies and will continue to reflect on the Tory party, Tories themselves are now confident they can make a fresh

start and jettison their previ-

ous unpopularity.

And while sceptical of the long-term value of the current opinion poll lead, they are heartened by the likely effect of that lead together with the new mood of unity, on the morale of party activists and supporters. Labour is working on the

basis that Mr Major will go for an early election, and is planning a campaign next week to re-emphasise issues such as education and health.

While Tories say they do not believe there will be a "snap" election as early as February, and would be worried if there were, they believe that the months between June and October may offer a winning combination of "honeymoon" effect, even if it is beginning to wane, and sufficient movement in the right direction of most in the right direction of most economic indicators.

They say that that timescale would also be the best from the would also be the best from the point of view of going to the country with a promise of a reformed poll tax rather than with a completed review, which may not meet expecta-

But even the most sanguine do not believe it will all be plain sailing.

There is a desire to let matters settle for a while, and caution about the public mood as people face possible further different settle for the public mood as people face possible further different settles. iculties about the health service, rising unemployment, and continuing high levels of

Given the apparent volatility of the electorate, the Tories are also keen to have the May local election results to study before reaching a decision. As council elections, they should be particularly valuable as a sign of how much continuing resentment the current version of the poll tax is caus-

Nonetheless, the new mood of hope was summed up yester-day by one minister, who com-mented: "When is the general

election going to come? In June or October, when we can LABOUR yesterday gave explicit backing to a single European currency and the creation of a Central Bank for Europe, adds Ivo Dawney.

A six page policy document, approved by the party's National Executive Committee, backs Britain's eventual entry into a European monetary nnion but rejects outright as "a costly complexity" the hard-Ecu alternative strategy.

devised by Mr Major.

The move, clearly intended to steal a march on the Conservative government in the run up to next month's EC inter-governmental conference in Rome, is hedged with a num-ber of qualifications.

These include the need for

approval of monetary union by member states' and reserva-tions about the timetable for economic convergence under the Delors plan.
Nonetheless, the policy state-

ment, approved by 18 votes to one, represents a significant step for the party, shifting it still further from a sceptical stance on the issue to a posi-tively pro-European position.

Commending the policy yes-terday, Mr Larry Whitty, Labour's general secretary, said it was a "dynamic, for-ward-looking document, in tune with the thinking of the British public."

# PROFILE OF THE NEW CHANCELLOR OF THE EXCHEQUER

# Lamont heads battle against inflation

By Philip Stephens

MR NORMAN LAMONT has the job he has always wanted. Until a few days ago it was a distant dream.

The affable, urbane and

ambitious 48-year-old MP for Kingston-upon-Thames was, until mid-1989, stranded on the fringes of the Cabinet. His appointment then as Chief Sec-retary to the Treasury left him one of its most junior mem-

But the cataclysmic upheavals which started 13 months ago with Mr Nigel Lawson's resignation and ended yester-day with Mr John Major's move to 10 Downing Street left him the obvious choice yesterday as Chancellor.

day as Chancellor.

Four years' experience in the Treasury – he was financial secretary from 1986 – a background before that in energy, trade and industry, and defence, and an economics degree from Cambridge gave him the paper qualifications.

His central role first in persuading Mr Major to contest the leadership and then in running the slickest campaign of any of the candidates, provided

any of the candidates, provided the political credentials. "Any-one who could get BT to install six telephones and a facsimile machine within an hour will have no trouble running the economy", a friend commented this week.

If the past is any guide to the future, Mr Lamont's elevation will not signal any great break with the economic policies of his predecessor.

The present parlous state of the economy, with inflation in double-figures and the trade deficit still large, limits the dis-cretion of any chancellor. So too does sterling's participation in the exchange rate

Mr Lamont anyway shares Mr Major's instincts. He is no ideologue. But like the prime minister he believes that the government's political credibil ity - and thus its hopes of winning the general election depends on curbing inflation. His "Bruges-line" attitude to European integration will pro-

vide a counterweight to Mr Douglas Hurd's more sympathetic approach during the forthcoming negotiations on economic and monetary union. In general, the soubriquet that can be applied to many members of the new cabinet dry on economics, dampish on social issues – fits fairly well.

A one-time supporter of Mr
Edward Heath, the former

Tory prime minister, who took

for three years his patron and mentor at the Treasury, had betrayed the passionate belief in economic liberalism that they had about the risk of switching to Mrs
Thatcher in 1975 before she
became leader, his political
outlook has drifted steadily to
the right. He was one of her
strongest supporters in her inithey had shared. During the recent turmoil, he also revealed a deeply-felt antagonism to any rush towards European integration, arguing that issues which were first over the Potential Conference of the Potential Con tial contest with Mr Michael

Although they are old friends - Mr Lamont was his number two at defence during fundamental to Britain's conthe Westland crisis - he deeply distrusts Mr Heseltine's trol over its own destiny, could not be "swept under the carinterventionist approach to But after the first leadership ballot, Mr Lamont agreed with most of his Cabinet colleagues economic and industrial management

The new chancellor was dismayed and enraged when Mr Lawson offered his support in the leadership struggle to the former defence secretary. He told friends that Mr Lawson

to set up his campaign.

By background and temperament he will mark a break with Mr Major. If the new prime minister is often accused of being "grey" and "subur-ban", Mr Lamont is a gregarious socialite whose appearances at fashionable parties have sometimes brought unwelcome mentions in the tabloid gossip columns. A former merchant banker

at Rothchilds, he retains many close friends in the City. He enjoys the company - though he insists less so as time goes by — of journalists. Dinner parties at his elegant Notting Hill home include a wide circle of acquaintances from outside

Mr Lamont's social back-ground is also markedly differground is also markenly direc-ent from that of Mr Major. The son of a surgeon, he was one of the "Cambridge Mafia" of young Tories in the mid-1960s, which includes in its number Mr Kenneth Clarke, Mr Mich-ael Howard and Sir Leon Brittan. After a spell at Conserva-tive Central Office and in the City, he became MP for Kingston-upon-Thames in 1972.

But his basic approach to economic policy is identical. Officials who have worked closely with him say he is con-vinced of the political as well as the economic arguments for a tough anti-inflation strategy. He was agnostic if not uneu-thusiastic about the decision to take sterling into the ERM. But that reflected his general scep-ticism towards Europe rather than any lack of commitment to a strong exchange rate as an anti-inflationary discipline.

Spells as a junior trade and industry minister, when he was responsible for the sale of British Shipbuilders, and as financial secretary, when he led the campaign for wider share ownership, have left him a fervent advocate of privatisa-

As chancellor he may con-

tinue to wage the campaign he launched in more junior roles to persuade the City to pay more attention to small inves-tors and, perhaps, to erode the rights of the institutions to pre-empt new share offerings.

If he is often exuberant, Mr. Lamont also inclines to relieve pessimism about the political outlook. "He is most cheerful when he is being gloomy" is how one Whitehall insider puis "He always thinks some-

would do most to preserve her inheritance and moved quickly a ministerial colleague. But he is politically s But he is politically shrewd An impatience with minuties is balanced by a natural grass of the main issues and an ability to deliver combative, off-

the cuff performances in the House of Commons. Treasury officials believe that his new job will test his nerve. Britain is heading much faster into recession than the government thought. Striking a balance between maintaining the pressure on inflation and avoiding an irreversible slump will be more difficult than for a many years. "We don't know whether we should cut interest." rates now, so it will be up to him", a senior Whitehall offi

cial said yesterday. He is known as a minister who insists on comprehensive briefings from civil servants before taking on his opponents. But his nervousness before such occasions is often belied by his outward confidence once battle is joined.

once battle is joined.
His tough performance as chief secretary in this year's public spending round enhanced his stature with cabinet colleagues. He tells friends that, for all the anget, he has never enjoyed anything as a much in his life.

The negotiations were the most difficult since the early most difficult since the early 1980s, and Mr Lamont was forced to add an extra £8bn to the public spending total for next year. Both his officials and Mr Major, however, judged that it was the lowest figure that he could have hoped for, a given the impact of departmental budgets of the sharp rise in inflation.

As chancellor, his approach
to spending faration and boyrowing is likely to be similarly
tough, but to be pragmatic
rather than ideological. He will stick to the target of progres-sive reductions in public spending as a share of national income but is likely to unfussed if it takes time. His instincts on taxation will

incline him towards using any leeway to help those at the bot-tom end of the income scale. There is already speculation that he might use his first Budget next year to restructure further national insurance contributions for the low-paid.

Before then he will have to walk the tightrope of decision-making which will allow the government to bring down inflation without ruining its electoral prospects by driving the economy into a deep reces-

### JOHN MAJOR'S CABINET

Prime minister John Major Lord Chancellor Lord Mackay
Foreign secretary Douglas Hurd ChancellorNorman Lamont
Home secretary Kenneth Baker Leader of the CommonsJohn MacGregor
Tory party chairman
Environment
Chief secretary to treasury David Mellor Education Kenneth Clarke
EmploymentMichael Howard

	Transport
	Social SecurityTony Newton
	Northern Ireland Peter Brooke
1	AgricultureJohn Gummer
	HealthWilliam Waldegrave
	Weish David Hunt
	Scottishlan Lang
	Leader of the Lords David Waddington

OUTSIDE THE CABINET Government chief whip ...... Richard Ryder Attorney-General .......Sir Patrick Mayhew

# THE VIEW FROM BONN

# Nostalgia for unifying effect of devil they knew Hope of tougher line on Peking

IN GERMANY the election of Mr John Major, scarcely known on the international stage, has released a surprising wave of nostalgia for the "devil you know" - Mrs Thatcher.

Commentators who could not bear her when in office are suddenly discovering her virtues - among them her unifying effect on the rest of the EC. It is feared that without the pole of Mrs Thatcher the EC

Even Chancellor Helmut Kohl said in an interview yes-terday: "Contrary to what has already been said about me in public, I have a very good relationship with Mrs Thatcher. It is true that we often had arguments, perhaps more than other people, but this did not in any way diminish my respect for the extraordinary achievements of this extraordi-

nary woman.
"It took me quite some time before I understood her negoti-

ating tactics and her way of asserting her opinion in meet-

'In decisive political questions, as she well knows, I do not share her opinions. I do not support a pure market economy but the social market economy.

"I also believe there can be no return to the national state of the 19th century. But in the questions of defence and the espousal of freedom we are not divided."

The Chancellor yesterday sent a telegram of congratula-tion to Mr Major. "The Federal Republic of

Germany and the United King-dom can look back on many years of close friendship in the EC and Nato," he said.
"I am sure that in the coming period I will be able to further develop with you the close relationship between our coun-

Mr Hans-Districh Genscher. the Foreign Minister, would probably have preferred a vic-tory for Mr Douglas Hurd with whom he has built up a close

relationship. However, he did take Mr Major to a Beethoven concert when the new prime minister was in Germany briefly last year during his short time as Foreign Secretary.

The German media, taking its cus from the British media, has been stressing Mr Major's humble background and also the circus career of his father.

### VIEW FROM HONG KONG

HONG KONG community leaders hope that Mr John Major will take a more robust line than Mrs Margaret Thatcher with Peking on democratic and other issues in the British colony, which returns to Chinese sovereignty in 1997. However, they do not expect any significant change of approach.

that Mrs Thatcher could not

win. He told her bluntly. When she decided to step down, he decided instantly that Mr Major was the candidate who

They are relieved that Mr Michael Heseltine did not win the Conservative leadership contest because they feared he

might have softened the line on Peking. Mrs Thatcher was often

accused of losing interest in Hong Kong after she signed a joint declaration with China in 1984 on the 1997 handover. It was believed that she saw Hong Kong's re-emergence as a prime political issue last year s an irritant rather than an

important challenge.

Thope Mr Major will bring
Hong Kong back on to the
agenda and commit Britain to

ruling Hong Kong in the interest of the people which has ceased to be the case in the past year and a half of appears ment following last year's Tlanamen Square massacre, Mr Martin Lee, a leading liberal campaigner and political party leader, said last night. Sir David Wilson, the governor, said that the likelihood? that Mr Douglas Hurd would remain foreign secretary was "an added bonus" because of

his experience.

(Eng. 24 12)

Maffair

### VIEW FROM BRUSSELS

# Delors looks with greater hope towards London

SO INGRAINED has become Mr Jacques Delors' habit of thinking that anything he says publicly about Britain and Europe does more harm than good that the Commission dyne of congratulatory mes-sages to prime minister John Major yesterday. In telling Mr Major that the

Commission looked forward "to working closely with you, in order to fulfill the decisions already taken by the Commu-nity and, in particular, the Single (European) Act., Mr Delors did not dare voice a hope that Britain and Europe could turn over a new leaf in their trou-bled relationship.

Yet, in Mr Delors' view, it was Mr Major who, with his hard Ecu plan last June, opened the first chink in the Thatcher government's armour-plated opposition to economic and monetary union (Emu). The Commission president believed that when he praised the hard Ecu plan as constructive, he might be able to create a political breakthrough, but Mrs Thatcher's dismissive tone, even about her chancellor's plan, quashed

that hope. Mr Major will be pushed by his own party in Europe to modify his hard Ecu plan, so that it becomes seen, as Sir Christopher Prout, leader of the Tory Members of the European Parliament, said yester-day, "as a step on the road to monetary union rather than as

a substitute for it". With Britain getting a new prime minister and chancellor of the exchequer, Mr Delors will be relieved if Mr Douglas Hurd stays as foreign secretary. Though he appears to many EC colleagues as standoffish, Mr Hurd has maintained the good relationship with Mr Delors that his predecessor, Sir Geoffrey Howe, struck up. In the European Parliament -

an important beliwether of ideological shifts in the Com-munity - Tory MEPs were yesterday renewing their long-standing bid to join the centre-right European Peoples Party (or Christian Democrat) group. One of the obstacles to such a merger was "the perception that Margaret Thatcher was a minimalist towards the Community, said Mr Edward Macmillan-Scott, a Tory MEP. The June 1989 Euro-elections reduced Tory MEPs to 32, sitting with two Danish conserva-tives in the European Democratic Group. They voted overwhelmingly to join the 123-strong EPP, but the latter turned them down. Aside from its distaste for Mrs Thatcher. the EPP has wanted to preserve its understanding with the socialists that a christian democrat would have a clear run to succeed the present Spanish socialist incumbent Mr Enrique Baron, as president of the Parliament in January

It is precisely this left-right divide in Britain that puzzles, and alarms, someone like Mr Delors. Its ferocity is alien to this French socialist who got his start in political life working for a Gaullist premier, Jacques Chaban-Delmas.



Jacques Delors: looking forward to working with the new prime minister on the Single European Act

A touchy man, he finds it hard to laugh off such excesses as the recent "Up Yours Delors" campaign waged by the Sun newspaper, though he finds it equally hard to blame the Tory press from having taken its tone from Mrs

Thatcher. On the other hand, he does not want to be used by the Labour party in an ideological war he does not want to

Not only has the increased British weight among Socialist MEPs sharpened the Parlia-

ment's complaint that the Commission is going slow on social legislation. He is also aware, through people like Mr Norman Willis, the easy-going secretary general of the Trades Union Congress who is one of the few Britons with whom he

keeps up, of the very considerable reservations that exist within the Labour party about his pet project, Emu.

Small wonder, then, the Commission president deals with Britain as though he were walking on eggs.

# **VIEW FROM PARIS**

# French sceptical of Major's new era in shadow of Thatcher

FRENCH opinion was yesterday sceptical, with varying degrees of politeness, over how far Mr John Major's line on the European Community would be independent from Mrs Margaret Thatcher.

The general fear was that Mr Major might mark a shift to a more diplomatic style, with no change in the underlying UK fears of loss sovereignty, which ring so jarringly in French

A rather wistful sounding statement from the Foreign Ministry hoped that Mr Major "will show better understanding" than Mrs Thatcher of the importance of British participation in European monetary and political union. "One could wish that Mr Major understands better than Mrs Thatcher the interest for Great Britain and the 12 to work together in the creation of the single market and European union," said a spokesman

Among the press, Mr Major was variously described as the protegé, godson and puppet of Mrs Thatcher. Le Monde expects him to continue Mrs Thatcher's economic policies, but to be less blunt on European questions. In a typically cutting front-page cartoon, Le Monde shows a grinning Mr Major being borne aloft by the shadow of a departing Mrs Thatcher.

The financial daily, La Tri-



Chirac warm welcome

bune de l'Expansion, believes the Conservative party has chosen the least European of the three succession candidates. Perhaps unkindly, the left-wing Liberation newspaper says: "Sooner or later, the puppet Major will have to cut the strings that tie him to his cre-

However, there was an unreservedly warm welcome from one quarter Mr Jacques Chree, former Prime Minister and head of the right-wing Gaullist party, ideologically sympathetic to Mr Major. "All those who share with your major." who share with you the values of liberty and responsability today rejoice to see you take control of Britain's affairs," he





### Job cuts expected at BAe soon

to announce next month a restructuring of its inilitary sircraft operations possibly including extensive job reductions because of cutbacks in Government defence

BAe smion leaders said they expected an amorana and on job cuts as early as next. Monday. They said the company had called mass meetings on Monday at three plants.

thorough review of its military alread company, which employs about 26,000 people im the UK and oversees. The cancellation last June of 33 Tornados combat aircraft for the Boyal Air Force.

### Doubts over City's future

Middle market companies in the UK have doubts about the future of the City of London as a corporate finance centre. According to a survey of aemior executives at 100 companies by KPMG Peat Marwick McLintock, the accountancy firm, only 36 per cent see an optimistic future for the City, while 21 per cent thought London's importance would diminish.

Mr Gerry Acher, KPMG's head of corporate finance, said the result reflected widespra disenchaniment among middle market companies with the failure of the UK's equity market to respond to their needs.

### Few women in top jobs



Accused of complacency: Angela Rumbold

The senior civil servants' trade union accosed the government of completency over the small number of woman in top Civil Service grades. The accusation followed a

claim by Mrs Angels Rumbold, the outgoing Minister of State at the Home Office, that the way in which the Civil Service promoted women was an example to other employers.

Mrs Rumbold was speaking at the lamed of a National

Economic Development Office report on the under-represent-ation of source to management jobs. Only 1 or 2 per cent of all senior management jobs are filled en, according to the

### Supergun affair rekindled

The controversy over the Government's handling of the Iraqi supergun affair is set to be rekindled by a Parliamentary inquiry into the Department of Trade and industry's role in the incident. The parts for the gun were discovered at Teesport dock in Cleveland in April.

A senior member of the

committee said it had accumulated a substantial ier of information, which showed that the companies involved had kept the DTI fully informed of what they were being asked to do from an early stage in the negotiations over the contract.

### EC directive on employment

All workers in the European Community would be entitled to a written contract states their terms of employment maler directive proposed by the European Commission. Unlike most of the Commission's social proposals which have met uniformly hostile response from the UK. hostile response from the UK, British officials suggested that the proposals were broadly acceptable.

The idea has been supported by the Institute of Recognic Affairs, the right-wing policy group. However, Britain

resents the idea of Brussels dictating the terms of contracts covering work, which it believes are a matter for member states.

### UK company wins contract

A contract worth more than 2200m has been placed with John Brown, the engineering division of Trafalgar House, to install anti-pollution equipment at PowerGen's

equipment at PowerGen's power station at Ratcliffe-on-Soar in Nottinghamshire.

John Brown fought off stiff foreign competition to win the contract, which is crucial to PowerGen's plans for combating acid rain pollution. PowerGen is one of the two electricity generating companies due to be privatised in February. in February.

### Steel figures disputed

The Ravenscraig steel plant in Scotland, which is due to have its hot strip rolling mill closed next April with the loss of 770 jobs, has better

of 770 jobs, has better productivity than most British Steel plants, according to figures presented by union officials to a school committee. According to the union's estimates, based on figures used to calculate bonous payments, Ravenscraig's productivity this September was 2.4 man hours per tonne. This compares with the overall productivity figure at British Steel for the year to March 31 of 4.8 hours per to March 31 of 4.8 hours per

### Fuji Bank sets up London HO

toune, quoted in the company's annual report.

Full Bank, one of Japan's largest banks, has decided to locate its European parters in London. Mr Naceki Yokobori, managing director responsible for Europe, said the move "proves our strong commitment to the European market and will provide a powerful base for further localisation."

### Marathon to develop field

The Government has given approval to Marathon Oil, the subsidiary of USX of the US, for the development of the Bast Brae gas condensate field at an expected cost of 2850m.

The field, 165 miles northeast of Aberdeen, has recoverable reserves of 1.5 trillion cubic feet of gas and more than 300m barrels of condensate, liquids that come out of the gas during production. This makes it one of the larger develop of recent years.

### Complaints rise against banks

The retail banks are the source of a "rising tide of complaints" according to the Banking Ombudaman in his annual

Complaints are up by a very substantial amount" said Mr Laurence Shurman, Banking Ombudsman, who received 3,915 complaints from nembers of the public about banking in the year up to September 30, an increase of 45 per cent on the previous year. The Ombudaman said that "at least 20 per cent" of the 651 cases settled this year had been resolved in favour

### Tenure plans announced

The Government has published its long awaited proposals for new legal arrangements for the freehold ownership of flats and other nt buildings with shared facilities.

The new scheme of freshold ownership, known as "commonhold", is shallar to strata title" or which already exist in other

Its aim is to provide a satisfactory alternative to the existing long-leasehold arrangements which are denotally ased at mosent to.

### London college makes cuts

Oneen Mary and Westfield College, a part of the University of London, has been ordered to cut \$1.8m from its budget for next year by the universities funding watchdog, the Universities Funding

Mr Graham Zellick, acting principal of QMW, said that if cuts in spending are not made, the college will eventually face bankruptcy. eventually face dankrupcy.
He said the cuts ordered by
the UFC had been anticipated
by the college, which had
ordered some £300,000 in cuts earlier this year. It had also planned an additional packs of cuts worth about £1.5m.

### NATIONAL INSTITUTE FORECAST

# Growth expected to slow in seven biggest economies

-£19bn -£17bn

-£14be

THE world's big seven economies face a marked alow-THE world's big seven economies face a marked alow-down next year, although growth will stay high in Germany and Japan, according to the National Review, the London-based leading think tank. In its quarterly review published yesterday, it says that total output in the big seven will increase by 1.8 per cent next year, compared to 2.4 per cent this year and 8.2 per cent in 1969. Growth is put at 2.4 per cent in 1992. The seven largest economies are US, Japan, Germany, France, Italy, Britain and Canada.

The outlook for the world

Germany, the review says. The US and Britain look likely, in contrast, to suffer a relatively The outlook for the world would be worse but for the in the US. total output is

cent in 1991, compared to 1.1 per cent in 1990 and 2.5 per cent in 1989. On the other hand, growth in Japan will probably be above 6 per cent this year for

NATIONAL INSTITUTE REVIEW FORECAST

49

n, % change, year on year, 5% change, year on year, 44HK, engly anomployed feechading achool leavers), fourth quarter. \$% matrier on bouch gourner. \$Class, &Classed near: include masso 1% change was in some collection of model to be a

2.1m

the first time since 1973, a rate of expansion driven by strong domestic demand and high The review says the Japaincrease from 3.2 per cent this year to 4.5 per cent. In Germany, the aftermath of unification will lead to

strong economic expansion, with total growth of 3.8 per cent next year, about the same as in 1989. The massive extra resources being required by the German economy to meet new con-

strong next year, though growth will slow to 3.8 per

cent, with inflation showing an

on industry and transport infrastructure will lead to an increased import bill, the review says. German import volumes are forecast to grow by about 9 per

sumer demands and spending

cent in both 1990 and 1991. That should add up to 0.5 per cent in world trade and aid the economies of a number of other countries suffering down-turns in domestic demand. Growth in Europe as a whole will be constrained by a rise in real interest rates, stemming

by the openings in business demand in eastern Europe. The review says its forecasts are hedged by the uncertainties regarding the Gulf crisis. It \$35 a barrel in the final three a barrel by the end of 1991.

from an increase in rates in

Germany. In the longer term,

this increase should be offset

### Labour's changes to be 'radical' Recession to be short but sharp By Rachel Johnson, Economics Staff

THE CURRENT UK recession will be a substantial one which intensifies before cuts in interest rates provoke an economic recovery next year, according to the National Institute forecast.

The onset of the downturn was sudden, unexpected and followed a sharp change in business sentiment in the third quarter. However, the institute forecasts a year of better-than-average growth in

1992, contingent on oil prices failing back next year.

Unemployment is set to pass the 2m mark but the pound remains firm within the exchange rate mechanism.
This, coupled with high interest rates, improves prospects
of a fall in underlying inflation to about 5 per cent by the end of next year. In the second half of the

ally converges with other

European economies, making possible economic and moneon the fiscal front, public spending is "rising rather last" and has eliminated the prospective surplus on the public sector financial balance. The balance of payments is predicted to be £14m in defeated to the fitting the fitting the sector financial balance. icit in 1991. Tax increases would prolong the recession; therefore the institute predicts

THE CASE for a Labour government's fresh look at eco-nomic policy has been strengthened by the "disap-pointing" performance of the economy under the Conservaest rates in the UK.

tives, the review says, It pinpoints radical changes the party would make and sug-gests that a future Labour government take a different approach to managing the

WORLD ECONOMY

But it says that until Labour

wins the credibility of the markets, a larger risk premium would attach to relative inter-

The long-term net result of Labour's policies would be to raise output and employment, having enlarged the capital stock and skills of the labour

force, it says.

On Europe, Labour is closer to Brussels than the Tories. It would be greater influenced by political developments in other countries, such as France.
On exchange rates, the

review says that depreciating sterling within the European Monetary System would undermine the system and Labour would be ill-advised to realign. On unemployment, reducing joblessness appears less of an issue now than fighting inflation. But new training programmes would raise labour

# From her point of view as well, only the best can ever be good enough. Lufthansa.



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# SWITZERLAND FINANCIAL & INVESTMENT CENTRE

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FINANCIALTIMES

BUSINESS LAW

# Romania joins investment club

By Daniel Arbess

MAKE WAY for a new entrant in the eastern European com-petition for US and European nvestment - Romania, the Balkan nation of 23m and historically (in annual dollar terms) the US's largest trading partner in the region.

After last December's revolu-

tion. Romania got off to a slow start in terms of investor inter-est compared to its northern neighbours in Czechoslovakia. Hungary and Poland. Political instability is said to be the

Although the December revolution successfully dislodged the dictator Ceausescu, observers were troubled by the blood-shed (including the summary execution of Ceausescu him-

In recent months, the new government, led by Ion Illiescu, has been criticised for its use and threatened use of force to quell public dissent. The resulting unfavourable press coverage has slowed tourist and business traffic to

the capital and chilled techni cal and financial assistance discussions with the EC and various western countries. Bucharest, however, says it is committed to democracy and human rights.

As the situation stabilises, aid and trade discussions should resume and western governments will re-consider Most Favoured Nation (MFN) status, along with access to trade finance credits, political risk insurance, and trade and investment protection agree-

Meanwhile, the Romanians have taken impressive strides toward establishing a legal framework for foreign investment and rapid economic transformation.

For the prospective foreign investor, the centrepieces of this effort are a new decree-law on foreign investment, adopted on 30 March, 1990, a law on the reorganisation of state enterprises adopted on 7 August 1990, and a set of proposed legislative enactments and amendments now pending before the Romanian parlia-

The law on state enterprises features detailed procedures for transforming state enterprises into shareholding companies with government-ap-pointed boards of directors. Thirty per cent of the shares of these companies will be distributed to the public at a nominal price. The rest will be sold at market value to domestic and foreign investors under the supervision of a newly estab-lished National Agency for Pri-

vatisation.

The criteria to be applied by the agency in selecting types and percentages of enterprises to be privatised, and valuation techniques, will be established in legislation now being finali-

The state enterprise law also sets up a mechanism for the leasing of land and other stateowned property.
Such "concessions" will be

granted to domestic and foreign investors on the basis of public auctions organised at the request of the ministry of trade and industry. Their maximum term is 20 years.

joint venture companies. If a company manages to navigate these pitfalls and turn

The good news is that Romanian tax rates compare favourably with those of neighbouring countries

The foreign investment law allows investors to establish joint ventures or 100 per cent owned domestic companies in all but a small number of "stra-

which branch or agency.

Joint venture companies can

tures are free to operate com-pletely outside the Central Plan (70 per cent of whose "targets" have already been eliminated, according to Romanian officials). Accordingly, such companies

But there is a downside here. During the present period of

transformation it may be diffi-

Soviet Union and other soft currency economies in the

If the experience in the region is any indication, surviving suppliers can be expec-ted to take advantage of their own freedom and demand payment in hard currency from

a profit, the good news is that Romanian tax rates compare favourably with those of neighbouring countries. Profits are taxed at an annual rate of 30 per cent (Czechoslovakia's rate is 40 per cent) after deduction for depreciation and reserve fund contributions (up to 5 per cent of invested capital).

There is an automatic exemption on income tax for

tregic" industries.

These companies are to be organised as joint stock or limited liability companies under existing and proposed company

The establishment of a wholly foreign owned company requires "government" con-sent, although it is not immedi-ately clear from the legislation

be established with approval of the supervising ministry of the Romanian partner and the ministry of trade and industry. Romanian officials have indi-cated that a revision now being prepared will replace these approvals with a simple registration procedure.
Once established, joint ven-

can buy and sell domestically and abroad in the currency of

two years "flowing from the turnover of the taxable income", and the ministry of finance can grant a 50 per cent reduction in the tax for an additional three years if profits

are reinvested in Romania.

Dividends are taxed at 10 percent (compared with 25 percent in Czechoslovakia). The new Agency for Foreign Invest-ment Promotion is also working on special tax waivers, subsidies end other incentives to attract western capital in particularly important sectors of the economy, including food processing, tourism and telecommunications.

As is always the case for western investors in central and eastern Europe, the make or break factor is likely to be the joint venture's right to

cult to find reliable sources of domestic supply.

earn and retain foreign currency, and the availability of foreign currency for dividend distribution and remission.

Romanian companies with foreign capital participation may retain 100 per cent of their foreign currency earnings (the limit for domestic companies is 30 per cent, to be increased to 50 per cent early next year). Surplus foreign exchange can be used to pay dividends to the foreign shareholder.

But what happens if the company has no foreign exchange surplus what can the foreign shareholder do with its Romanian profits? Under the current law an annual amount up to 8 per cent of the foreign shareholder's "invested capital" will be con-verted to foreign currency by the Romanian Bank for For-eign Trade (RBFT) and may be transferred abroad.

Remaining domestic profits must be used for reinvestment or to buy Romanian goods and

Meanwhile, a pending amendment would reportedly provide for total repairiation of isi profits, subject to a 50 per cent levy by the RBFT.

The government also plans to move quickly to make the leu convertible, beginning early next year with periodic devaluations and hard cur-rency auctions which will be open to joint venture compa-

Keep an eye on Romania.
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Soviet market and apparent commitment to market reforms, it promises to become a significant player in the region's investment and privatisation game.

The author is a lawyer with the American law firm of White &

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### TECHNOLOGY

# Major's message to Japan

AS THE prime ministerial contest accelerated this week, the three candidates vied for the best way of getting their messages across. But in one public outing for the eventual winner, John Major, it was television viewers in Japan who got the first inkling of his views on inflation and the

economy.

Opening the European head-quarters of Japanese financial giant Nomura in the City of London, Major faced cameras which sent his words to Japan in less than a second after they were uttered. Some 10,000 Nomura employees in 140 locations heard Major joke that it was good to have "something enlivening to do in the midst of

an otherwise dull period".

To transmit the pictures to all 140 buildings involved three satellites and a trio of phone

 In London British Telecom transmitted the pictures by microwave to Telecom Tower, from where they were sent to the Goonhilly earth station and then up to a satellite over the

• The pictures were then picked up by an earth station in Hong Kong, run by Hong Kong Telecom, which bounced them back to a satellite hover-

ing over the Pacific Ocean.

From there they were transmitted via KDD, one of Japan's international phone companies, to Nomura's television production centre in Tokyo.

Nomura then sent the pro gramme via the domestic JC-Sat satellite to the 140 receiving dishes on the roofs of its buildings around the country. Although the link from the

UK to Japan was a temporary one. Nomura's Japanese business television network provides a regular flow of broadcasts throughout Japan. Other international companies, such as Ford and BP, have set up in-house networks for keeping

in touch with employees. The market for business tele-vision is burgeoning as several companies, such as British Aerospace in the UK, enter the market for national or international broadcasts. But it is not cheap: the cost of one-way satellite broadcasts works out at about £1,500 per hour.

Della Bradshaw

hat should Royal
Dutch-Shell be
doing in research?
The question has
exercised Harry Beckers,
research co-ordinator, and his team of senior research managers at Shell International Research Maatschappij (SIRM) for most of the 1980s.

"We won't do research where there is a very low chance of Shell moving into the business sector," says Guy Masdin, an aide of Beckers. The company has learned the hard way -for example, through an expensive flirtation with nuclear power in the mid-1970s - that it should stay out of areas of which it cannot exploit commercially. Beckers also points to Exxon's abortive excursion into electronics.

Nevertheless, the 1990s find Shell scientists heavily engaged in information tech nology. Beckers believes IT will have an enormous impact not only in its 15 laboratories but throughout Shell's operations, from finding and recovering oil to managing its process plants. One project is to develop a robot endowed with artificial intelligence that will drill for oil, avoiding the need for people on the drilling floor, where 60 per cent of the oil industry's accidents occur. One of Shell's eight research

laboratories, known as KSEPL at Rijswijk near The Hague, is at miswife hear the nague, is devoted to exploration and pro-duction.Its manager, Jan Doets, is a civil engineer recruited by Beckers two years ago. Beckers then asked him, as part of a strategic plan for research, to looks at mathematics and IT from the standpoint of the whole company.

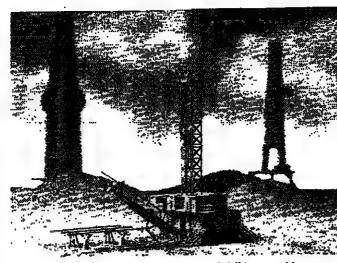
Doets says the KSEPL labo-ratory has a world lead in some computer techniques for modelling geological strata, such as three-dimensional selsmic modelling of oil reservoirs. Quantitative understanding of the behaviour of oil in a basin how much is coming from the source rock - has only been possible during the last

decade, says Bruce Levell, who leads a team of 15 in mathe-matical modelling. The oil industry, obliged to turn increasingly to marginal fields, can no longer afford the primitive geological modelling methods of the past, says Mark Budding, who specialises in basin modelling. It must have enough understanding of its

resource to know when it can recover more from a field. His Monarch software is a 3-D seismic model which Shell operating companies have been using for only a few months.

David Fishlock examines how Royal Dutch-Shell exploits its R&D activities commercially

# Models of discovery



Field it has begun to pinpoint the pockets of oil that have been left behind. It can also identify such features as an

underground river, best avoided when drilling.

The colourful 3-D model can be used at all stages of a field's life – to evaluate the number of wells required, for example and to manage oil flow. It can be constantly updated. KSEPL has also developed its own workstation for the more effective interpretation of this model, that allows the geologist to organise and present his data efficiently. "It's bi-fl imaging - just a glimpse of the future." one geologist says. It is also attracting great academic interest.

"We're not there yet — there's still a lot of work to make it user-friendly," admits Budding But he claims it to be a "cultural change" for the ologists, and one that gives geologists, and one that gives Shell a worthwhile lead over other companies, including the software houses specialising in

resource modelling.
As the model is further refined it will take account of the oil basin's fine detail -But in the North Sea's Brent structure, porosity, cracking,

limiting factor, even though the laboratory is equipped with a Cray XMP and is spending about £4m a year to expand its computing power.

IT has been a major factor in restructuring the biggest of Shell's central laboratories, KSLA in Amsterdam, specialising in chemistry, during the 1980s. The big pilot plants which once dominated this site have given way to fewer, smaller, but automated plants, and widespread use of automated micro-reactors. Results now flow much faster, says Dirk van der Meer, its man-ager, who says he is reaping the benefit of the investment made by Alan Abbott, his pre-decessor. More than 1,000 of its 1,400 staff have direct access to electronic mail.

Beckers is constantly reminding his scientists that the £450m Shell spends is a minuscule proportion of the world total on R&D, and they must keep constant watch for relevant results from elsewhere. At KSLA, Richard de Vries is the manager responsi-ble for weighing the relevance of emerging technologies to

Shell and its research pro-

gramme. He also helps decide when it He also helps decide when it is time for the laboratory to push something out to the customers. He is aware of how science can create its own barriers to exploitation by wrapping the emerging technology in an impenetrable jargon.

He has been organising Shell conferences that try to identify and round up the academic experts in an emerging tech-

and round up the academic experts in an emerging tech-nology for meetings with KSLA staff. He wants the dons as critics, picking holes in the research programme. Other Shell laboratories participate. Shell fosters the belief that technology transfers most effi-ciently through people and

word-of-mouth. For example, both KSEPL at Rijswijk and Shell's research centre at Sittingbourne participated in one conference which spanned the science of comput-er-aided molecular modelling, and concluded that "the future of computer graphics in indus-try and academia is bright and assured.

As manager of eight central research laboratories, Beckers has the unusual freedom of being able to shift whole teams between laboratories and even between countries. A case in point is his smallest but most rapidly growing laboratory at Arnhem in the Netherlands, to which teams from Britain and Amsterdam have recently

Billiton Research Arnhem (BRA) is dedicated to materials - metals, ceramics and blends of the two - and to uprating old industries with new knowledge, says Leo Halvers, its new manager after five years in Shell's planning department in Sneir's planning department in London. BRA began life as a works laboratory for the and lead smelting, and was acquired when Shell bought Billiton, the Dutch metals group, in 1970.

Commercially, Billiton dif-fers from the traditional Shell culture inasmuch as in most metal activities Shell is part of a joint venture in which another firm with its own R&D is the operator. But the factor that is being recognised increasingly by Shell's partners is that through BRA they can access the whole of SIRM, Backers' Ban annual Falance. Beckers' R&D empire. Halvers points to the influence Shell's chemical engineering is already having on new ideas for materials refining. "If we play the game well, this laboratory will flourish."

A previous article on Shell's R&D activities appeared on

# Finding an antidote for an industry's poor health

Tim Dickson explains why Europe's biotechnology sector thinks Brussels is giving it an unfair deal

oped faster in the United States than in the European Community. But opinions differ sharply as to why it

should be so.

Earlier this year, for example, a group of leading biotechnology companies including ICI and Hoechst ruffled feathers in Brussels by accusing the EC authorities of "political hostility" towards the sector. They produced figures purport-ing to show that new commercial investment in the EC almost dried up in 1989 as busi-ness headed for the US.

Now the European Commission in the form of Laurens Jan Brinkhorst, director gen-eral of the powerful Environ-ment Directorate, has hit back. In an interview with the FT he insisted that EC regulation "cannot be made the scapegoat for the somewhat slower devel-opment of biotechnology in Europe" and cited factors such as greater capital availability, a wider scientific and technological base, and better intel-lectual property protection which have aided companies in

Describing industry's lobbying campaign as "facile and factually incorrect", Brink-horst turned the argument on its head to maintain that the "absence of regulation in the past" has been partly responsi-

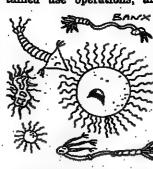
ble for European ills. Biotechnology is seen as a potentially huge contributor to economic growth and company profits even if the rosier pay-back expectations have been pushed back to the 21st century. Concern, however, has been expressed about the risks which the widespread use or release of genetically modified organisms (GMOs) could pose to human health and the environment in general.

Given the complexity of the

issues and the gaps in scien-tific knowledge, the EC takes the view that a case-by-case examination and an environmental risk assessment is required, both where the release is "contained" (in a sci-entific laboratory) or "deliberate" (where a new product is being made and marketed).

To one denies that bio-technology has devel-the more urgent where the the more urgent where the release is deliberate - since the organisms are designed to survive and replicate in the environment at least for a certain period - but not unimportant for contained releases where there is always a danger that GMOs may escape into the natural environment by mistake, by waste disposal, or by

> The object of most of the fuss has been the legislation adopted by the EC earlier this year intended to manage these risks. Involving a national approval procedure for contained use operations, and



" I HOPE WE DON'T GET GENETICALLY MODIFIED TO SPEAK WITH AN AMERICAN ACCENT."

Community approval procedures for deliberate releases, the new rules have been vigor-ously attacked by the industry. Criticism is directed at alleged duplication of testing but the main gripe is that the EC regulatory systems concentrates on the process used for making a biotechnology product rather than on the product itself.

than on the product itself.

Brinkhorst, a former state:
secretary for foreign affairs, is
at pains to reject all suggestions of EC hostility as well asany mutterings of a divided
Commission "house". He says
that regulation is only one influence on the development of biotechnology and points out that some industrialists argue it is only "a small pert provided that regulation is pre-dictable, broadly reasonable and stable".

Brinkhorst reminds critics that the two "offending" direc-

tives were only adopted in April and have yet to come into force. Far from being a step backwards the new legis-lation provides an EC trame. work and clarifies the situation des in Germany, Denmark and the Netherlands where the release of GMOs were either banned or very difficult. "The BC approach is moderate -between the strict moratorium in some northern member states and the legislative vacnum in some southern countries," he explains.

Contrary to what is claimed Brinkhorst says, the US has an extensive system of regulation which focuses on the process of genetic modification as well as on the product, just as we do". The difference between a horizontal EC law and US laws the methodology or assessment it is simply an administra-tive one. They have made spe-cial rules for GMO evaluation under existing laws - we made a new law. The result for industry is the same".

The Commission also counters assertions that biotechnolers assertions that blottechnology companies are deserting the EC in favour of more sympathetic North American pastures. Taking the number of field tests of GMOs as "one important indicator", he presented the state of the control o ents a picture of Europe on an almost equal par with the US. The approximate figures up to mid-1990 were US 115, EC 110,

and Japan 1. Brinkhorst further insists that "there is no denying the special safety problems associ-ated with GMOs". He contrasts the current preventative EC approach - "acting before the event rather than afterwards"
— with the different philosophy in Brussels when the nuclear industry was getting

into its stride.

Brinkhorst says it is up to industry to be more "positive" though he promises that the Commission will try to improve its co-ordination. Pro-motion of biotech will come from better national and EC research policies, an intellectual property protection system and more availability of capital and incentives for

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**CINEMA** 

# Terminal passions

THE SHELTERTING Bernardo Bertolucci

THE COMFORT OF STRANGERS

Paul Schrader

COME SEE THE PARADISE Alan Parker

cult novel is a fear-some thing. Paul Bowles's The Sheller-ing Sky, the tale of an American couple who bring their wounded marriage to North Africa, has lain in wait for film-makers for 45 years. The book is a strange mixture: part desert melodrama, com-plete with intrigue, death and educer tribesmen, part whopping dose of postwar existen-tialism. Someone once called it Camus on a camel

Now the novel has reached out from its hiding-place and grabbed film-maker Bernardo Bertolucci. Who better, it no doubt thought, than the direc-tor of Last Tango in Paris and The Last Emperor for this tale of terminal passion in a photogenic land. Coming to Tangier, Port (John Malkovich) and Kit (Debra Winger) throw off their callow young travel companion (Campbell Scott) early on them they hit the desert trail, jolting on by bus or truck into a purg-ing inferno of flies, mud vil-lages, cholera and finally death. In the novel's last chapters Kit the survivor goes on a mind-annihilating sexual assault course with an assort-

ment of Tuareg tribesmen.
The book rises to bizarre heights here, seeking some ultimate rhyme between sex and death. The film, also, goes into a tailspin, instead of put-ting us inside Kit's head as she seeks in himd carnal submission a companion oblivion to her husband's, Bertolucci and cameraman Vittorio Storaro exteriorise the story with travel-brochure shots of the desert. In 70-millimetre the Sshare swells and swirls. There are rolden flanks of dune clothed in a drifting chiffon of windswept sand; there are moonlit cases like pools of moltan silver. We gasp at the visual mas-tery of Storaro, even as we lose all hold on the inner mysteries

Indeed the whole film turns into a fight between Bowles's philosophical humanism, lent a passionate sweaty grace by Malkovich and Winger, and Bertelwei's parts. Bertolucci's penchant for spec-tacle-at-any-price. This pen-chant so blanded out *The Last Emperor* that mercantile Holly-wood, barely recognising the film's Maoist noises, gave it nine Cesare

nine Oscars.

The acting is magnificent.
Malkovich's Port is a serpentine soul seeking a way into the dark: all but sloughing his worn sun-cracked skin as he travels on, his sibilant, patient voice transforming writer Mark Peploe's dialogue into spoken thoughts. Winger is better still as the anxious, superstitious Kit. Clutching at material things as if to a lifeline – a lover's body, a bowl of soup, a hatbox – she writes quiet, fathomless panic into

her whole being. Bertolucci never inhabits the story as convincingly as his stars. He seems caught between Hollywoodising Bowles's novel by playing up plot, spectacle and comic relief (Jill Bennett and Timothy Spall as a flamboyantly odious mother-and-son duo) and "Europeanising" it with avant-garde grace notes. Bowles himself is required to pop up here and there as erver-narrator, but the cameos are so brief that the device seems at once portentous and perfunctory.
What is left is a infuriating

film, full of pieces of greatness that never coalesce. Bertolucci still has his poetic eye. It allows him to create cunningly lyrical camera movements, mixing soom and track, that chims with the push-pull attraction of the story's search for oblivion; and to develop intriguing leitmotifs, mirroring the book's mood of spiritual vertigo, like the recurring shots of walls and ledges over-looking abyse-like voids. Indeed even as the film

perches on the brink of its own unhappy final section, it gives us one unforgettable scene and image. Harrowed by cholers,



Magnificent acting: John Malkovich and Debra Winger in Bertolucci's "The Sheltering Sky"

Port dies to a white have more in a Foreign Legion fort, the floor veined with a jagged crack that runs under his pallet and up the wall as if it is passing through the heart

More on the perils of foreign travel in The Comfort Of Strangers. Director Paul hrader and screenwriter Harold Pinter turn Ian McEwan's original novel into an even more original movie. In a tale that starts weird and gets weir-der, Natasha Richardson and Rupert Everett are the young English couple adrift in Venice and Christopher Walken and Helen Mirren are the older Venetians who offer their pal-azzo as a home-from-home. Free beds, free food, free talk, and for the privileged guest free death....

It is The Sheltering Sky reflected in a bloodstained Venetian hour-glass. Comical, sinister, baroque, the tale glides through stavistic alleys as if through the veins of Venice's own history. Blood-red sunsets tinge Moor-ish cupolas; black gondolas bow and scrape in the water. And when our two English lovers, unfed late at night, stumble on a white-suited stranger (Walken) who offers wine at his local bar plus conversation and childhood memories, how can they refuse? And how can they regist a second meeting, or a third, when it seems that the stranger is also having a reju-

venating effect from afar on Venice berself. their own love-play? Pinter's screenplay weaves the horror around his charac-

ters like a spider's web. As scripted and acted, Walken's madness is so filigree that we hardly notice it until it starts to catch the light and brush our faces. (Too many speeches about his domineering father; too many hints from Mirren about his sado-masochistic love play). And Schrader's direction, leading the Armanidressed elegance of American Gigolo up the aisle towards the high Gothic of Cat People, has a beautiful macabre precision. He blends Gianni Quaranta's sets and Dante Spinotti's photography to create a Venice clotted with stylish claustro-

That the film has been attacked by many critics hardly surprises. Escorted from refinement to slaughter in the company of four opaquely written characters, many will feel understandably bemused. But look, listen and feel: this is a film to bring your critical Ultrasound equipment to. Search for the subtle human pulse and movement inside Richardson's nervous humour and Everett's stiff-necked English ironies. (They are a package-tour Port and Kit, bravely trying to turn an Adriatic away-week into a second honeymoon). And marvel at Walken's distrait perfer. vei at Walken's distrait perfor mance; capricious, hypnotic, irresistible, as full of outer

Alan Parker's Come See The Paradise is the week's third film about the horrors that

await strangers in a strange land. But this time, though his-tory has helped to write the story, subtlety and credibility are elbowed aside by sentimentality. Music of syrupy uplift slides over the tale of a three-generation family of Japanese immigrants who are bundled off to a camp in Northern California during the US crackdown after Pearl Harbour. Twinned with their fortunes are those of bero and Irish-American union sympathiser Dennis Quaid, who marries into the clan. Sweeping over ten years, the

movie has love, heartache indignation, separation and spectacle. In short no expense has been spared; or almost none. The only economy, as often when writer-director Parker tackles a historical cause celèbre (see Mississippi Burn-ing) is with the truth. Mr P manages the astounding feat of mentioning Pearl Harbour only once, in a virtual aside, during the 2%-hour movie.

Since anti-Japanese feeling in the US was almost wholly attributable to this event, in which more American person-nel died than in the whole of the first world war, it is surely worth a prominent place in the dramatic equation?
But no. Parker slaloms ele-

gantly past, preferring to bash away generically at the iniquities and inequities of Uncle Sam and America's alleged

zenophobia. Sentimentalisine every character in sight and stuffing his story with more tearful farewell and reunions per second than any film in memory, Parker clearly believes the way to an audi-ence's political arousal is through his kleenex consump-

Best of the rest in an overcrow-ded week is *The Big Picture* (15. Cannon Tottenham Court Rd): a Tinseltown satire starring Kevin "Flatliners" Bacor as an aspiring film-maker undone by venal producers, epicene agents and damsels in distress. From the man who brought you This is Spinal Tap - writer Christopher Guest, here turned writer-director - a comedy whose crunchy exterior makes up for a softish cen-

Love Hurts (15, Cannons West End) has a soft centre and a pretty sticky exterior. Jeff Daniels mugs valiantly as the about-to-be-divorced yuppie whose sister's wedding inspire lovable family chaos and second marital thoughts. Winsome but watchable. Neither adjective applies to Repossessed (15, Cannon Haymarket). Here Linda "Exorcist" Blair lends her revolving head and peasoup-disgorging talent to a dia-bolical (in all senses) spoof Writer-director Bob Logan pro-vides the jokes and Leslie "Airplane" Nielsen is among the stars vainly looking for them.

Nigel Andrews

# No One Sees the Video

ROYAL COURT THEATRE UPSTAIRS

Martin Crimp is a talented playwright whose characters tend to talk in short single sentences with the occasional monologue and who are much given to pauses. In the text to his earlier play, Dealing with Clair, there is a note saying that "the much overworked indications 'pause', 'slight pause' et cetera have been replaced throughout by a single comma on a separate line. The exact duration of any hiatus must be determined from the context'

Plainly the pauses are almost as important as the words, and the technique is to show that the characters are talking to conceal that their thoughts are limited, or simply to fill up a void.

Dealing with Clair involved people selling a house and feeling guilty both about the asking price and then about reneg-ing on an offer. No One Sees Video centres on market research, in which Crimp once worked. Here, too, there is a vague sense of guilt and men-ace in the background. For market research depends on asking questions, and once you start asking them, there is no telling where they may lead.
Besides, however great their
initial resistance, people tend
on the whole to provide answers.

In putting the questions, however, it is important to distinguish between a "prompt" and a "probe". A prompt is virtually telling someone what to think; a probe is a genuine question. It is also possible to get hooked on probes, which essentially is what happens in No One Sees the Video. Liz, strikingly played by Celia Imrie, is initially the subject of market research, then becomes researcher herself. Even when a young man is fingering her with an intent to make love, she notes that he is a C2 manual worker.

The play has some dreadful clichés like: "We all turn into the kind of people we used to despise", and there is consider-

suggest lies behind most people's existence. It is never actually stated that market research is bad or amoral, yet one cannot help thinking that such an assumption is there just beneath the surface. Liz's daughter, Jo. calls it manipula tion, though presumably that is what the probe rather than the prompt is meant to avoid.
Leaving those reservations
aside, the piece has its
moments. It is at its best when

questions are being asked, such as those put to a rather garrulous girl who responds with questions of her own such as: "Why, whenever you put any money into a chocolate machine, you don't get any chocolate out?" The same girl associates Woman's Weekly with a T registration Ford Cor-

There are some touching scenes between mother and daughter; the performance by Emer McCourt as the latter beautifully catches the mood of a sometimes sulky, sometimes dreamy adolescent. But in general this is a slight work by someone who has it in him to do much better. It has one of the most inconsequential endings you are likely to see. The direction is by Lindsay Posner.

### Malcolm Rutherford



Celia Imrie and Stephen Tompkinson

# White Heat

Dan Wagoner is shortly to leave London Contemporary Dance Theatre, of which he has been artistic director for the past two years. His farewell gift to the company is the strong and often stimulating White Heat which formed the centre of LCDT's first programme in its autumn

The score is Bartok's fourth string quartet, whose tensions have inspired in Wagoner an imagery concerning bodies anxiously traversing the stage's space. William Ivay Long provides a jet-bla acting across which a thin white line gradually - ob, so gradually - extends, the moers in creamy outfits with halinoning imposers, while a contrasting group of four girls

are in long dresses.

Movement responds to the nervous energy of the score with action no less taut and hard-driven. Wagoner shows his two conflicting forces moving over the stage in

How to will

your Will-pass

opposite directions - the argument of the piece is no more than that - but the simplicity of the theme has allowed him to create dances where the interest of dynamics and extending lines of activity fascinatingly interact.

It is a "painterly" piece in that, as with an abstract canvas, our attention is held by the swirls and convolutions of the brush strokes, as by the texture of the pigment itself. There are hints and murmurs of more explicit emotional drama, which centre upon the figure of Paul Liburd, who often seems separated from his companions.

But White Heat is, in essence, an assured piece of piotiess dance, magnificently performed by a cast who surge and curve through the movement, by turns pugnacious (the dance is often vehement) or buoyant. The rewards in Jonathan Lunn's Goes without saying, which opened Tuesday night's

programme, escape me. Made last year, it proposes what I assume is a duplex apartment excellent set by Peter Mumford - whose upper room contains a girl having a neat

little nervous breakdown with a chamber ensemble in melodious attendance, while downstairs, a group of dancers madly gesticulate. Perhaps that's why the poor girl's nerves are in shreds - she is given to Anglo-Sazon attitudes at a half-open door. It is odd, and oddly

The evening ended with Paul Taylor's Cloven Kingdom, looking a little dated now Taylor has exhaustively mined its "beast in man" vein - but tremendously performed, with every sequence luscious in dynamics, LCDT's artists continue to provide dancing of magnificent power and glossy ease: their style and skills merit every praise.

Clement Crisp

CUREN ED PLANETH HALL

show and inner decay as

Ab, those were the days of state subsidy. For the first performance of Luigi Rossi's Orfeo in 1647, no expense was spared. The court in Paris saw a grand and glorious presenta-tion, mounted in a hall within the palace that had been specially enlarged for the occasion and with scenery prepared by some 200 men, a six-hour extravaganza of marvels to

The opera had six performances, but has not previously enjoyed any modern revival. William Christie and Les Arts Florissants have determined to change that and Orfeo was chosen as the subject for the most important of their three visits to London this autumn. It was heard in concert performance on Tuesday, without sets or costumes, but with the addition of a few winks and nudges in the direction of acting which would have been better left axide. As it happens, this is not the

only 17th-century opera to

beexhumed this year. At the Glasgow Early Music Festival we hadMarazzoli's La vita humana, a less crucial work historically, though on the evidence of these two outings a more entertaining one. To what extent that is due to the Marazzoli having been fully staged, it is difficult to say; but Orfeo failed to give the same impression that every scene and character had something special to offer.

That its score is the richer of the two is probably not open to doubt. William Christie is fast gaining the reputation of a Midas among early music interpreters, who can touch any phrase and turn it to expressive gold. Under his direction all the music in this long evening (over four hours) had its rewards, especially the many duets and trios, unusual for an opera of this period, that are beautifully written for the

When Les Arts Florissants appeared at Greenwich with

Dido and Aeneas recently, it was the orchestra rather than the singers that was the main source of delight. In Orfeo, would go further and say that the singers fell some way behind what Christie was achieving with his instrumentalists, despite good performances from Agnès Mellon as Orfeo, Sandrine Piau as Aristaeus and Jean-Paul Fouchecourt, a marvellously irascible old woman.

Nevertheless, Rossi's work provides one of the formative chapters in the operation literature and fully deserves a modern evaluation. The rediscovery of 17th-century Now we are ready for the next step: the chance to see the operas where they belong, on stage, in a theatre of the right size, with all the stage machinery, the ballets and Cupids descending from the heavens. But who will pay?

Richard Fairman

### able harping on the need to fill the void that Crimp seems to Sophie! The Last of the

Red Hot Mamas NEW END THEATRE, NWS

So here we are again, back in the boudoirs of fame. The spotlight this time belongs to the American vaudevillian Sophie Tucker (1888-1966), louder, seem possible in the diminu-tive New End theatre, once the Hampstead mortuary. With every successive biographical show - and there have been a good few - I wonder if I am alone in breathing a heavy sigh. All too often it is a chance for someone to create a musical without having to bother about the music. Bernard Kops brings to his

portrait of the massy Jewish showgirl a whiff of the sensibil ity familiar from his other plays, notably his name-making Hamlet of Stepney Green, revived at this theatre a couple of years back. Where Tucker was broad, brassy and of the moment. Kops is a sentimentalist who peoples his plays with chosts His Sophie, though hardly

wraithlike, is a creature of half acknowledged regrets, of identity semi-submerged in the tide of ribaldry. Born en route from Russia to the US, she abandoned her child in favour of fame and a lonely old age. The key image, which opens and

shuts the show, is a pool of glitter dust illuminated in a spotlight, and you don't get much more schmaltzy than

Eve Perret Drings to the hi role an appropriately voluminous presence. Her voice looms rather than soars into all the old favourites, from the high sentiment of "My Yiddisher Mama" to the roguish "Never let the same dog bite your twice". This is apt enough, although one suspects her movement, lumpen and splayed, is unfair to Tucker's memory. Carnality is one thing, but the woman who prided herself on giving big girls back their dignity would surely have worked harder on

Her back-up comedy duo of Jon Rumney and Freddie Earle make a point about the Jewishness of American vaudeville humour. It is a nice touch that both should be older and smaller than Sophie, but their act, like the whole of Chrys Salt's production, needs to be tighter and slicker if it is to provide even the antepenultimate word on the Red Hot

Claire Armitstead

# 'I can't believe it!'

BUT IT'S TRUE. Not leaving a legal, valid Will behind you could mean that your family inherits only worry, heartache and hardship. They could even lose the family home that you assumed would be theirs by right. That's why you simply must make (or update) a proper

Will, now, however modest your 'estate' may be. It's not difficult, or expensive, but it is very important. OUR FREE 16 PAGE BOOKLET tells you all you need to know about leaving money, property or other belongings to those who YOU want to benefit, and not to the tax man.

It also explains how - if you wish - you can also leave something, tax free, to a deserving Charity like the Distressed Gentlefolk's Aid Association. For over 90 years it has been helping to lift what now amounts to thousands of men and women - largely educated professional people, previously dedicated to helping others. Rescuing them, in fact, from the mental torture of bereavement,

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### ARTS GUIDE

EXHIBITIONS Landon

Royal Academy of Arts. Monet in the 90s: The Series Paintings. Burlington House (287 9579).

Grand Palais, Simon Vouet

(1890-1649). Also, Picasso. Closed Tue, late closing Wed. Louvre. Euphronics, painter and potter in the 6th century BC in Athens. Open from 12sm to 10pm, except Tue (40205186). Galerie Daniel Malingus. Mäitres ordstes et Modernes. 28, are Matignon (42 66 60 33).
Open all days except Sun, Mon mornings and lunchtimes.
Musée Marzaottan. Goya. Rue
Louis Bollly. Closed Mon

(42240702). Balerie Maurico Carular, Bernard Buffet – La Bretagne, 6, Musée des Arts Decuratifs, Pan-

oramic wallpapers. 107, Rue de Rivoli (42683214), closed Mon, Tue. Ends January 21. Haboldt and Co. Old European masters, 137, rue du Fbg. Št Hon-orė (42895881). rie du Carrousel. 19th century French masters. 11, quai Voltaire (42611675). Closed Sun

Voltant Valent Honoré. The Saint Honoré. The Magic of Flemish Art. 267, rue Saint-Honoré. Closed Sat. Son;

Musée d'Ixelius, L'Impression-isme et le Fauvisme en Belgique Closed Mon

Galerie Isy Brachot. An exhibi-tion to celebrate its 75th anniver sary: contemporary paintings. Galerie de la CGER. The Belgian Dynasty and Belgium's cultural Development. Dally.

Palais des Beaux-Arts. Pive million years: The Human Adven-ture. Daily ends December 30. Musée d'Art Moderne, Place Roy-ale. The Goldschmidt Collection of modern paintings. Closed Mon. Musees Royaux d'Art et d'His-toire. Evolution and decline of the Inca culture. Closed Mon.

Centro de Arte Reine Sofia, Ital-

Hardr\d

tenut on Arte Relia Sola. Italian at 1900-1984.
Fundacion Juan March. Andy
Warhol's unfinished series of
car drawings and paintings, commissioned by Daimler-Benz.
Museo del Frado. The Cambo Museo Espanol de Arte Conten poraneo. Life in Spanish homes seen through the works of artists

over a 500-year period. Darcelons Museo de Arte Moderno. Modernism as "total art". Museo Picasso. The last 20 years

American Academy: Giovanni Battista Piranesi.

Castello Sforzesco. Treasures Venuce Palazzo Grassi. Van Gogh to Picasso – from <u>Kandinsky</u> to Frankfurt

Stackel Museum. From Picasso to Max Beckmann and Amseln Kiefer. Schaumainkal 83.

New York

Metropolites Museum. Marican art from pre-Columbian handi-crafts to modern murals. Museum of Modern Art. High and Low: Modern Art and Popu-Washlegton

National Gallery, Anthony Van

of the painter's day-glo portraits and landscapes. Chicago Historical Society. A House Divided, America in the Age of Lincoln. Terra Museum of American Art. Winslow Homer in the 1890s. 664 N. Michigan Av.

Art Institute, Ed Paschke - 47

National Museum. Works to mark the accession of the new emperor. Closed Mon. Hara Museum. Developments and directions in Japanese art.

Azabu Museum of Arts and Crafts. Ukiyo e prints and pain-ings of flowers and birds from the Rockefeller collection. Netional Museum of Western Art. William Blake. Closed Mon. Setagaya Museum. Treasures of the British Museum. Closed

**SALEROOM** November 23-29

Blake makes top price in manuscript auction

Songs of Innocence in which the plates had been coloured by the poet, sold for £220,000 (at the top of its estimate) at Christie's yesterday. A century ago this slim, seventeen page volume with 31 relief etched plates, went at Sotheby's for £41. Yesterday it was the top price in a manuscript auction which brought in almost £1m in the morning session with 23 per cent unsold. A Shakespeare first folio, which has great collect-

One of the 25 copies of Blake's

able value because in the late 17th century it belonged to another famous dramatist, William Congreve, sold £104,500, at the bottom of its estimate, to the London dealer Quaritch, Printed in 1623, and with some loss of pages, it car-ries the signature of Congreve and his comments on several plays, including As You Like It. A collection of letters by Philip Larkin to his old school friend Colin Gunner, written over many years in the 1970s and 1980s, sold within forecast at £3.850.

Sotheby's had problems with 19th century pictures which totalled £1.4m in the morning session, but with 36 per cent unsold. The only encouraging note was the presence of Japanese which was a private human and private humans. nese dealers and private buyers, lured in by the lower reserves. Even so the top price of £269,500, paid for a river scene by Corot, was still well under the £300,000 low estimate.

A street scene of Berlin in the 1920s by Max Liebermann went for \$93,500 and "The Death" by Alma-Tadema, showing a classical hero naked on his death bed, went just above target at £74,800. The Chinese market is suffering from the general mal-

aise, with dealers thin on the ground. Sorheby's auction in New York on Tuesday was 38 per cent unsold at \$1.2m. (£600,000). Two family collect tions did rather better, in particular the early Chinese art acquired by one of the leading contemporary Chinese artists. C.C. Wang. The 56 lots brought in \$2.3m (£1.17m), with only 7 per cent unsold. A Tang horse, 29 cm high and long, sold comfortably above forecast at \$528,000 (£267,000). The 59 piece Koger collection totalled \$1.9m (£965,000), but was 26 per cent unsold. A rare blue and white bowl with the Xuande mark. (dating it to around 1430 when Ming was at its best), selling for \$451,000 (£228,000), at the bottom of its estimate.

V.

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Antony Thorncroft

Compagnie

(48,5%)\*

Pecheibronn 2

38% 🟋 (47.1%)".

(45.1%)

Saint Louis

Arjomari

Structure of Worms group holdings

Percentages are equity ownersh "voting rights in brackets

Groupe Athena (Insurance) 99.1%

(Holding Co.) 28.6%

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Thursday November 29 1990

# Last chance for Gatt talks

MINISTERS gathering in Brussels this weekend for the final meeting of the Uruguay Round of multilateral trade negotiations bear an awesome responsibility. Their choices will make or break the fouryear effort to adapt the rules of the trading system to modernday reality and so determine the fate of the international

trading system as a whole. The Uruguay Round will not solve all problems, but it does offer an opportunity to construct a comprehensive set of rules for trade in the 1990s. Unless the right decisions are taken in Brussels, that opportunity will be lost.

Agreement must be com-pleted by March 1, the date on which the "fast track" authority granted by the US Congress expires. The idea that Congress might be prepared to extend the deadline is wishful thinking. This deadline means that that there will be no time left after the meeting in Brussels for anything other than wrap-ping up the final details. The political decisions needed to complete the Round have to be

taken next week. What is required is a balanced package that would com-pensate each participant for the political - not, it should be stressed, economic - sacrifices it must make. Developing countries, for example, will agree to new rules on trade in services, on intellectual property rights and on investment only if they obtain increased access to markets for their tex-

tiles and farm products.

The package must be balanced, but it will not now fulfil the lofty ambitions laid out in 1966. Nevertheless, the final deal would have to be very unsatisfactory to be worse than no deal at all.

### Quiet progress

Quiet progress in Geneva means agreement to liberalise trade in textiles may now require only a modicum of political will. Also essential is an end to the impasse in negotlations on anti-dumping and investment, both of which are central to the international maintenance of competition. But agriculture and - to a lesser extent - services remain the linchpins. If deals can be struck here, the rest

should fall easily into place. The EC must know by now that its offer to cut farm support by 30 per cent is unacceptable to the bulk of its trading partners. It must improve on this offer in three ways. First, should make binding commitments on specific policies. The US may be going too far when it insists that export subsidies should be cut faster than domestic supports, but it is right to insist on specific commitments. Second, the EC must abandon the demand for "reba-lancing". Especially when it offers only modest cuts in overall support, the EC cannot expect agreement to increased protection for oilseeds and corn gluten feed. Third, it should promise to extend its cuts in support from 1996 until

the end of the century.

These changes are in the EC's own interest. Mr Helmut Kohl, the German chancellor, has resisted them for reasons of electioneering. But he should look for other ways of providing income support to Bavarian farmers. That would break the Franco-German axis which is doing so much to con-vince the EC's trading partners that it is, indeed, the fortress they all feared.

### US recognition

At the same time, the US must recognise that it cannot have a successful Round while clinging to unilateralism. In particular, a general agree-ment on trade in services (Gats) can only be obtained on the basis of non-discrimination. Of all countries the US should understand this since it was the principal supporter of the ideal of unconditional non-discrimination in trade policy.

With a more rational approach on the part of the major trading powers, it should still be possible to reach agreement. That agreement would be far from perfect. It would fail short of expectations and leave much to be done in subsequent rounds. Nevertheless a successful outcome to the Round would be a signal achievement, both for what would be obtained and and for

what would be prevented.
Success would ensure that, for the first time, internationally agreed rules cover all of world trade. Agriculture and textiles would at last be brought into the General Agreement on Tariffs and Trade. Meanwhile, new arrangements covering services, intellectual property and investment would be added. Success would also do much to prevent the rapid escalation of trade disputes and, quite probably, the progressive erosion of already agreed rules. It would, short, prevent a return to

the laws of the jungle.
Is it conceivable that such gains might be sacrificed and such risks be run for the sake of inefficient farmers in the EC and grasping service providers in the US? That thought is unthinkable. It is up to the leaders of the world's major trading powers to ensure that it remains unthought.

John Thornhill on a complex and controversial merger which will create Europe's third-largest paper group

# Paper chase: the quest for optimum size

r Stephen Walls, the sprightly chairman and chief executive of Wiggins Teape Appleton, the largest UK-owned paper company, is a man more bid against than bidding. As the former finance director of Chesebrough-Pond's, the US toiletries group which was taken over by Uni-lever in 1986, and the former manag-ing director of Plessey, the electronics company which was dismembered by General Electric Company and Sie-mens last year, Mr Walls knows what it is like to be on the receiving end of

takeover bid. When WTA was demerged from BAT Industries and floated on the London stock market this June, many industry observers said it would not be long before Mr Walls would be in a

similar position again.

Despite joining the FT-SE 100 all share index with a market value approaching £1bn, WTA was too small to survive, they said, and was bound to fall victim to one of the Scandina-vian or North American giants that vian or North American giants that dominate the world paper industry. But five months later, Mr Walls startled the industry with a complicated merger deal with Arjomari-Prioux, the French paper maker, which was overwhelmingly approved yesterday by WTA's shareholders. If Arjomari's investors also give their assent on December 21, the merger assent on December 21, the merger will increase WTA's size but will indirectly band a 39 per cent controlling

interest in the company to Worms et Cle. the French financial group. The new group will become the third-largest paper company in Europe with combined sales of about £2.5bn. It will also emerge as the dom-

ew of WTA's institutional shareholders dispute that the planned merger with Arjomar-i-Prioux will be good for the company. But though they approved the deal yesterday, many are less sure that its complex and unusual structure also makes sense for them.

Standard Life, the insurance company, which owns 1.9 per cent of WTA, opposes the merger although it accepts its industrial logic. would have been much happier if this had been a straight takeover," says Mr John Thomson, Standard Life's senior investment manager.
For many UK institutions, this is

their first brush with capitalism, French-style. It does not seem to have inspired great confidence that Anglo-Saxon notions of "shareholder value" and market transparency are

widely shared across the Channel.

The deal will give Worms et Cle, the secretive family group which controls Arjomari, control of 39 per cent of the merged group in exchange for handing over Arlomari's assets.

Some WTA shareholders say the deal is short-changing them by denying them the "control premium" which Worms would probably have had to pay had it bought its stake on the open market. They also fear Worms could end up pulling strings

inant player in the merchanting and distribution segment of the industry.

Although there have been suggestions that the deal is motivated by a wish to prevent WTA being taken over. Mr Walls argues vehemently that its purpose is rather to ensure its survival as a viable paper company.

He says that in order to make satisfactory returns for its shareholders. factory returns for its shareholders, WTA had, from the outset, been com-pelled to consider increasing its size

opportunity to achieve this goal.

WTA's desire to expand certainly mirrors developments in the past few years. The European paper industry has been swept by a wave of mergers and acquisitions as companies have attempted to bolster their financial strength and broaden product ranges and markets.

and markets.

Earlier this year, Svenska Cellulosa (SCA), the Swedish pulp, paper and packaging group, completed a £1.05bn takeover of Reedpack, the UK paper and packaging company. This was preceded by a burst of acquisition activity which saw Stora, SCA's Swedish rival, buy Feldmühle Nobel of Germany for DM4bn (£1.4bn); Kymmene, of Finland, purchase Chappelle Darblay for FFr1.3bn (£135m); and Fletcher Challenge, of New Zealand, acquire UK Paper for £299m. International Paper, the US group, has been investing heavily in Europe through acquisitions. In 1989 IP bought Aussedat-Rey, the French paper company, dat-Rey, the French paper company, for about \$325m and acquired the flford photographic products division of Ciba Geigy. It later bought a majority stake in Zanders Feinpapiere, the German paper company.

3000 -2000 1000 and that the proposed merger with Arjomari represents an outstanding The chief factor driving these deals has been the need for companies to

4000 -

Top 5 European paper companies 1989,

capital expenditure on a new pulp mill can amount to \$1bn - and those companies that have the financial strength to spend such sums enjoy greater economies of scale than their smaller rivals. Advantages of size also accrue in terms of market penetration and geographical spread as paper companies have been increasingly keen to widen their activities globally to protect them from downturns in particular regional markets. According to Mr Bo Wergens, head of the Swedish Pulp and Paper Association, "in the 1990s we shall most probably see more competition from other continents. Every market will open up and national boundaries will be torn down.

"In this industry it is most important to be financially strong and it is hard for middle-size or small companies to succeed in the necessary Advantages of size also accrue in

become hig enough to be competitive.
The cost of investment can be enor-

nies to succeed in the necessary restructuring and in setting up new factories and new machines," he says. The rationale for the WTA/Arjom-ari merger is not to gain economies of scale in manufacturing - there is unlikely to be significant rationalisation among the new group's mills -but rather to obtain greater strength in the market. Unlike most of the big Scandinavian and North American producers, which make commodity grades, such as newsprint, in an inte-grated operation from pulp to finished paper, WTA and Arjomari specialise in higher added value products, Most of their mills are non-integrated; they buy pulp on the open market. Indeed, WTA is in the process of selling its interest in a pulp mill in Portugal.

interest in a pulp mill in Portugal,
Wiggins Teape Appleton, with a
production capacity of 800,000 tonnes
a year, is the biggest producer of carbonless paper in Europe and the US
and is a sizeable player in watermarked business stationery and the
thermal papers markets. Arjonari,
which has a production capacity of which has a production capacity of 620,000 tonnes, is a leading producer of coated and fine papers as well as technical and industrial papers. The extent of the value-added nature of the two companies' paper products is demonstrated by the price. The average selling price for papers in Europe last year was £613 a tonne compared with £1,242 a tonne for

WTA and £1,118 for Arjomari.
But just as important as producing these high-value added products is the ability to distribute them. The merged ability to distribute them. The mergen group will derive about 40 per cent of its business from merchanting and distribution, giving it. a 17 per cent share of the 56km EC market. Stora-Feldmühle will be the second higgest player with a 10 per cent slice.

Mr Walls believes that this will give the group a big advantage in gaining access to markets. "Most of the other major players in Europe are going to feel very uncomfortable about this deal," he says.

deal," he says.

But the Scandinavians, at least, are relaxed. Asked if the WTA/Arjomari merger would pose a threat to the Scandinavian paper companies, Mr Wergens of the Swedish Pulp and Paper Association, said: "I hope so. That is what competition is all about. We shall have to improve as well."

# Capitalism, French-style

Guy de Jonquières on the merger's unusual structure

at the new group to suit its interests. Mr Walls concedes that "there is some element of control associated with a 39 per cent shareholder". However he insists that its management will be independent, and that he and his colleagues have gone to "extraordinary lengths" to safeguard other investors interests.

The merged company will be headquartered in London and managed by a team headed by Mr Walls, with Mr Pierre Dufournier, currently president of Arjomari, as his deputy. The finance director will be Mr Tony Isaac, also from WTA.

The board will be "well-balanced",

Mr Walls says. Chaired by Mr "Cob" Stenham, a former finance director of Unilever, six of its 11 members will be British. Mr Walls also stresses that Worms' overriding interest is in maximising the returns on its investment. If Worms decided to increase its stake, the terms of the agreement with WTA would virtually oblige it to bld for the entire company, he says.

Equally, he says, though Worms has supported its other investments over the long term, it would not rule out selling its WTA/Arjonari stake eventually at the right price. "Worms' motivation would be very definitely to sell to the highest bid-

der," he says. It is outside shareholders in Arjomari - the larger ones include several French unit trusts - who would seem to have the most grounds for complaint. They are due to vote on the deal on December 21.

Not only has the company's share price fallen 13 per cent since the deal was announced. But shareholders are due to receive newly-issued WTA shares worth roughly £500m in exchange for Arlomari assets which Mr Walls says would have a market value of more than £1bn.

Furthermore, though Worms effec tively controls 45 per cent of Ariomarl's voting shares, these are owned through a "cascade" of holding companies, in none of which Worms holds a majority (see chart). The structure will enable Worms to con-trol 39 per cent of WTA after the merger, though formally its stake

will amount to less than 3 per cent.

These arrangements — which would be regarded in London as thoroughly undemocratic - have raised barely a whimper of protest from out-side shareholders. "I am enormously pleased that this deal has come about," says Mr François Simomet, director of investments at AGF, the insurance group, which owns 10 per cent of Pechelbronn, Worms' princi-

pal holding company. His enthusiasm is all the more striking because AGF opposed the price at which Pechelbronn sought to buy out outside shareholders last year when it turned itself into a société en form of limited partnership which keeps predators at bay by making it almost impossible for shareholders to

Some ascribe French investors'

acquiescence in the deal to an enlightened long-term view. But others blame it on ignorance. People who invest in these 'cascade' companies do not understand what they are

doing. If they lose out, it's their own fault," says one Paris stockbroker. But once the financial details are settled, can the merger be made to work? Sceptics point to the unhappy record of CMB, the industry's only other example of Franco-British co-operation. A packaging joint ven-ture between Carnaud and Metal Box, CMB has been rocked by management upheavals since it was formed

in 1988.

Mr. Walls rejects the comparison.

He says the WTA/Arjoman merger
has been assembled much less hastily
than CMB, and that its businesses
will prove easier to integrate.

He says WTA and Arjoman share
the same strategic objectives and
management philosophy, combining
a large degree of antonomy for their

a large degree of autonomy for their pperating divisions with strong financial controls. The financial systems recently introduced at WTA will be extended to the merged group.

"In many ways this is a pioneering transaction," Walls says. "There may be precedents, but I haven't come up with one . . . It's a trailblazer." Other research by Will Dawkins.

# Not bad for day one

BRITAIN'S new prime minister, Mr John Major, has BRITAIN'S made a promising start in his first 24 hours in office. Taken together, the senior cabinet appointments announced yesterday evening confirm that it is his intention to unite the party while at the same time building a team of sufficient competence and attractiveness to win the next general elec-tion. He has set about fulfilling this aim with some skill; the net result is a government that should help to dispel the myth that he is a mere captive of his predecessor's more devoted folowers. While the stewardship of the economic departments has not greatly changed, it is self-evidently an administration of his own making.

The most ecumenical of the appointments is that of Mr Michael Heseltine as the new secretary for the environment. This is a clear signal to Tory party workers that the interne-cine strife that may have been set off by campaigns to dese-lect Mr Heseltine's erstwhile supporters is not acceptable to the new leader of the party. It also puts a formidable figure, the man whose challenge brought Mrs Thatcher down, on the spot. For it is Mr Heseltine's new department that will have primary responsibility for reviewing the poll tax. His long-standing opposition to this absurd impost is widely known. He has had four years in the political wilderness to think about it. Provided that he comes up with a viable alternative, his appointment should please the voters.

### Delicate appointment

The most delicate appointment is that of Mr Norman Lamont as chancellor of the exchequer. Mr Lamont's rise to prominence has been as spectacular as that of Mr Major himself. The new chancellor was made chief secretary to the treasury and thus a mem-ber of the cabinet only last year, following three years in the lesser post of financial secretary. He was Mr Major's campaign manager in the leader. ship contest. He has so far acquitted himself well. He is a sound money man; he really believes in reining back public expenditure. The new cabinet will have to balance its wish to appear kinder and gentler against what it perceives to be the limits of the public purse. Mr Lamont's stance as perhaps more of a Euro-sceptic than the prime minister may send a signal to the European Community that there will be some hard pounding at the forthcoming EC inter-governmental conference on monetary union: on the other hand it will go some way to placate the Bruges tendency within the party.

### Party chairman

The most imaginative appointment is that of Mr Christopher Patten as chairman of the party. Mr Patten is the soft and progressive face of the Tories; he is associated with a strong streak of environmentalism that should appeal to the young. His inevitably frequent appearances on TV from now on should prove of greater assistance to the party in the run up to the general election than were those of Mr Kenneth Baker. As home secretary, the latter's task will be to propel the criminal jus-tice legislation initiated by Mr Hurd and improved by Mr Waddington through the commons. He need not adopt a

high profile in doing so. Mr Major's other rival in the leadership contest, Mr Douglas Hurd, remains in place as for-eign secretary, as do a number of other ministers. This has limited the extent of the reshuffle. None the less, the new prime minister has suc-ceeded in changing the look of the cabinet; he will move to the middle and junior-ranking appointments today.

### Honoured in absence

Now even triple-ulcer executives are commonplace. the acme of conspicuous pressure of work must be being too busy to collect one's Nobel Peace Prize. President Gorbachey, whose absence from the award ceremony on December 10 was confirmed by the Nobel Institute in Oslo yesterday, is the eighth winner since the Second World War not to be

honoured in the flesh. Of the rest, three had no say in the matter. Lech Walesa in 1983 and Andrei Sakharov in 1975 were not so much busy as otherwise engaged. UN secretary-general Dag Hammar-skjöld died between the announcement of the award

and the ceremony in 1961. The remaining postwar absentees were President Sadat of Egypt in 1978 (his joint-laureate Menachem Begin arrived). Henry Kissinger in 1973, the missionary doctor Albert Schweitzer in 1952, American peaceworker Emily Greenebalch in 1946, and US statesman Cordell Hull the

year before. Winners who miss the core mony are not exempted from delivering their prize lecture. which they are supposed to give in person within six months. But only two have done so - Greenebalch and Schweitzer - and even they were late, both delaying until two years after receiving their

Gorbachev may prove more dutifu! Although the institute has refused his request to have the award ceremony postponed until May, it hopes he will turn up then to lecture.

# Smurfit poser

B Much head-scratching is going on in Dublin about why Michael Smurfit, head of the Jefferson Smurfit paper and packaging empire, has decided to become involved in Brent

# *Observer*

One of Ireland's cannier businessmen, he is not known for risk-taking. Buying about 25 per cent of a £100m bond issue designed to rescue Brent Walker from the financial mire seems, on the face of it, to go against the Smurfit way of doing things.

He always said he would stick to the paper-box business, but in recent months has been diversifying into leisure in a big way. Two of his projects representing around £30m investment are a luxury country club outside Dublin (membership fee about 100,000 Irish pounds), and an executive fitness centre adjacent to group HQ in the city.

His company says it wants to develop further leisure interests in Ireland with Brent Walker. Some Dublin analysts, however, feel Smuriit could turn predator and snap up some of Brent's more valuable

No one doubts Smurfit's financial clout. The company is by far the the biggest outfit on the Dublin stock exchange, accounting for about 20 per cent of the total market.

Michael Smurfit, who owns about 5 per cent of the company, is also chairman of Telecom Eireann, the Irish phone service, keeps race horses and is head of the Irish Racing Board. In his spare time he doubles as Irish Honorary Consul in Monaco.

### Outclassed

2 Kenneth Clarke, Britain's education secretary, was in lighting form at the Institute of Directors' annual dinner. Let no-one be misled into thinking that the late 1980s were a few years of nasty medicine which could now be forgotten, he warned his audience of 1.500 businesspeople and spouses crammed into the Great Room of the Grosvenor House Hotel. People must



"I'll be glad when we have a classless society - I never could stand the poor."

retain their ability to earn money, create jobs and wealth. Fairly recently promoted from the health department, the education secretary also treated his audience to a brisk run-down of government policy on matters such as the national curriculum and vocational training. "Too many of our young people cease education at the age of 16 and try to take up work when they are ill-prepared and ill-trained for today's jobs," he declared. Perhaps Clarke, a Cambridge

graduate who supported Douglas Hurd for the Tory leadership, was reflecting that one of those "too many" had just become UK prime minister.

### Sundowner

■ Meanwhile, John Major's elevation to the premiership was a cause of a special cele bration in a pub in the small Pensioner Fred Howes

New Zealand town of Taupo. bought his mates a round of jugs of beer to drink to the new PM. Howes is the uncle of Norma Major, and was delighted his nephew-in-law had done so well.

After recalling how he dined with the Majors during a visit to Britain some years ago, he proposed a toast to the acclaim of his fellow drinkers. It was: "To the British Empire."

### Divided still

East/west prejudices continue to prevail over united nationalism in Germany, to judge from a couple of flights

with Lufthansa. On the Airbus from Berlin to New York, a map of Europe repeatedly flashed on cabin tv sets showed the country still split in twain by a heavily drawn border. None of the Garman passengers seemed to notice, let alone take offence. Asked about the error, a sur-

prised stewardess smilingly replied that the computer had apparently not yet grasped the new situation. The oversight seemed the more remark-able because Lufthansa chief Heinz Ruhnau was a leading force in getting the state-owned airline back to serving reunified Berlin last month,

after a 45 year absence.

Another incident soon before landing at east Berlin's Schönefeld airport on the return flight, reflected a widespread bias among west Germans A businessman was overheard telling a colleague about how lazy the east Germans had become under socialism. He'd been goaded into rebuking one slothful east Berliner by asking him whether he had wanted

unification. Ironically, the complaint appeared justified when, after the landing, a red-faced Lufthansa employee apologised for the airport's delay in returning passengers' baggage.

### Verdict

■ What is the difference between a lawyer and a rat, both lying dead on the road? There are skid marks in front of the rat.

schröder Münchmeyer Hengst & Co

FINANCIAL TIMES THURSDAY NOVEMBER 29 1990

sures would have persisted;

4 per cent in the course of 1992.

The more important indicator

be halved by 1992. Already the engineering unions have called

off their campaign for shorter hours to preserve jobs. This

surely suggests some underly-ing improvement in the labour

the opposite. Even this anti-inflationary

world conjuncture.

A sharp UK downturn can-

not, however, be followed by an equally sharp recovery. For the margin of slack needs to be

higher than in recent years.

The severity of the recession does at least mean that output

growth can afterwards be

allowed to return to its trend rate – put by the Treasury at 2% per cent per annum for non-oil GDP. (The ICI chair-

man. Sir Denys Henderson.

may thus be too gloomy about the post-recession outlook.) But if the mainstream forecast-

ers had been right, we would have looked forward to a long

period of sluggish growth with policy having to lean towards

In any case, unemployment will be replacing inflation as the number one headline UK

problem. Those who see a sim-

pla correlation between gov-

ernment popularity and the mortgage rate will be in for a shock, as unemployment

An early reduction in base

rates to 13 per cent is built into the structure of rates. Further

culated to secure minimal future benefits and with no

regard to the increase in the

pension fund surplus while the

individual was its member, nor

to the contributions made over time on the transferer's behalf.

Also, all savings - and especially pensions - should be made readily portable. Then

the institutions could sell their

wares only on the strength of their performance. They would

quickly develop the expertise

to control companies and stop churning clients' investments. Finally Mr Sykes suggests that funds could be cheaper for companies if banks became

dominant shareholders. The

implication is that what a bank loses on loan interest it would recoup on increased value of its shareholdings. This argu-

ment forgets that banks have to compete for their funds in

the retail markets. Any bank that would not engage in sub-sidising shareholders by lower interest would have a better

chance to attract funds because it could offer higher

interest on its deposits. There-

fore banks cannot engage long term in subsidising one type of

finance at the expense of other types and have to judge every proposition on its merits. The explanation why there is

a differential in the cost of funds between the English

speaking countries and conti-nentals should be sought else-

where. The places to look are primarily the government anti-inflation policies, its deficit fin-

ancing, the tax structure, the size of the state debt, the over-all tax take and people's saving

climbs to 2m-21/m.

restriction most of the time.

r John Major got off to a flying start as prime minister by replacing Mr Bernard Ingham replacing Mr Bernard Ingham as press secretary with Mr Gus O'Donnell who was with him at the Treasury. O'Donnell is what some people would regard as a contradiction in terms — a civilised economist. What was the most dubicus aspect of the Thatcher regime could become one of the best aspects of the Major one. At least I shall no longer have to urge members of the Chicago futures markets to read The futures markets to read The Sun newspaper to understand

Sun newspaper to annerstatate the governance of Britain.

The prime minister will, however, know full well about the changes in the economy since when he last pronounced on it as chancellor. He conceded when he introduced the Autumn Statement on Novem-Antumn Statement on November 8 that the UK might be in recession. He will soon discover that it is the second most severe recession since the sec-ond world war, which some people will want to call a alump. Just as the mainstream forecasters wildly underestimated the boom, they have done the same with the slump. The best assessments, such as those of the Confederation

The sharper than expected recession may be the best thing that could have happened to the British economy

of British Industry, are based

on what is actually happening. The CBI November monthly industrial trends survey shows the balance of respondents expecting a fall in the volume of output as the highest for a decade. At 23 per cent it is not yet as had as in the 1981 slump, when it reached 41 per cent. But the bottom is not yet in

night.
The CBI's own forecasts show a fall of 1 per cent in real Gross Domestic Product in 1991 By the second quarter of 1991 - the forecast low point - the CBI savisages non-oil GDP down by 2.2 per cent on a year before. Manufacturing is expected to fall by 4.5 per cent.

As the last few trade figures have demonstrated, export growth has slowed (aithough not as much as import growth) and the CBi survey suggests that there is worse to come on this front.

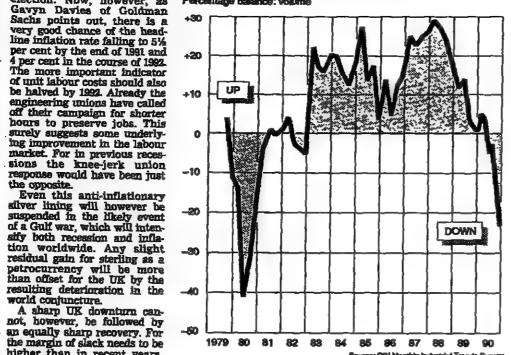
The sharper than expected recession may be the best thing that could have happened to the British economy. With the modest slowdown foreseen by the mainstream forecasters, inflationary pres-

# **ECONOMIC VIEWPOINT**

# Major faces slump with silver lining

By Samuel Brittan

and policy might have had to be tightened forther after the election. Now, however, as Gavyn Davies of Goldman Expected trend of manufacturing output Percentage balance: volume Sachs points out, there is a very good chance of the head-line inflation rate falling to 5% per cent by the end of 1991 and



- which could be in either direction – will, how-ever, be determined by events in the Gulf and the behaviour of sterling within its ERM band. UK influence in Europe will be increased if the margin around its central rate can be credibly narrowed from 6 to the normal 2% per cent by or before the next Budget. So will the scope for interest rate cuts. Action to add credibility to ERM membership will be more important than the exact nuances of the British government's position at the Intergovernmental Conference on Monetary Union this December.

man Democratic Republic could turn out to be a rare

than 3 to 5 per cent per annum at its temporary peak. It would be better if the switch were brought about by some combination of higher German savings and taxation and near-zero inflation among the country's trading partners. The latter would provide for a Another looming problem is the impact of German reunification on ERM parities. The absorption of the former Ger-

real DM revaluation without changing nominal parities. But it is not too early for contingency plans to minimise the setbacks to European mon-etary stability arising from a realignment. The one convinc-

example of a textbook real

shock which justifies a parity change. The shock comes from the need of Germany to run

down its export surplus to free

resources for reconstruction in

the east, and to do so without

letting inflation rise to more

before monetary union itself, which would be announced for which would be announced for an early date, say, 1994-95.

Not everyone will be able to take part so early. The change of UK premiership offers a chance to accept a two-speed Europe in a friendly, non-alarmist way. There need be nothing hostile in the Schen-tern group of Germany Erspea gen group of Germany, France and the Benelux countries (with or without Denmark and Ireland) going ahead, while

it clearly the last realignment

leaving the door open for others to join as soon as they can.

The dollar is another smouldering problem. Already, its weakness is posing inflation-ary problems to the US; and three members of the Fed Open Market Committee voted against the easing of US mone-tary policy in the last pub-lished minutes. There is a growing need to reinstate Group of Seven surveillance of world demand and exchange rate movements, with more emphasis on domestic mone-tary adjustments and less on intervention than at the time of the Plaza and Louvre

accords in 1985-87.

These are, however, comfortable problems, compared with those arising almost immediately from the Gulf. So far, the oil markets have been slow to discount the imminence of a showdown. But Sheikh Yamani's Centre for Global Energy Studies envisages the oil price averaging more than \$70 per barrel in the first quar-ter of 1991 in the context of a "short destructive war". The centre believes that the oil price could peak at \$100.

There are, of course, many other possibilities. Saddam could back down before the proposed January 15 ultimatum. The US and its allies could wake up to the need to use their strategic oil stocks to stabilise the market: and even the Yamani war scenario shows the oil price back below \$30 by the end of 1991. But it is not the worst that could happen. Wars rarely turn out as envisaged and this one could be destructive but not short.
Or the settlement could be partial and messy. Most of the
macro-economic projections seem to me to play down the risks to the world economy.

In cold-blooded economic terms, a shooting war in the Gulf will sharpen the V-shape of the present recession, mak-ing it deeper but also producing a rise in measured inflation, both worldwide and in the UK. At the same time, it will steepen the subsequent recovery and make the eventual drop in the headline inflation rate all the more sensational. None of this will console the wounded and the

**BOOK REVIEW** 

# A small-screen view of a communications genius

illiam Paley, who died aged 89 last month, was for more ure in American broadcasting sion. The son of immigrant Russian cigar merchants from Chicago, he took charge of a fledgling radio network called CBS in the 1920s and created a huge communications empire which became a barometer of American taste and popular

Paley's is one of the great American success stories of the 20th century. Not only was he an innovator in production, sales and public relations; be was also a genius of the mass entertainment business, spot-ting (or more often stealing) talent such as Lucille Ball, Jack Benny, George Burns, Gracie Allen and Red Skelton from his great rival, NBC. Under his stewardship, CBS ranked as the broadcasting leader of the post-second world WILT THE

Today, CBS has become a symbol of the decline of American network television. Once a trend-setter, CBS now rides along with the rest of the pack; and all the time audiences are slipping away. The network's one distinguishing feature - the news division - once brimming with talents such as Ed Murrow, Eric Sevareid, Charles Collingwood and Walter Cronkite, has seen six division presidents ousted in the past 10 years. Now it plays to the uneven tune of Dan Rather, the overworked anchorman with the oversize salary. What

went wrong? Sally Bedell Smith, a former New York Times media reporter and author of several books on American television. spent five years researching this exhaustive biography; but she makes little effort to connect the decline in CBS's fortunes and Paley, who hung around too long at the top, was too proud to designate a successor, and who eventually his company to the duli Mr Larry Tisch (whom he once. In a deliberate slip of the tongue, called "Larry Kitsch").
Instead, Bedell Smith pres-

ents us with another of those "intimate" biographies which delve shamelessly into the sub-ject's private life in an effort to supposed myth. Well, after 675 IN ALL HIS GLORY: THE LIFE OF WILLIAM S PALEY By Sally Bedell Smith Simon & Schuster \$29.95

interviews with some 275 peo-ple, she has ended up stripping away so much myth that poor old Paley is left with his trousers round his ankles.

No doubt Paley was petty, domineering, egocentric and selfish. He was also adept at exaggerating his own role in CBS's success, to the exclusion of other important executives, But Paley was also a visionary, someone who could not only survive in the volatile world of broadcasting but shape it. As David Halberstam remarked in The Powers That Be, his mas-



William Paley: network glant

terly book on the American media, written in 1975, Paley had almost perfect pitch in terms of entertainment

Paley was a man of immense energy, someone who could pursue The Deal as relentlessly as he could pursue The Skirt (something which he managed well into his eighties, accord-ing to the author). He would wear people down with his per-sistence and charm. He wanted to be number one, forever. The scene which best captures Paley is when he made a dra-matic entry to a CBS board meeting in April 1987 in his wheelchair, one hand clasping the black cane known as Arnold after the silver dog's head on top. "His will," whis-pered one CBS director to another, "is the only one that reads, 'If I die'."

Paley also had a good feel for journalism, despite some carp-ing by Bedell Smith about his

opinions on who would make the best anchor. The truth is that Paley intervened remark-ably little in the presentation of the news - commenced and of the news - compared, say, with the likes of William Ran-Paley was acutely sensitive to the power of television in its ability to reach a mass audience in the US.

The author describes in wide-eyed fashion Ed Murrow's attack in March 1954 on the communist-baiting Senator Joe McCarthy as "all-out advocacy journalism" which was enor-mously effective. But she falls to spot - as Paley most cer-tainly did - how this sense of power could encourage journalists to cross the line between news and comment and advocacy. Over time this tendency led to the debacle of the 1982 documentary about General William C Westmoreland and his role in the Vietnam war, which ended in a damaging libel suit and terrible publicity for CBS. The whole story receives a paltry paragragh.
The best parts of this biogra-

phy come when the author establishes a connection between Paley's dynamism and his creativity. He was end-lessly inquisitive, particularly at the beginning of his career in the 1930s and 1940s when he built up his radio network and shared his life with the elegant and erudite Dorothy Paley Hir-shon. It was Dorothy who introduced the young, self-con-sciously Jewish boy to politics, news, fine art and style.

His next partner, Barbara (Babe) Cushing, defined beauty and style for more than 20 years in the US. Babe was best described by Truman Capote, her long-time socialite friend: "Mrs P had only one fault: she was perfect; otherwise she was perfect."

Paley's restless drive to be the best, to remain indepen-dent, stands in contrast to the spirit of the 1980s and 1990s when much of corporate America (including CBS) has either succumbed to corporate raiders at home or foreign purchasers abroad. Only this week, Mar-sushita agreed to pay \$6bn for MCA, the Hollywood film stu-dio. Paley would have stood his ground; without his relentless vation the US is a lot poorer.

Lionel Barber

:d

# LETTERS

From Mr Frantisek Nevil. Sir. I respect Mr Allen Sykes ("Bigger carrots and sticks", October 31) first-hand experience of underperformance of English speaking countries' corporate governance. He claims the reasons are ineffi-clency of control and insufficient motivation of directors.

His solutions, however, are not practical. To motivate directors by giving them, every seven years, 5 per cent of equity, would transfer within a century half of all equity capital into their hands. The penalty which he suggests for underachievement is nowhere comparable to this reward.

On the principle that every-one should be rewarded in proportion to the work he does, these directors must surely be supermen. Or is it more that they are in privileged monopoly positions, which they use to extract more and more for

Are there not different groups of people who, over the last century, have contributed more than business directors have? What about scientists? Since much of our present prosperity can be traced to their achievements, why should they not be as well

Surely what is needed is to expose managers' positions to more competition. Give more power to shareholders to change ineffective manage-ments, and let every management contract be won in a peri-odic open contest. Then the reward of managements for achievement could be safely left in the hands of sharehold-

ers, where it properly belongs. More competition would also improve the performance of investment institutions. This could be achieved by giving the same tax and legal treat-ment to every type of saving.

### saving schemes at a lower level than into company pension funds; individuals pay CGT forgotten underclass and other taxes on savings while institutions do not; the pension transfer values are cal-

Autumn Statement is directed at helping the most vulnerable in society when public resources for unemployed people have been so savagely cut back. Once again, a secretary of state for employment has mortgaged Britain's training future and capitulated to the Treasury. And yet again, it is Britain's long-term unem-ployed people who must take the full brunt of the govern-

ment's spending policies. We should not underestimate the significance of this spending settlement. A coach and horses has been driven ough the basic tenet which has held Tory training policy together for a decade. The government has repeatedly said the role of the state is to train unemployed people, and the role of employers is to train existing workers. This is no longer the case. The "cash for flexibility" deal struck between the Training and Enterprise Councils and Michael Howard

than an insurance policy. Never again will this government entertain the possibility of a large number of Britain's unemployed youth rioting on our cities' streets.

Meanwhile, Britain's long-term unemployed adults remain a forgotten underclass. Mark Corney, Campaign for Work, Anners B, Tottenham Town Hall.

### Heathrow idea up in the clouds

From Humphrey Wine.
Sir, Mr A.J.Lucking ("Forget
Stansted: Heathrow is the key". November 24) proposes an increase in aircraft move-ments at Heathrow to serve "the businessmen who earn the money to pay for our holi-day travel". Using a narrow view of profit and loss, which is itself doubtful, he ignores the environmental input of this

proposal and the lack of trans-port infrastructure to support additional passenger moveanditional passenger move-ments. As for a new runway between the M4 and the A4, what about the people who live there? Or will Mr Lucking and his fellow businessmen pay for them to take a long holiday? Humphrey Wine, 53 Christchurch Road

### Too little lip will set you right

Sir, Further to your observa-tion (Observer, November 27) concerning the lack of lips of the candidates for the Conser-

vative party leadership, I would advise you that over the past 20 years I have observed that the majority of successful people in politics, industry and the various professions have no top lip. This observation has in fact developed into a game with my children who. rectti, Mitterrand and Kohl also have no top lip. T.W.Ray
26 Astwick Road, Stotfold,

# Competition is the key to success Jobless adults remain a

From Mark Corney.
Sir, it is a travesty for the chancellor to suggest that this leaves unemployed people in limbo, and a TEC unsure of its

detract from the real issue. The government is taking a politi-cal gamble. It is reasonably confident it can win a fourth term with unemployment hov-ering around 2m without providing resources to do anything about it. The extra money for YT is little more than an insurance policy.

# SHARE IN THE SWEET TASTE OF SUCCESS IN GLENROTHES

Barker & Dobson, Keiller, Victory V's and Hacks are just a few of the brand names for which Alma Confectionery are famous.

And from their Glenrothes plant come speciality lines such as the highly successful 'Ghostbusters'. Alma Confectionery, like many other successful companies found Glenrothes an ideal place for locating their business.

Alma need to transport their products to their markets worldwide and Glenrothes is ideally situated to fulfil their requirements.

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Marketing Department, Glenrothes Development Corporation,

Unicorn House, Glenrothes, FIFE KY7 5PD. Telephone 0592 754343.

munity generally or, indeed,

From Mr Michael Meagher.
Sir, An article ("A rivalry that led to forced errors", November 16) by your Ireland correspondent, Kieran Cooke, quoted an unnamed analyst as stating that, in its home market, "consumers might turn their backs on Bank of Leland". We recreated this as an Ireland". We regard this as an ill-considered suggestion which does not represent the opinion and very well-managed domes-tic operation. The suggestion of analysts, the financial com-

Bank of Ireland 'fundamentally very strong'

anyone who is aware of our strength and reputation. strength and reputation.

Despite the difficulties we currently share with most banks exposed to the United States and Britain, Bank of Ireland is fundamentally very strong, with high capital ratios, no exposure to LDC debt and a highly profitable and were well-menseed domes-

that we might "milk" the Irish for overseas difficulties and thus lose customers demon-

strates a lack of understanding of the competitive nature of banking in Ireland and the very high regard in which this Bank is held by its customers.

Michael Meagher.

Chief Financial Officer.

Bank of Ireland Group,

game with my children who look through various newspaand Accountancy magazine and Accountancy Age magazine trying to spot the people without a top lip. Try it yourself and I think you will be surprised at the results. Also please note that Mesars Androctti Mitter less than the surprised to the surprised that Mesars Androctti Mitter less than the surprised to the surprised that Mesars Androctti Mitter less than the surprised to th INDUSTRY LEADERS BREAK WITH CALVET

# Europe's car makers seek unity

THE western European automotive industry is seeking to unite its lobbying organisa-tions in Brussels to try and overcome mounting frustration among leading vehicle makers at their inability to present a common front to the European Commission.

Earlier this week the chairmen and chief executives of 11 leading European vehicle makers isolated Mr Jacques Calvet, chairman of the Peugeot group of France, by resigning from CCMC, the Committee of European Community Automobile Makers. This was designed to open the way for a merger with CLCA, the Brussels-based liaison committee of European auto industry trade associa-

It is understood that negotia-tions are already at an advanced stage. But these had been placed in jaopardy at Tuesday's CCMC meeting in Paris by the insistence of Mr Calvet, the most vociferous opponent of Japanese car imports in Europe, that CCMC should maintain the principle of unanimous decision-making.

The other 11 members, including Mr Edzard Reuter, chairman of Daimler-Benz, Mr Eberhard von Kuenheim, chairman of BMW, Sir Graham Day, chairman of Rover, Mr Raymond Levy, chairman of Renault, Mr Umberto Agnelli. vice-chairman of Fiat, and Mr Pehr Gyllenbammar, chairman of Volvo, wanted to introduce voting by a qualified majority. In the face of Mr Calvet's veto, the other 11 members

BRITAIN and Syria are

restoring diplomatic relations immediately after a four-year

break, Mr Douglas Hurd, the

UK foreign secretary, announced yesterday. Mr Hurd said Syria had con-

firmed that it rejected acts of

international terrorism and

would take action against the

perpetrators when there was

Damascus had also promised to make strenuous efforts to

obtain the release of western

hostages in Lebanon, he told

Britain broke off formal dip-

lomatic ties in 1986, after Nezar

Hindawi, a Jordanian, was con-

victed of trying to plant a

London's Heathrow airport.

using his Irish girlfriend as an

embassy in London helped Hin-

Britain says the Syrian

unwitting carrier.

convincing evidence".

By Victor Mailet and Ivor Owen in London



Mr Eberhard von Kuenheim, the longest-serving European motor industry leader and a founder of CCMC in 1972, has been given the task of creating the statutes for a unified

organisation. Such a grouping could com-bine the functions of CCMC and CLCA, thereby representing the European motor indus-try with a single voice.

It is intended that a single secretariat would be created in Brussels. Non-EC owned car makers such as General Motors and Ford of the US - which have substantial European operations - and Volvo and Saab-Scania of Sweden, would

be invited to join. Peugeot could rejoin the new organisation, but only if Mr Calvet would accept majority

dawi. Syrian officials say they

were lured into the plot by the Israeli secret service, but

Syria's critics say it would not

have been interested unless it

Although the terrorism issue

has not been resolved to the

complete satisfaction of Lon-

don or Washington, the need

for a firm western-Arab alli-

ance against Iraq has smoothed the way for better

"It has not been entirely

easy." Mr Hurd said, adding

that the British government

had received a confidential Syrian report on the Hindawi

affair. Mr Hurd told critics that

recognition of a regime did not

improve the prospects for Britain's hitherto modest trade

with Syria. British Airways

wants to regain the right to

The resumption of ties will

relations.

was involved in terrorism.



Jacques Calvet and Eberhard von Kuenheim: imports row Mr Edzard Reuter, chief executive of Daimler-Benz, said yesterday that the disbanding of CCMC reflected differences of opinion over the treatment of Japanese car imports.

There was disagreement over the length of transition towards the complete lifting of import controls in some coun-

"We thought that the transi-tion period should be no longer than five years at the most, said Mr Reuter.
"Mr Calvet did not really

want to hold to that agreement, and tried to convince everybody that the period of transition should be 10 years at least, with no definite end.

He said that Daimler, the producer of Mercedes-Benz cars and commercial vehicles,

overfly Syria. Avoiding the

country to reach other destina-tions costs the company dearly

in time and fuel. An eventual

resumption of direct flights

between London and Damas-

to improve its international standing following the end of cold war and the loss of

unquestioning support from

the Soviet Union. Last month Britain blocked a

European Community proposal to lift the remaining EC sanc-

tions against Syrla, which include surveillance of diplo-

mats and Syrian airline staff

January deadline for Iraq to

withdraw from Kuwait, Mr Hurd advised those living in

eastern Saudi Arabia, Bahrain

and Qatar not to bring their

and a ban on arms sales. Referring to a proposed UN esolution expected to impose a

For its part, Syria is anxious

cus is also likely.

Britain, Syria restore diplomatic relations

would be happy to see the abandonment of limitation on Japanese imports, but had agreed with the majority CCMC view in order to achieve

According to one motor industry leader, the isolation of Mr Calvet and Peugeot is a response to his repeated blocking of industry initiatives, not only on the issue of Japanese imports, but also on matters such as emissions and safety regulations, as well as common vehicle specifications.

The chairman of one car maker claimed that the indusmaker claimed that the industry's lobbying in Brussels had been "emasculated".

At Tuesday's meeting, Mr Calvet had been "his usual self charming, absolutely charming, unfailingly polite and occupying more speaking time than any other five or six members together.

members together.

"Most who know him in France would say he is successful because he is so stubborn and determined. But in a trade organisation that is not

very productive."

The CCMC meeting took a 15-minute break in which members decided that, in the face of the Calvet veto, they

had no choice but to resign. One industry leader said that the emotion of participants after the meeting was "a mix-ture of relief and exhilaration, to be able to do something positive for the industry at a European level for the first time in a pretty long while". Yesterday, Peugeot said that Mr Calvet had no comment to

children over from Britain dur-

ing Christmas. He said: "This does not mean

that we foresee hostilities

around that time, but it is sen

sible to minimise the number of dependents when we are

entering such a critical phase." Mr Gerald Kaufman, UK

opposition spokesman on for-

eign affairs, said the proposed

terms of the UN resolution

would fulfil the conditions laid

down by the Labour party for

ber of Labour backbenchers

made renewed demands for

negotiations to achieve a

Mr Hurd maintained that the

ution was inter

clarify the military option and

peaceful settlement.

the use of force against Iraq. He sat in silence as a num

# Singapore's new premier lives in the shadow

By Joyce Quek

GOH Chok Tong, Singapore's new premier, paid tribute to his predecessor yesterday during a solemn 35-minute ceremony at the colonial City Hall.

"Few people have done so much for so little return, and fower still have worked so fewer still have worked so hard to phase themselves out from the centre of power and actually given up power when the moment came," he said, referring to Lee Kuan Yew, 67, who had stepped down after 31

vears in power. In Lee's long rulehe wrought a world role in trade and finance for the tiny city state. He also developed a reputa-tion for harsh action against internal dissent, and for regulating many aspects of his citi-

Educated women were the ones most encouraged to have babies, while legal prohibitions cover spitting, smoking in public places and leaving a public lavatory without flush-ing it. Gob, 49, is much in the same

mould. Previously Lee's dep-uty, he was responsible for imposing wage restraint, homogenising the population by dispersing racial enclaves, and authorising many arrests of those who were deemed to be Marxist conspirators.

According to Goh, "any suc-essor will find the shoes he has left too big to fill. I do not intend to wear his shoes: I will wear my own and set my own After the swearing-in of his

14-man cabinet before President Wee Kim Wee, the new prime minister promised pro-grammes to equalise opportu-nities and preserve social har-mony. He described his aim as creating a more gracious, cul-tured nation while ensuring

continued economic growth
which is currently faltering.
But if any prime minister
sets off this week with a forceful back-seat driver at his shoulder, it is Goh.

Lee's new role as senior minister without portfolio in the prime minister's office, second in seniority, allows him to contribute at cabinet meetings, focus on those issues he wishes to, and dispense with routine. He still holds the powerful same basis, the increased

secretary-generalship of the ruling People's Action party. Boom falters, Page 6

# Not a square deal from Trafalgar of Lee

With annual results out next Tuesday, this is scarcely the time for a vulnerable company like Trafalgar House to remind investors about an error of judgment. With some of the trade investments which Sir Nigel Broackes has punted over the years, such as French Kier and Tricentrol, it was hard to tell precisely what money Trafalgar had made or lost. This is not so with Trafal-gar's disposal of its 8.8 per cent of Costain, mostly bought in the 1987 bull market. Costain's prime attractions are US and Australian coal assets and they Australian coal assets and they are a commodity play, so there was not a self-evident fit with Trafalgar. By selling the Costain stake at \$2 per share, Trafalgar House has lost nearly £20m on the deal, even without counting opportunity

Even before yesterday, the stock market was fretting ner-vously about Trafalgar's state of health and its likely £400m of debt. Hefty write-downs are expected on its UK property developments; and its contract-ing businesses, with the excep-tion of John Brown, surely cannot be relishing the year ahead. At last night's 174p, Trafalgar is yielding 14 per cent historically. Self-evidently, that suggests not only that it would be unwise for Trafalgar to maintain its final dividend, but that 1991 is going to be a hard grind, too. A deal like the Costain sale will make some investors think Trafalgar is really strapped for cash. Long-term holders may be wondering why they ever let the management take such bets with their money.

### Maxwell

The interim figures from Maxwell Communication confirm the impression of a com-pany which is good at almost everything except its ostensi-ble main business. While mar-kets permitted, Maxwell made a substantial proportion of its profits from dealing in shares and property. It has now declared an interim pre-tax profit of 290.im, of which over £45m consists of profit from the active management of its foreign currency debt expo-sure. Adjusting for that and for property, pre-tax profits from operations were down by almost 40 per cent. On the interim dividend half covered.

On the other hand, this is pretty well taken care of by a running yield of 13.4 per cent and a prospective multiple of under eight. Other companies

Trafalgar House Share price relative to the FT-A All-Share Index

1988 1989 1990 Source : Datastres

besides Maxwell - Fisons, for besides Maxwell — Fisons, for example — derive a material part of their earnings from aggressive treasury operations and a tiny tax charge. Despite the undeniable quality of the company's publishing assets, the quality of its earnings as a whole has always been questionable. Repeatable or not, the treasury profits represent cash in hand with which Maxwell can pay down its debt. As for can pay down its debt. As for-dividend cover, 65 per cent of the equity is now controlled by Mr Maxwell, who will be tak-

ing the scrip alternative.

Life as a minority share holder in these circumstances will always be for the specialist. It may not belong as a public company, but against the odds, Maxwell looks like a survivor.

Tate & Lyle

Yesterday's full-year figures from Tate & Lyle are chiefly relevant on the assumption that Tate does not succeed in buying British Sugar. The picture then would be an impressive one: five-year compound growth in earnings of 22 per cent, dividend cover rising steadily and balance sheet gearing at 69 per cent com-pared with 225 per cent 18 months ago. The obvious quetion is what Tate does for growth if British Sugar is denied it. But given its world position in sugars and sweeteners, there should be reasonable opportunity both in Europe and North America and in the liberalising markets of easiern Europe and the developing world.

A successful bid for British Sugar would cloud the picture considerably. Tate claims it would not pay a dilutive price: cent Baltica stake overhanging
Its aim is also to restrict gear the market, it is hard to get
ing to 175 per cent or so, which excited, despite Hambros' 7.3

bring substantial immediate cost savings and a measure of protection for Tate's UK came operation. But the eventual price would have to be care-fully measured against the undertakings given to the UK competition authorities. In any case, British Sugar could go to another buyer before Tate is even cleared to bid.

At yesterday's 269p, Tate is on a historic yield of 5 per cent

and a prospective yield of under nine, assuming only marginal earnings growth this year due to a rising tax charge. British Sugar notwithstanding. this seems reasonable value for a well-managed company. But it is worth recalling that the shares have outperformed the market by 135 per cent in the past decade and 12 per cent in the past year alone.

### Hambros

The first thing to be said about Hambros interim results is that they are rather good. The second is that they have very little relevance to the rest of the UK merchant bank secof the UK merchant nank sec-tor. UK equity trading volume may be running 13 per cent down on last year and nearly a third below the heady days of 1987, but Hambros never had aspirations to be an integrated house. Corporate finance activity is in the doldrums, but Hambros la not a big player. It has even made a modest profit on its ill-timed move into estate agency. For once, its rather odd-ball corporate strat-egy seems to be paying divi-

However, the really surpris-ing aspect of the results is the 20 per cent jump in the profits of the banking division. Admittedly, Hambros had the benefit of some extra capital and its leasing business has done well Nevertheless, to make provisions of less than 15m on a banking book of \$1.5m is good going. If it can survive the downturn with this isvel of provisioning the quality of its lending will turn out better then many of its peers, some of whom were tempted to use their belance sheets to advance

their balance sheets to advance their corporate ambitions. Nevertheless, the combina-tion of a rising tax charge and dilution means that a 19 per cent rise in pre-tax profits dis-appeare at the attributable level. Indeed, it is difficult to imagine this year's earnings mer shere tonning the 25% per share topping the 26; sarned in 1987. With the 14 per cent Baltica stake overhanging would entail a heavyweight per cent yield - the sector's

# US angry over farm demonstration call

ICI to double environmental spending

By William Dullforce in Geneva and Tim Dickson in Brussels

THE US yesterday complained to the European Community about a statement by Mr Louis Mermaz, French agriculture minister, encouraging EC farmers to demonstrate at next week's meeting of world trade ministers in Brussels.
The complaint reflects ten-

sion building up over farm reform. It is an issue that could precipitate the collapse of four years of trade-liberalising talks in the Uruguay Round of mul-tilateral trade negotiations.

Mr Mermaz said on Monday that the farmers' demonstration would help the Community resist pressure for deep cuts in farm subsidies. EC farmers plan a massive rally outside the exhibition complex which the trade ministers

By Clive Cookson in London

ICI, the British multinational,

is to double environmental spending to £1bn (\$1.96bn)

worldwide over the next five

years.
The leader of the UK chemi-

cals industry aims to reduce the output of all harmful wastes by at least 50 per cent

Sir Denys Henderson, chair-man, announced the group's

new environmental objectives,

which follow "an intensive year-long review of environ-

mental performance world-wide", in London yesterday, Although only half of ICI's

manufacturing is carried out in

the UK, most of the spending will be directed at its British

over the same period.

The US recognised a citizen's right to demonstrate, a US offi-cial said yesterday. But, he added, encouragement from a government member to create a hostile atmosphere at an international meeting raised questions about the spirit in which farm talks were being

Mr Mermaz and other French officials have insisted publicly that the EC's offer of a 30 per cent reduction in domes-tic supports cannot be improved. The US and the Cairns Group of 14 leading per cent in export subsidies and 75 per cent in internal supports and border protection. The US complaint was made Thinh, head of the EC mission

north England which are gen-erally older and dirtier than

the overseas facilities.

Any new ICI plant "will be

built to standards that will

meet the regulations we can reasonably anticipate in the

most environmentally demand-ing country in which we oper-

ate that process." Sir Denys said. That will most often

mean adopting standards from the US, the Netherlands or

Germany, according to Mr

Chris Hampson, ICI director

responsible for environmental

policy.
ICI's environmental perfor-

mance has lagged behind the

three German chemical groups,

"In terms of actual perfor-

BASF, Bayer and Hoechst.

to Gatt. An EC spokesman said that, while the mission was not responsible for statements by ministers of member states, the complaint had been passed on to Brussels.

In Brussels, Mr Frans Andriessen, the EC's external relations commissioner, hinted that the EC might budge further on farm reform. This would depend on other countries making new trade concessions in services where the US wants to retain the right to discriminate against foreign sup-

All parties should adopt a spirit of compromise, he said, although, the EC's "margins of manoeuvre (on agriculture) are

A political breakthrough was

mance I think we have to say

that the German companies are a step ahead of us, though

that's partly for historical rea-sons," Mr Hampson admitted.

competitors has a large central

plant on the Rhine, which

makes it easier for them to

install comprehensive waste

treatment facilities than for us

with our more decentralised

The group's environmental

spending has risen from \$50m

in 1985 to an estimated 2125m

this year and a planned aver-

age of £200m annually from

per cent of total capital expen-diture, which is being cut

That will be more than 20

facilities.

"Each of our three German

current impasse in the talks is to be broken.

Much of Mr Andriessen's

pitch yesterday was aimed at the US. "There have in the last few years been some rather excessive interpretations of the ideas first expounded at Punta del Este (the Uruguayan resort where the Round began in 1986)," he said. Some of these are just unre-

alistic and can't be done. The notion of getting rid com-pletely of agricultural subsidies which has poisoned the negotiations has been and will e rejected". Mr Andriessan insisted that

"the direction (of farm reform) is more important than per centages". Uphill to the summit, spotlight

"Environmental performance

is not a matter of choice. It is a precondition for ICI to remain

in the forefront of the chemical

Mr Tim Birch, toxic waste

campaigner for the environ-mental group Greenpeace, gave

the initiative a grudging wel-

"It is a step in the right direction, but ICI is simply

doing this because of the gov-

discharges into the North Sea." he said. "Even if ICI halves the

amount of wastes it dumps, it

would still be the largest single

water polluter in the UK,"

Conference report, Page 2

ernment commitment to cut

industry." Sir Denys said.

# unveils his cabinet

Mrs Margaret Thatcher, mean-while, said her final farewell to Downing Street with the com-

party chairman.
Overall, the new cabinet, with Mr David Mellor, 41, appointed to replace Mr Lamont as chief secretary to the Treasury and Mr Ian Lang, 50, appointed as Scottish secretary, marks a slight shift to the tary, marks a slight shift to the

There was some suprise, however, that Mr Major had Mr Parkinson, whose place

at transport was taken by Mr Malcolm Rifkind, was one of Mrs Thatcher's firmest supporters, while Mr Waddington, another senior figure on the right of the party, will see his influence reduced. Mr Richard Ryder, 41,

replaces Mr Tim Renton as

# provide a period of grace in which the pressures for a peaceful solution could reach Major Continued from Page 1

ment:
"It has been a tremendous privilege to serve this country as prime minister – wonder-fully happy years... Now it is time for a new chapter to

open".

The new prime minister made room to promote two younger ministers to the cabinet by moving Mr David Waddington, 61, to the post of Leader of the House of Lords in

place of Lord Belstead.

Mr Waddington's post as home secretary was taken by Mr Kenneth Baker, the former

tary, marks a sugnt some to the left.

It was seen as a team that would take a pragmatic approach to policies in the run-up to the general election and which would break with Mrs Thatcher's ideological approach if not with most of approach if not with most of her fundamental strategy.

chosen not to appoint a woman to his cabinet.

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TI Group

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plants, particularly those in



# **FINANCIAL TIMES** COMPANIES & MARKETS

Thursday November 29 1990 THE FINANCIAL TIMES LIMITED 1990



sell off

holding in

INSIDE

### ANZ plans staff cuts as profits fall 43%

The Australia and New Zealand Banking Group plans wide-ranging changes following the announcement yesterday of a 42.8 per cent drop in net profits. It was "the harshest economic environment for small and mediumsized businesses since World War Two," the bank said. ANZ now intends to cut the dividend, shed 1,000 staff, reduce operating costs by 20 per cent over four years and freeze senior executive salaries for 18 months in the hope of Improving profits next year. Kevin Brown reports. Page 23

Eastern cashes in on promise



Eastern Air Lines' cash problems have been temporarily solved by a US court decision earlier this week to allow it access to \$120m held in a controlled escrow account. But, at the same time, the open-

ness of the proceedings increased the airline's problems. Customers took fright as Eastern's unsecured creditors seemed determined to push the carrier into liquidation. Nikki Tait looks at the troubles facing the struggling, but optimistic, airline. Page 23.

### Sensitive news Items

London's stock exchange introduces new arrangements on the release of price-sensitive information next week despite complaints from leading news agencies. Companies will now be required to give announcements initially to the exchange, which will then release the information on its own regulatory news service. The exchange's commercial news agency - Topic will now receive information at the same time as other competing agencies. Page 27

Tate eats into debt mountain



"This year was a year to get our debt down and we have done it," said Tate & Lyle chairman Neil Shaw (left) yester-day. The the UK sweeteners group revealed a 9 per cent rise in pre-tex profits to £218m (\$427m) and. In the absence of any big acquisitions, haived net borrowings to E403m. Mr Shaw

acknowledged that if Tate were allowed to procaed with its offer for Sritish Sugar — the beet refining subsidiary of Beristord International — It would have to raise fresh equity. Page 25

### Bridging the water gap



Britain's privatised caught between conflicting currents of opinion. The National Rivers Authority is calling for anti-poliution improve-ments while the industry's principal watchdog is demanding strict economic regulation. North

Vest Water, announcing interim profits of £115m (\$226m) before tax, has called on the government to narrow the gap between the objectives of these two groups, reports Andrew

### Market Statistics

1	Base lending rates
ı	Benchmark Govt bonds
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1	Foreign exchanges
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UNUM	46 +	3	HIKK	355	-	17
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Chief price changes yesterday

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Capital Ratho	145	+	8	Eproponel New	53	_	25
Century 08	85	4	. 7	Fragmore Ests	285	-	25
Manned Counts	154	+	412	KT	8863	_	12
Steel Burd	285	+	13	MSM	55	_	10
Thorn EMI	EL:	+	12	RTZ	442	-	14
Falls ABI Leisure	74	_	13	Radio (Zy	235	_	14
Barckrys (Gank	382	_	12	Sears	85	_	5
Bredera Props	76		18	Stand Charles	268	_	14
Bot Somes	703	-	20	Storehouse	712	_	12
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# Fiat to invest L5,000bn in south Italy State may

THE FIAT GROUP has decided to establish its car production more firmly in Italy by investing about L5,000bn (\$4.5bn) in the construction of two production plants in the south of the coun-

The decision will be seen as a vote of confidence in the Mezzo-giorno region, where organised crime and social and economic problems are obstacles to attractfrom the same of the state of alternative sites embraced spain, the north of England and Turkey.

The largest development will

be at Melfa in the Basilicata area, where by 1995-96 around 7,000 workers will be employed at a new three-shift assembly plant with a capacity of up to 1,800 vehicles a day.

An additional 1,300 jobs will be created near Aveilino in Cam-

pania by expanding a compo-nents plant for the production of 3,600 engines a day.
According to the company, the increase in employment could be up to 16,000 if the impact on the components industry is also

taken into account.

The two new plants will mean that 50 per cent of Fiat Auto's production capacity will be in the cant reduction in employment or south of Italy. Union leaders in the north were anxious yesterday that the new investments implied a shift of production to the south which would cost jobs in their region, especially at Miraflori, Fiat's giant plant in Turin. This is where Fiat's best-selling Uno is

produced. Its successor will now be assembled in Basilicata. The projected 350,000 units-ayear output from the new plant represents a 15 per cent increase in Fiat's production capacity. However, the company denied that there would be any signifioutput in the north, but added that there would be "a redistribu-

tion of production".

The group's readiness to concentrate more of its production in Italy will surprise some analysts who argue that Flat Auto's costs are too vulnerable to a national inflation rate which has been above the European average for more than a decade. A Fiat representative's

response yesterday was that con-centration in Italy had not been an obstacle to the company's growth in the European market, while an official statement

Canadian energy interests; and

plans to sell its interest in Inter-provincial Pipe Line, Canada's largest oil pipeline operator.

They are planned with an eye on the tightening credit markets and on future property opportu-

will be sufficient to cover the

phases of the project aiready

The £500m interim financing

package, consisting of floating-

rate debentures, will be repaid from mortgage financing on the

10 buildings which will comprise the Canary Wharf development.

O&Y is currently negotiating spe-

cific mortgage packages for two of the buildings.

Four North American banks

and six European banks took

part in the financing package,

Canary

under construction

disposal of

stressed that its new investments "must be achieved and must operate in absolute competitive ness with those which other major producers, including the

how much state aid it would receive in the form of grants, interest-rate subsidies and subsidised social payments for invest-ing in the south. But it pointedly added that the total would be no more than the law allowed. The aid, as well as the principle of building new production capac-ity, will need the approval of the European Commission.

Lufthansa Japanese, are making".
The company would not reveal By David Goodhart in Bonn THE GERMAN government is planning a further round of pri-vatisation to help cover the costs of unity. This could include the sale of the 50 per cent-plus of Lufthansa which remains in

state ownership. Mr Theo Waigel, finance minister, said selling off more of Lufthansa was only a matter of "practicalities such as timing and share price". He hopes to raise several billion D-Marks O&Y speeds up from enother round of privatisa-tion and said there would be "no taboos" about what could be examined for sale.

He appeared to rule out the sale of Telekom, the telephone business of the Bundespost, on the grounds that it would be unconstitutional. However, he said private capital must become said private capital must become more involved in telecommunications and other infrastructure projects in east Germany than it has in west Germany.

About 51 per cent of Lufthansa is owned by the state, or 55 per cent including small stakes held by state-owned bodies. A further 5 per cent is owned by two

5 per cent is owned by two
Lander (regions). The rest is held
privately. Bonn's share was cut
last year from 69 per cent.
A consideration in the timing
of Inthones privates from gould

of Lufthansa privatisation would be the company's performance, which has recently come in for criticism as a result of rising costs. In the first half of this year the airline reported a loss of DM3m (\$2m) compared with a profit of DM87m for the same period last year. Since the current coalition

came to power in Bonn in 1982, about DM10bn has been raised from privatisation. At the end of 1989, the central government had shares in 132 companies, reduced from 808 in 1982. During the same period the UK has raised DM100bn through privati-sation, and France DM20bn.

expect any income from privati-sation of companies owned by the Treuhand, the trust body which owns most of east German Industry

 Warning strikes at Volkswagen will start tomorrow follow-ing the breakdown of talks between the company and the I G

The union, which represents 130,000 VW workers, is seeking a pay rise of 8.5 per cent and a 35-bour week. The company has 35-hour week. The company has so far offered a 4 per cent rise and introduction of the 35-hour week in 1996, an offer which is worse than that conceded in the national negotiations for most engineering and car workers ear-lier this year.

# Dissatisfaction over VRN interest rates emerges

By Simon London

MORE evidence of investor concern about the stresses within the international banking system has emerged in a market which has provided a valuable source of capital for many of the world's

Buyers of variable rate notes have indicated three times in the last week they are dissatisfied with the interest rates being paid on the notes by the banks. Four variable rate note issues made by international banks now stand at punitive fall-back interest rates, providing further evidence that sanks are now having to pay more for their capital.

The issues standing at fall-back

by the National Westminster Bank, \$300m by the Bank of Ireland, £150m from National Australia Bank — the interest rates on all of which were reset in the last week. A \$200m issue for Great Western of the US was passed last week at the published reset last month at the punitive rate. The market in variable rate notes has provided one of the few reliable sources of capital for banks, many of which face pres-sure to meet internationally agreed minimum standards for bank capital by March 1993. About \$8bn of such paper - where the interest margin is reset every three months after

rates are a £300m (\$570m) issue talks with investors - has been issued in the last two years. National Australia Bank's

£150m VRN lasue was launched four months ago, paying an interest rate of 35 basis points (0.35 percentage point) above the Lon-don Interbank Offered Rate. The fall-back rate is 85 basis points. National Westminster's £300m issue was launched at 12.5 basis points over Libor in November 1989 and has reverted to 37.5 basis points - now seen as inad-equate even for a high-quality bank. The fall-back rate on the Bank of Ireland issue is 100 basis points and 62.5 basis points on Great Western.

# Another tense round for battered Brent Walker

Maggie Urry looks at yet more delays to the leisure group's desperate bid to reduce it mountain of debt

ust when a crucial bond issue appeared to free Brent Walker from the uncertainty surrounding the refinancing of its heavy debts, the group and its bankers once again find themselves in suspen

On Tuesday, bankers and underwriters gathered at Hill Samual, the leisure group's mer-chant bank, to wait for £103.3m (\$203m) to arrive from placees of the convertible bond issue. The issue is vital to the restructuring of the group's debts of £1.4bm.

By the 3pm deadline, the cheques and bankers' drafts including one drawn on the Bank of England by an investor -were piling up. Money arrived from Birdcage Walk, the family trust company of Mr George Walker, chairman and chief exec-utive of Brent

ferson Smurfit the Irish-based paper and packag-ing group, and its chairman Mr Michael Smurfit; from Svenska International, the Swedish-owned investment bank: Hambro Group Investments, part of Hambros Bank; from placees line up by MMG Patri-coff, the venture capital and corpo-rate finance house: and from 254 shareholders of Brent Walker who stumped up £510,000 to buy bonds back from

the placees.

But at 3pm,

£20m was still

awaited. Rumours swept the stock market and Brent Walker's share price slumped briefly. The company short made a statement after the stock market closed Those at the

meeting were somewhat reas-sured when, two hours after the George Wal deadline £2m, turned up - £1m deadline Ezm, turned up — £1m from each of the last two placees, Cirimet, a company based in the Bahamas, and Tunis International Bank, a consortium bank based in Tunisia. Both placees had signed up for £10m of the bonds, as a gesture of good faith. Talk was of technical hitches in sending momey from abroad.

in sending money from abroad, and yesterday the company said it was confident the rest of the money would be forthcoming. After initial weakness, the shares rose to close 1p higher at 22p.

However, the Evening Standard newspaper reported yesterday that Mr Walker had been anxiously trying to raise cash for the bond on Monday. He was

rumoured to have asked the pen-

sion fund trustees of William Hill, the group's betting shop subsidiary, to invest £2m of the fund's money in Citimet as a show of confidence in Brent Walker. The trustees voted

against the suggestion. Mr Bob Lambert, finance director of William Hill, said last night he would not comment, saying it was group policy that only Mr Walker could do so. Mr Walker was not available.

Yesterday Mr John Burrow of Raiston Trust, a trust company sed in the Bahamas which acts for Citimet and hundreds of other companies like it, refused to comment on his unnamed client's activities. "What my client is doing is his own business," he



George Walker, chairman: once again in suspense grand, deputy general manager of Tunis International Bank, said no one at the bank could comment on the deal. He said it had been

arranged directly by the bank's chairman, Mr Ebrahim Al Ebrahim, who was not available. Tunis International Bank is owned by a wide range of Arab banks and institutions, and at

the end of 1989 had a total assets Tuesday's deadline was not the first postponement. Now "positively the last" deadline has been set for midnight on Friday. If the remaining money does not arrive by then, the bond issue will prob-ably fold. The company would then be plunged back into the

turmoil of talks with its bankers.

Brent Walker's financial problems started earlier this year when the group decided to arrange £150m of medium-term bank finance to repay short-term loans. It thought it had fixed the loan with some Japanese banks. However, only days before August 1 – when that money was due to be made available to Brent Walker - the Japanese banks decided not to lend. The group had made no

back-up arrangements. Even so, the problem Brent Walker was in not become generally known. In September, it decided to launch a \$100m-\$120m bond issue, to be convertible into Brent Walker shares at a price of 140p - then near the level at which the shares were trading. The bonds, with a 18 per cent coupon, looked a

fair investment

when the group announced 52 per cent. Investors were also sufficiently con-vinced by the quality of the group's assets -including pubs. hotels, leisure complexes and the second-largest bookmaking chain in the UK - and projected cash flow from those assets to outweigh concern about the company's mountain of debt. In Sep-tember the the group said debt totalled £1.15bn. The bond issue was set at £103.3m, near the bottom end of the expected range. It was only in the weeks after the underwriters and placees placees were signed up that the scale of Brent Walker's prob-

lems emerged. Repeated delays in producing the listing particulars for the bond began to raise suspicions, until it was realised the group was involved in a full-scale refinancing of its debt. When the particulars were even-tually published at the end of

r. Brent Walker's debt had

reached £1.4bn, including guaran-tees and contingent liabilities.

Now the bond issue looks much less attractive, although Hambro Group Investments yesterday said bravely that it was happy keeping its £5m invest-ment in the honds. Mr David Lewis, a Hambro director, said: It is a good yield and interest rates are coming down. How-ever, when - or if - the bonds finally reach the stock market, they are likely to be quoted well below the par issue price.

# non-core assets By Bernard Simon in Toronto OLYMPIA & YORK, the large diversified Canadian property group which is developing Canary Wharf in London's Docklands, is taking steps to improve its liquidity and accelerate the disposal of non-core businesses. The moves include a package to refinance O&Y's £400m (\$784m) preferred-share holding in Allied-Lyons, the British food and beverage group; the payment of a special dividend from GW Utili-ties, the holding company for its

O&Y, a private company con-trolled by the Reichmann brothers of Toronto, earlier this week completed a £500m interim financing with a group of 10 North American and European which has been under negotiabanks for its flagship Canary nis, managing director of O&Y's Wharf project. Together with £600m of paid up capital in London operation, said: "It is basically a statement by the lend-Wharf plus loans from ers that the project makes the parent company, O&Y is confident that the financing package

O&Y publishes no information on its financial situation, but the sagging international property market and the poor performance of some of its non-property hold ings have fuelled speculation that the parent company is under considerable pressure.

explained yesterday, however, that the strategy to maximise liquidity was determined less by immediate need than by long-term view of credit markets and expansion opportunities over

# Canary Wharf: flagship project

A source close to the company the next decade.

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THE SUMITOMO BANK, LIMITED

By Andrew Taylor, Construction Correspondent, in London

TRAFALGAR HOUSE, the UK construction, property, ship-ping and hotels group, yesterday sold its 8.8 per cent stake in Costain, the mining and construction group, for £31.43m. Trafalgar is expected to

in pre-tax profits for the year to the end of September. The sale price of 200p a share for the Costain stake repre-sents a loss to Trafalgar, which acquired much of its holdings before the stock market crash

in October 1987. One London stockbroker estimated that Trafalgar could have paid an average price of 320p a share for the 15.71m Costain shares which were placed yesterday with a small number of institutions by Kleinwort Benson, the UK merchant bank. This would mean a loss on the transaction of

more than £18m.
The sale comes amid concern that Trafalgar House might announce a cut in its final dividend when it publishes its results next week. The group's share price on November 15 hit a seven-year low at 154p.

Trafalgar's shares climbed 2p yesterday to 174p following the news of the disposal. Some analysts said the cash raised to boost capital by FFr4.6bn

**AGF** deals

By George Graham

ASSURANCES Générales de France (AGF), the French state-owned insurance company, has completed a complex series of share transfers with the state allowing it to ase its capital by a total

of FFr4.6bn (\$922m). AGF shareholders yesterday AGF shareholders yesterday voted through the issue to the state of new AGF shares in payment for stakes in three state-owned industrial companies — chemicals group Rhône-Poulenc, aluminium producer Pechiney and oil company Total CFP — and the acquisition of a controlling acquisition of a controlling stake in Banque Française du Commerce Extérieur (BPCE).

This will leave room for AGF to raise fresh cash on the capital markets. Before yester-day's operations, it could not sell more shares in the market without breaking the rule that the state must control at least

75 per cent of its capital.
The issue of new shares gives it the leeway to dilute the state down to 75 per cent, as its state-owned competitors Union des Assurances de Paris and Groupe des Assurances Nationales did earlier this year. It could, therefore, issue lm to 1.5m new shares, raising perhaps . FFribn at current

market prices.
Yesterday's operations involve AGF giving 3.6m new shares to the state in return for 5.45 per cent of Rhône-Poulenc, valued at FFr897m; 7.5 per cent of Pechiney, valued at FFr1.17bn; 4.3 per cent of Total valued at FFr1 Sbn It of Total, valued at FFr1.5bn. It will also give 821,000 new shares to the shareholders of BFCE in return for a 43 per cent stake in this specialist foreign trade bank, valued at FFr1.04bu.

The four operations will dilute AGF's earnings by an estimated 7 per cent. French state-owned compa-

nies have had to resort to a variety of expedients, such as these exchanges of equity holdings with the state, in order to circumvent the socialist government's freeze on all further privatisations, even partial, which has prevented them from tapping the capital

Montecatini resurrected to lead chemicals expansion

By John Wyles in Milan

MR Raul Gardini's Ferruzzi group has moved quickly to recover from its failure to win control of Italy's basic chemi-cals Industry by reviving the Illustrious name of Montecatini as the vehicle for developing an expanded presence in the production of advanced chemical materials.

Anxious to dispel any impression that its corporate strategy has suffered any serious sethack by the decision to sell its 40 per cent of Enimont to ENI, the state energy group. top management at Ferruzzi's Montedison, subsidiary is studying possible targets for acquisition in Europe and north and south America spe-cialising in rubbers, fibres and

plastics.
The rationale for reviving the Montecatini name derives from a recent corporate re-or-ganisation based on the merger

of Montedison with Ferruzzi Agricola Finanziaria to estab-lish the former as a pure holding company.

Montecatini will be the man-

agement company responsible for co-ordinating the activities of Himont, a leading producer of polypropylene, Ausimont, a manufacturer of fluors and Erbamont, the pharmaceuti-cals company. It will also supervise Selm, the energy subsidiary, whose name is to be changed to Edison.

The symbolism of these

names will not be lost on Italians who recall that Montedi-son's birth as a chemicals company in the 1960s followed the merger of Montecatini and Edi-

son. Montecatini was founded in 1888 and was the spearhead of Italian technical achievement in the chemicals sector. Mont-

corporate history was marked by controversial takeovers, nationalisation and then privarisation, and sharp and some times destructive competition with the public sector chemi-

cals industry.
Enimont, the abortive joint venture with ENI, was intended to assure a stable transformation of the Italian chemicals industry into a higher value added producer. Now Mr Gardini is reaffirm

ing his determination to build what he had hoped to build with Enimont – a business specialising in advanced chem-On a consolidated basis,

Montecatini's sales this year will be L6,500bn (\$5.86bn), most of them outside Italy. According to the company, acquisitions beginning within the next three months should raise this to L10,000bn.

ficult years in the early 1980s,

but since its return to a core strategy that began in 1986, based on metal and glass

packaging which brought job cuts, factory closures and

improved productivity measures, the company has begun

to see an improvement in per-

that FLM can grow substan-tially over the next few years through its European-

based expansion as the

rapidly with a consumer pack-

formance.

nine months ago.

The original plan, which was announced on January 30 but then retracted on February 17 after wildcat strikes hit Heineken's breweries but Heineken's breweries, had called for 700 jobs to be elimi-nated out of a total of roughly However, the actual difference between the two plans is only 100 fewer job cuts than previously announced. Since February, 150 jobs have been

Heineken

reduces job

cuts to 250

HEINEKEN, the Dutch

brewery group, is to cut 250 jobs in the Netherlands under

a scaled-down reorganisation

plan unveiled yesterday to replace a controversial job-cut-

ting plan that sparked strikes

By Ronald van de Krol

in Zoeterwoude

proposal

freeze.

Also, the new plan does not cover domestic transport and storage operations, where 200 jobs had originally been slated to go. Transe operations will be looked at again in 1991.

The latest plan, like the original one, is to be implemented over a three-year period and will not involve commissory redundancies.

cut through a virtual hiring

compulsory redundancies.
Mr Rob Strobos, director of
Heineken Nederland, said the
reorganisation would enable
Heineken in brown efficiently and to respond more quickly to changing market conditions.

Union officials yesterday criticised parts of the plan, saying middle management had been spared at the expense of production work-

ors.
The plan calls for the climination of 38 jobs at Heineken Nederland's head office in Zesierwonde, 108 at the Zoeter would brewery and 124 at the brewery in Hertogenbosch. At the same time, its sales staff will be expanded by 16. Heineken has accepted a union densand that the plan be sentinised by external manage

market is expected to climb The February strikes — the first significant industrial aging market already worth SKr400bn a year. action suffered by the Heine-ken group – were held just before the start of Mardi Gras, a peak beer drinking season in the Catholic continers are of the Netherlands.

# Allianz chief to retire

Mr Wolfgang Schieren (right), chairman of Allianz, Europe's largest insurance group, plans to step down from active management of the company next year, AP-DJ reports. The Munich-based company said Mr Schieren would retire from the post he has held for the past 20 years on reaching

He will be succeeded by 51-year-old Mr Friedrich Schiefer, managing board member in charge of finance at Allianz. The changes will take effect next October 2 at the company's annual shareholders' meeting, Allianz added.

The decisions on Mr Schieren's retirement and new appointments were taken at a meeting of Allianz's board of supervisors on Tuesday. The company added that Mr Schieren is expected to be nominated to a seat on the supervisory board of supervisors.



would give Trafalgar a better chance of avoiding a dividend cut on Tuesday. Others felt the

sale had occurred too late to

The group has been hit by

the collapse of commercial and residential property markets in

advantage of a rise in Costain's share price, which at the begin-

ning of this month stood at

185p. After the sale Costain's shares fell to 200p from 210p.

Costain said it was pleased

by the sale, which removed some uncertainty surrounding the future of the stake.

Trafaigar House has taken

make any difference.

### Mystery over rival MCA bid

IN AN odd postscript to Matsushita's agreement to buy MCA, the Hollywood film studio, Italian financier Mr Gian-carlo Parretti apparentiy wrote to Mr Lew Wasserman, MCA chairman, after the transaction was announced, telling him he wanted to make an offer for

Analysts scoffed at the bid, AP-DJ reports. Mr Parretti's Pathe Commu-

nications completed the \$1.36bn acquisition of MGM-UA Communications on November I, after delays while Mr Par-retti assembled financing.

Mr Jeffrey Logsdon, analyst of Seidler Amdec Securities, said the latest development raises the remote possibility of some legal action that could cause a slight delay.

# Japanese to build vehicle parts plant in Belgium

AISIN AW, 70 per cent owned by Aisin Selld of Japan and 20 per cent by Toyota Motor, has et up a wholly-owned unit in Belgium to build a plant to produre and sell automatic trans-

The move comes before European Community integration in 1992, and will be the first overseas production of the units by a Japanese manufacturer. The new plant will cost Y2.5bn (\$19m) and create at

least 250 jobs, Aisin AW said. Aisin AW, Japan's top manufacturer of automatic transmissions, said the new company, AW Europe, capitalised at Y300m, will sign a contract next month to buy 37 hectares of land near Mons and will

start construction in mid-1991.

It will begin assembly in the first half of 1993 with monthly output of 1,000 units for use in front-wheel-drive vehicles, ris-ing to a yearly output of 250,000 units by 1996. The local procurement rate in 1996 will be more than 60 per cent. Production from the plant

will be supplied to European car makers which currently use Aisin AW-made automatic Aisin AW supplies 200,000 automatic transmissions a year

to European car makers such as Volvo, Opel and Vauxhall. Aisin also hopes to supply to Toyota's UK assembly plant which will begin production by

PLM up 29% at nine months

PLM, the Swedish-based packaging group and the fifth largest packaging company in Europe, yesterday announced a 29 per cent increase in profits after financial items for the first nine months of the year to SKr286m (\$51.5m) from SKr222m for the corresponding period of 1989.

Divestments cut sales to SKr4.4bn from SKr4.67bn. Profits after financial items

for the third quarter fell slightly to SKr95m from SKr112m, but Mr Rolf Borjes-son, president and chief executive, said profits for the whole of 1990 would be "distinctly higher" than the SKr310.9m achieved last year.
"As trade conditions are deteriorating in several coun-

tries it is worth emphasising that PLM's performance has not in the past precisely mirrored the economic climate," he said. "The group mainly produces packages for a con-sumer market, which is not particularly sensitive to busi-ness cycles."

The company is enjoying a substantial improvement in its beverage can division from its plants at Malmo in Sweden, the largest of its kind in

ish plant in the third quarter of last year. So far in 1990 earn-ings have risen to SKre9.9m Europe producing 1.4bn cans and lids a year, and Berlin and Recklinghausen in Germany.

A third line is being installed from SEreo Sm. PLM has been 50 per cent owned by the Swedish invest-ment and industrial holding in PLM's Berlin plant as the company seeks to build up a market in the eastern part of company Industrivardes since early 1988, but management would prefer to see the company return to the stock market as soon as possible.

Plat went through some difficult value in the stock of the stock market as soon as possible.

Germany and beyond. In the third quarter, earn-ings from PLM's beverage can production rose to SKr70.2m from SKr59.2m for the same period of last year. Earnings for the first nine months

climbed to SKr165.6m from SKr122.2m in 1989. PLM's glass division is also performing well at the moment. It enjoyed a 29 per cent growth in third-quarter earnings to SKr67.3m from

SKr52.4m a year ago.

Mr Borjesson is particularly pleased with the productivity results in its glass manufactur-ing plant in Leeds, which was part of its acquisition in November 1988 of Redfearn,

the UK glassmaker.

The third leg of FLM activity is in food can production, and here there has been a fall in earnings in the third querter to SKr21.9m from SKr31.2m. But this result was caused by the exceptional earnings performance at the company's Dan-

Yesterday, industrivarden amounced its results for the first nine months, 80 per cent up (before financial itsus) at SKr66m from SKr363m.

This announcement appears as a matter of record only

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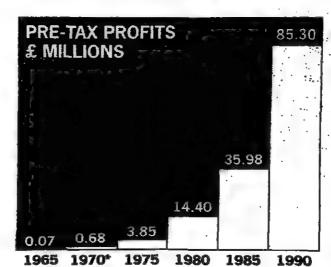
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### INTERNATIONAL COMPANIES AND FINANCE

# ANZ tumbles in 'harsh economic environment'

By Kevin Brown in Sydney

A. Inches

. . .

THE AUSTRALIA and New Zealand Banking Group (ANZ) yesterday blamed "the harshest economic environment for small and medium-sized busi-nesses since World War Two" for a 42.8 per cent reduction in net profits to A\$412.5m

(US\$317.3m). The bank said it planned to cut the dividend, shed 1,000 staff, cut operating costs by 20 per cent over four years and freeze senior executive salaries for 18 months in the hope of

improving profits next year.
Mr Will Balley, chief executive, said the main factors behind the poor result were big increases in provisions for bad and doubtful debts, up 158 per cent to A\$793m, and non-per-forming loans, up 86 per cent to A\$2.86hm

Some of the provisions, said Mr Bailey, related to loose lending practices following the deregulation of Australian banking in the early-1980s. However, he pinned most of the blame on the slowing Ans-

tralian economy.

ANZ is the third of Austraha's four leading trading banks to announce depressed profits and rising bad-debt problems for the year to September 30. Bad and non-performing leans now total around Astibia now total around A\$13bn. However, ANZ is the first of

the top benks to cut the divi-dend, which falls from 44 cents to 38 cents a share following a final of 16 cents, fully franked. Mr Bailey said there had been "a lot of agonising" over the decision, but the board wanted to conserve capital and ensure the dividend level was sustainable next year. He fore-

cast a "satisfactory" increase in profits next year, but warned that the economy was unlikely to recover until the end of 1991. "We think there are difficult

"We think there are difficult times ahead," he said. In its detailed profit statement, the bank said little of its had-debt problem related to Australia's "so-called high-flying entrepreneurs", many of whom have crashed over the last year.

last year.
"Most are small and medium business people, long-term cus-tomers who have survived previous recessions but not this one," the bank said. "Just over two-thirds of the total provi-sioning is for loans to customers who were clients prior to deregulation and almost one third relates to customers of 20

years standing or more."
The bank said cost-cutting would include a review of work practices and the disposal or reduction in size of non-core businesses. Most of the staff cuts would be through natural

Profits fell to A\$221.5m down 36.8 per cent, after abnormal items of A\$257.4m, including A\$89.2m in goodwill writ-ten off against the acquisition of National Mutual Royal Bank and Town and Country Building Society in Australia, some Lioyds Bank operations in New Zealand, and Bank of New Zealand.

land's Fiji operations.

ANZ shares closed 8 cents lower at A\$3.69 on the Australian Stock Exchange. Other banking shares also suffered: Westpac fall 3 cents to A\$4.16 and National Australia Bank slipped 2 cents to A\$6.

# Macy doubles net loss for first quarter

**By Karen Zagor** in New York

R.H. MACY, the highly-leveraged US department store group, is reported to have doubled its first-quarter net loss to \$66m on sales, which fell \$.5 per cent to

in consumer spending which has hit the US retail industry.

The company, which has been struggling under the weight of the debt acquired in a \$3.6bn leveraged buy-out in 1986, said it did not expect its performance to improve in the rest of the 1990-91 fiscal year.

In suits of the leverage loss the

In spite of the larger loss, the price of Macy's high-yield junk bonds were little changed yesterday morning. The results were slightly better than some analysts had anticipated. "I had expected a 10 per cent fall in sales for the

quarter," said Mr Andy Lei-noff, a high-yield analyst at McCarthy, Crisanti & Maffel. Macy has taken steps to improve its financial standing which have helped quell

rumours that the company would follow Campeau's Federated and Allied highly-leveraged stores into filing for bank ruptcy protection. It is seeking a \$150m equity injection, of which its four largest share-The company also expects to sell Macy Credit Corp and

Macy Receivables Funding Corp – which have net assets of about \$100m – to GE Capital, a subsidiary of General Electric which is one of Macy's largest shareholders. Mr Frederick Taylor, an ana-

lyst at Salomon Brothers' high-yield group, expects Macy to try to sell an additional \$100m equity during the next two

Macy's will use the proceeds from the equity and asset sales to repurchase its subordinated debt, which should allow it to slash its debt expenses. Mr Leinoff expects Macy's interest expense to fall to \$400m a year by 1993 from \$716.8m in 1990.

### SCOTLAND

The FT proposes to publish this

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### FT SURVEYS

U.S. \$150,000,000 Canadian Imperial Bank

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Floating Rate Deposit Notes due 1996 In accordance with the provisions of the Notes, notice is hereby given, that for the Interest Period from August 31, 1990 to November 30, 1990 the rate for the final Interest Sub-period from November 29, 1990 to December 5, 1990 has been determined at 8%% per annum, and therefore the amount of interest payable against Coupon No. 25 or per U.S. \$10,000 nominal in regi form, on the relevant interest payment date November 30, 1890 will be U.S. \$204.89.

By: The Chase Manhattan Bank, N.A. London, Agent Bank November 29, 1990



NOTICE TO HOLDERS OF BEARER DEPOSITARY RECEIPTS IN BUR holders are interned of a devicerd is helders of record date March 31, 1990. The case devicerd bayable is Yen's 5 per common stock of Yes 50 DD per share. SUR holders may now pre-

# soften fall in Thomson results

By Bernard Simon

CONTRIBUTIONS from recent publishing acquisitions and aircraft sales helped cushion the fall in nine-months earnings at Thomson Corp. the Canadian-owned publishing

canadian-owned publishing and travel group.

Net income before extraordinary items dipped to US\$302m, or 55 cents a share, from US\$318m, or 59 cents, a year earlier. There was an extraordinary gain of US\$475m last year from the sale of North Sea oil and gas interests.

Sales rose fractionally to Sales rose fractionally to \$4bn from \$3.9bn, and operat-ing profits climbed to \$558m from \$463m. But interest

expense more than doubled to \$125m and there was a non-operating expense of \$47m, compared with a profit last year from the sale of Thomson's investment in Leutara Despite the rise in operating

income, Thomson said that all key parts of its business have been hit by the slowdown in the North American and Euro-

Although Thomson Travel's operating income jumped to \$125m from \$54m, the aircraft

sales by Britannia Airways brought in \$44m.

Nonetheless, Thomson said that supply and demand for holidays had been roughly in halance and that the had been call three distances. been only "modest" price dis-counting this year. As a result, its tour operations had staged a "substantial" recovery in

Disappointing advertising revenues have hurt the British regional newspapers and busi-ness magazines, and a number of money-losing titles have been closed. But the company said that its subscription-based publishing businesses and its book and library reference group, mostly based in the US, had performed

Thomson Newspapers' operating profit dipped to US\$207m from US\$221m. Information and publishing profits rose sharply to US\$226m from US\$188m.

### Bombardier advances 60% in quarter By Robert Gibbens

BOMBARDIER, the Canadian aircraft and transport group, lifted sales by more than 60 per cent in the third quarter and mine months following the inclusion of Short Bros of Belfast, ANF in France and Learjet in the US.

The impact of the North

American recession on consumer products and financial services limited

mancial services limited gains in earnings, however. Third-quarter profit rose 14 per cent to C\$21.4m (US\$18.4m), or 29 cents a share, from C\$18.7m, or 27 cents, on sales of C\$776m, against C\$481m.

Nine months' profit was up

Nine months' profit was up 9 per cent to C\$66.8m, or 95 cents a share, from C361.2m, or 91 cents, a year earlier. Sales were C\$2bn, compared with C\$1.25bn.

Mr Laurent Beaudoin, chairman, told analysts earlier this month that Short's

profitability was improving as a result of contracts being renegotiated, including those with Boeing, British Aerospace and Fokker.

The mass transit backlog in Europe stands at C\$1.6bu, and the Belgion and Franch the Belgian and French subsidiaries are booked for the next three years while the backlog in North America will soon reach more than C\$500m.

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# Acquisitions | Troubled Eastern lives to fly another day

Nikki Tait looks at the US carrier's latest battle in the bankruptcy courts

N Tuesday night, Mr Martin Shugrue, the trustee running Eastern Air Lines, emerged tri-umphant from the Manhattan bank-

ruptcy courts.

He had just won unfettered access to another \$120m of cash held in a courtcontrolled escrow account - enough, he claimed, to keep the financially-troubled carrier, already in Chapter 11 bankruptcy proceedings - flying through the first quarter of 1991. But if Mr Shugrue was a victor, the latest round in Eastern's light to stay

alive shed a less kindly light on the US

bankruptcy system.
Opposition by Eastern's unsecured creditors to an earlier - and more mod-est - request to draw down cash from the account, coupled with their public desire to push the carrier into liquidation, appears to have seriously dented the airline's already fragile business. The sheer openness of the proceed-

ings seems to have redoubled the air-line's problems - and prompted the new trek to the courts - at a time when it was least able to afford this. The history leading to the latest liquidation threat for America's seventh largest carrier is long and complicated. But, in essence, Eastern became the subject of a battle between its unions and Mr Frank Lorenzo, whose Texas Air holding company owned the carrier along with the larger Continental Air-lines. A strike in March 1989 all but

grounded the carrier, and in the same month Mr Lorenzo pushed the heavily loss making airline into Chapter 11. Since then, the reins have been forci-

bly removed from Mr Lorenzo and passed by the courts to Mr Shugrue. His task of creating a viable business through asset sales and a significant "downsizing" of the airline – looked tough ahead of the Kuwait crisis. The hike in fuel prices has added a savage

Eastern, which booked a loss after asset sale gains of over \$850m last year, reported a net deficit of \$424.9m in the first nine months of 1990. The loss in the third quarter alone was \$252.8m (or \$180.3m if two non-recurring items were stripped out).

Two weeks ago, the liquidation threat loomed. Unsecured creditors, including Boeing, General Electric and Airbus Industrie, have grown increasingly vival prospects. According to the lawyers, they accept

they will get back only a fraction of the sums they are owed if the airline folds perhaps as little as \$40m. But that would be better than nothing: "At the rate we are going, \$40m will go in one month," claimed their lawyer on Tuesday night. "This estate is losing \$2m a

day."

Matters came to a head on November 15 when Eastern asked the courts to draw down \$30m from the escrow

account to pay its November bills. The unsecured creditors protested, and media attention focused on the liquidation threat.

In the event, Judge Burton Lifland after an eight-hour hearing - granted Eastern's request, but required the draw-down to take place in two tranches. The second \$15m would be subject to certain conditions.

he adverse publicity, according to Eastern, was damming. Mr Shugrue told the courts on Tuesday that the company lost \$36m in revenues and faced higher marketing costs to win back business. Moreover, suppliers and credit card companies manded more cash up front, costing a further \$19m. American Express alone sought a new \$10m deposit. With the prospect of further pleas for additional dribbles of cash ahead, the implications

So. a fortnight later, Eastern returned to the courtroom, asking for \$55m to repair the adverse publicity damage, plus the \$50m it had already planned to seek, to meet operating costs in December and January. It added on the second \$15m tranche for November's bills and another \$15m as a contingency against further "cash cushion" demands. That took the total to \$135m.

This time, to many observers' sur-prise, Judge Lifland was on Mr Shugrue's side. He granted the airlins

immediate access to \$120m, although he added the \$15m contingency could only be drawn down on renewed application to the courts. And he lashed out at the creditors, saying they had a fiduciary duty not to harm the estate and its

гечение ыгеат. interestingly, the judge appears to have been encouraged into this stance by the Washington authorities. "The department of transport has cautioned the court to consider the implications of

grounding the airline", he commented, noting this was particularly urgent in the heavy Christmas travel season.

Whether the move saves Eastern is a moot point. Yesterday, Mr Shugrue was doing his best to bolster sentiment, repeating claims that Eastern should be "cash-positive" by the end of March and saying the proportion of phone calls resulting in ticket purchases had improved from levels of 40 to 50 per cent to 75 per cent following the news. He also told the court \$22m-worth of firm asset sales were in the pipeline.

That said, domestic competition is fairly lethel and price proportions site.

fairly lethal and price promotions rife. Moreover, with the Gulf situation still murky, the fuel price outlook is essen-tially unpredictable. Whatever happens, Eastern's loss will continue to be the industry heavyweights' gain. That \$22m-worth of asset sales comprised three sets of route sales. The leading ones are going to American Airlines

**NEC** earnings slide to

# Mitsubishi Corp lifted by Swilynn profits steady growth abroad

MITSUBISHI Corporation, one of the top Japanese trading houses, yesterday reported that consolidated net profits rose 14.9 per cent to Y34.64bn (\$269.9m) in the discal first-half ended September 30 from Y30.14bn last time, AP-DJ

reports.
The company said strong economic growth in Japan and continued steady growth abroad boosted trade in all areas during the period.

Overall sales advanced 13

er cent to Y9.92 trillion from Y8.778 trillion while the per share consolidated net rose to Y21.66 from Y18.89. For the full fiscal year to March 31 1991, Mitsubishi pre-dicted net profit would

advance 16 per cent to Y70bn and overall consolidated sales would increase 8 per cent to Y20 trillion. Mitsubishi's domestic trade posted a 16.2 per cent increase to Y4.27 trillion as strong cor-

porate capital investment out-

fuels, due to the sharp rise in oil prices following Iraq's invasion of Kuwait on August 2, was offset by a decline in third country fuels trade.

Although rising yen interest rates boosted Mitsubishi's interest payment burden by Y22.693bn from the previous year to Y39.560bn yen, the com-pany said the strong advance in sales enabled Mitsubishi to

machinery and information

cent to Y1.788 trillion, export

trade increased 10.6 per cent to Y1.343 trillion and third-coun-

try trade advanced 8.5 per cent

ries, Mitsubishi's machinery

and communication industry

equipment trade posted the

largest advance, rising 31.2 per

However, fuels trade edged

up a mere 2.9 per cent to Y1.668

trillion. Mitsubishi said an increase in its import sales of

In individual sector catego-

Import trade rose 14.0 per

equipment trade totals.

to Y2.516 trillion.

cent to Y2.8 trillion.

# **Bank of Montreal improves**

By Bernard Simon

HIGHER fee income and an absence of new provisions for Third World loans helped Bank of Montreal (BMO) signifi-

cantly improve its earnings for fiscal 1990.

BMO, the first Canadian bank to report its 1990 earnings; posted net income of Cases and discount of Cases and discount or Cases. C\$522.4m (US\$450m), or C\$4.20 a share, in the year to end-October, against a loss of C\$38.6m, or 79 cents, a year

earlier. Last year's figures included a C\$1bn provision for Third World loan losses. Excluding this writedown, provisions dropped to C\$169m from C\$181m, but the latest figure

includes a reversal of a C\$90m provision for an unidentified borrower in the mining indus-

Non-performing loans totalled C\$923m, up from C\$785m, interest income was little changed at C\$2.5bn, but fee income grew by 7 per cent during the year.

The bank said that its personal and mid-market commer

cial loans rose by 12 per cent. BMO's assets climbed by 10.7 per cent over the year to C\$87.4bn at the end of October. Its return on common equity was 14.6 per cent for the year and 15.6 per cent in the fourth quarter.

### Crown Life sale considered

SEVERAL Canadian and foreign financial institutions, have expressed interest in buy-ing Crown Life Insurance, one of the country's top 10 life assurers, writes Bernard Simon in Toronto.

Crown's controlling share-holder, Crownx, said that it had retained a Toronto mer-chant bank "to explore alterna-tive strategies" for its 94 per cent stake in Crown Life. Crown Life, with assets of C\$10.1bn (US\$8.7bn), has finan-

cial problems, largely due to losses on US mortgages and the disappointing performance of its British unit Crown Financial Management. Sales of individual life insurance policies have also sagged.

Crown's net income tumbled to C\$523,000 in the third quar-ter from C\$13.7m a year earlier. Crownx said that the deci-sion to examine the future of the holding was not related to the company's poor perfor-

COMPANY ANNOUNCEMENT

ANGLO AMERICAN GOLD INVESTMENT **COMPANY LIMITED** (Incorporated in the Republic of South Mines) Registration No. 18 (1984) 16

**RIGHTS OFFER TO MEMBERS** 

The board of directors announces that, of the 2 195 201 S ordinary shares offered at a price of R230.00 per share to members registered on 26 October 1990, subscriptions have been received for 82.9 per cent. The remaining 17.1 per cent of the shares offered will accordingly be subscribed for in terms of the underwriting agreement.

As a result of Angle American Corporation of South Africa Limited (AAC) following its rights in terms of the offer and taking up shares in terms of its underwriting commitment. AAC and its subsidiaries (which now includes New Central Witwatersrand Areas Limited) will hold 50.4 per cent of Amgold, which thus will become a subsidiary of AAC. Accordingly it will change its financial year-end to 31 March and its next accounting period will cover the 13 months ending 31 March 1991.

Certificates in respect of the ordinary shares to be transferred to subscribers by AAC will be posted on 3

Head Office 44 Main Street Johannesburg 2001

London Office 40 Holborn Viaduct London ECIP 1AJ

Johannesburg, 29 November 1990

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### nearly doubled SWILYNN International, a

fast-growing video tape and home entertainment company, yesterday announced a 91.3 per cent increase in profits of HK\$93m (US\$11.9m) after tax and minority interests, writes Angus Foster in Hong Kong. Turnover more than doubled

to HK\$817.5m in the year to the end of July, and the company is recommending lifting its total dividend for the year to 12 cents a share from 11.65 cents. In September, Swilynn won control of Teletech Interna-

tional, a small electronics com-pany, after a general offer. Swi-lynn has found it difficult to reduce its stake in Teletech to less than 75 per cent, the maximum holding allowed in Hong Kong, and says it may have to privatise Teletech instead.

### Y30bn on weak market NEC, one of Japan's largest Earlier this week, NEC makers of computers and semi-conductors, blamed a sluggish reported its unconsolidated earnings, which reflected only semiconductor market and the the parent company results. These showed that net profits rose 30.0 per cent to Y38.58bn in the first half from

poor performance of a subsidiary, NEC Glass, for a drop in first-half consolidated net earnings, AP-DJ reports.
Consolidated net income for the parent and 76 subsidiary companies totalled Y80.18bn (\$235m)in the six months to

September 30, down from 733.33bn a year earlier. Pre-tax profit, however, was L5 per cent higher, climbing to Y76.93bn from Y75.78bn. Consolidated overall sales rose 10.7 per cent to Y1,787.454 bn from Y1,569.070bn, but per-

evices because of softening prices for memory chips. Last year's consolidated results reflect earnings of 74 subsidiaries, two fewer than in

NOVEMBER 1990

the recent term.

Y29.58bn a year earlier, while pre-tax profits swelled 18.5 per

In its unconsolidated earn-

ings, the company reported

strong sales in industrial elec-

tronic equipment, but little growth in those of electronic

Y47.16bn.

to Y55.88bn from

This announcement appears as a matter of record only.

share income fell to Y19.66 from Y22.09.

NEW ISSUE

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To the Holders of WARRANTS osg corporation in connection with the issue of its U.S. \$30,000,000

5. per cent. Guaranteed Bonds due 1992 NOTICE OF FREE DISTRIBUTION OF SHARES

ADJUSTMENT OF SUBSCRIPTION PRICE Your are hereby notified that the Board of Directors of OSG Corporation, the "Company") passed a resolution on 9th November. 1990, and resolved to make a free distribution of Shares of the Company at the rate of 0.20 Share for each one Share held. The record date for the free distribution is 30th November, 1990 (Japan Time).

As result of such distribution, the Subscription Price at which Shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants. As from 1st December, 1990 (Japan Time), the Subscription Price of the Warrants will be adjusted from Yen 848, 20 to Yen 706.80.

The Industrial Bank of Japan Trust Company, as Disbursement Ager for and on behalf of **OSG** Corporation

Dated 29th November, 1990

### CORPORATE SECURITY

The FT proposes to publish this survey on December 13 1990. It will be of particular interest to the tens of thousands of Directors & Managers who make decisions regarding the purchase of security ser-vices who are also regular FT readers. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax on 071 873 3062.

FT SURVEYS

# INTERNATIONAL CAPITAL MARKETS

# UK bonds move lower on post-election profit-taking

By Deborah Hargreaves in London and Patrick Harverson in New York

THE UK market for gilt-edged securities showed some consolidation yesterday after its five-day rally on the back of the change in leadership of the rulingConservative party.

rulingConservative party.

The drop in prices represented traders cashing in profits they had made in the run-up to Tuesday's vote.

In addition, market activity was muted by the failure of the pound to push strongly ahead.

The Bank of England's tradeweighted index showed sterling closing at 94.6 from an opening level of 94.5.

Gilts traders are now resigning themselves to the fact that

ing themselves to the fact that there will not be an immediate cut in interest rates given Mr John Major's record on cau-

At the long end of the mar-ket, bonds maturing in 2003/07 dropped by about ½ a point to 1044 to offer a yield of 10.9 per

### TRADING was subdued yes-GOVERNMENT BONDS

terday morning in US Treasuries, with both the short and the long end little changed as the market brushed aside comments from Mr Alan Greenspan, chairman of the Federal Reserve, about the poor state of the US economy.

At midday, the benchmark 30-year Treasury bond was down is at 103ii, to yield 8.434 per cent.

At the short end, the two-year issue was down 0.8 at 99%, yielding 7.546 per cent. Mr Greenspan, appearing before the House banking com-mittee, said that the US economy had entered a "meaning-ful downturn", and spoke of possible negative output in the

The market found nothing new in Mr Greenspan's remarks, but some analysts believed that the Fed chairman had left the door open for a further essing in more tary polfurther easing in monetary pol-icy before the end of the year. The day's economic statistics, showing durable goods orders up 3.6 per cent in October — but down 0.4 if excep-

fourth quarter.

C DE FRANCE 9 98 ..... OFIMA 9 1/4 96 ORT DEV CORP 9 1/2 98

tional orders for transportation goods are excluded — and gross national product up a revised 1.7 per cent in the third quarter, had little impact on trading.

# BENCHMARK GOVERNMENT BONDS AUSTRALIA

per cent to 3.3 per cent.
Sentiment in the Japanes

With prices having risen to a level which produces a yield of 7.4 per cent on the 119 bond, traders believe there is more

chance of a drop in price than

trading was quiet with futures prices locked in a narrow band as the market failed to find new direction in a nervous sec-

the country were encouraging and showed a drop in the annual rate of inflation by 0.1

The market in Germany is now looking toward the pros-pect of new supply in the form of a bund issue next week.

a further increase.

to next week's employment data and the November purchasing managers' survey to provide more up-to-date information on the US economy.

Fed funds rose sharply in market is currently split between the optimists who expect a reduction in interest rates in the US to lead Japanese rates down, and the pessimists who focus more on the Bank of Japan's tight policy stance.

early trading on continued aggressive buying by Japanese banks and position-squaring by US banks preparing to settle their reserve requirements with the Fed at the end of the

two-week account.

Volatility is common on settlement day, and Fed funds moved up from an opening 7% per cent to 8 % per cent on the rush of demand before dropping back later in the morning to 7% per cent after the Fed arranged overnight system repurchase agreements.

■THE Japanese government bond market traded in a par-Futures prices dropped slightly on renewed fears about the Gulf crisis, trading down to \$2.94 after an opening level of \$3 and a high of \$3.06 on modest volume of over 26.000 lots. The release of cost-of-living figures for the western part of the country were encouraging row range as Tuesday's auction of Y800bn of bonds was well received by securities

The accepted bids produced an average price of 100.60 with a low price of 100.50 offering an average yield of 6.8 per cent. However, some analysts said the genuine retail demand may

the genuine retail demand may be lower than was suggested by the eager buying of the top securities houses.

The key 119 bond closed at a yield of just under 7.4 per cent as the currency held up well.

The market is now focusing on the release of inflation figures on Friday which are expected to show some rise in

ITHE Coaks Stock Exchange is considering launching a market for options on individual stocks. No details have yet been set, including the time schedule A working group will be formed to discuss the details and procedures. It will take time before being approved by the finance ministry," an official said. expected to show some rise in the rate of inflation.

Inflation for the Tokyo region to the end of November is forecast to rise from a rate of 3.1 per cent to 3.7 per cent while the rate for the whole

FT/AIBD INTERNATIONAL BOND SERVICE

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# compete with NASD on ADRs By Deborah Hargreaves

Amex may

hilif

THE American Stock Exchange (Amer) is looking to extend trading to unregistered extend training to introgusered foreign securities in a move that will pitch-it into direct competition with the National Association of Securities Dealers (NASD).

The Amex board is consider-

ing ways of introducing trading on American Depositary Receipts (ADRs) which trade in the over the counter market on the NASD's electronic bulletin board or in the "pink

sheets. The proposal lists several alternatives for dealing in the securities, which could trade on the exchange's existing floor through its specialist system, or on the electronic network the exchange is developing with Reuters — System for Institutional Trading for Institutional Trading of Unregistered Securities -

In addition, the securities could be listed on a new trading facility in Bawati which is being developed by the Amer and the Economic Development Corporation of Honolulu. ment Corporation of Honolulu. A move to trade in unregis-tered securities is subject to approval by the US regulator, the Securities and Exchange Commission (SEC). Fureign companies that list unregis-tered shares want exposure to US investors without having to comply with full SEC disclo-sure rules.

### Dutch lift ban on index-linked offerings

By Rocald van de Krol in Amsterdam

THE Dutch central bank yesterday lifted its long-standing bear on the issue of index-linked guilder-denominated bonds, removing the last restriction on the types of bonds allowed on the Dutch

Durch capital market begus in 1986, fise bank has ended its bens on zero-coupon bonds, floating-rate notes, bonds with

bullet repayments, commercial paper programmes and certificates of deposit.

The finance ministry welcomed the lifting of the ban on lasons of index-linked bonds by private sector borrowers. ital market could not forbid practices which are widely

But Mr Wim Kok, the finance minister, stressed that the government, which is the biggest issuer of loans on the Dutch capital market, did not plan to issue index-linked bonds of its own. Index-linked bonds have

were regarded as inflationary. The government oppose index-linked instruments for financing its own large debts because this type of loan raises the prospect of unpre-dictable interest repayments. Proponents of index-linked loans arone they would glow loans argue they would allow the government to offer coupons lower than on fixed-rate

### TSA and AFBD will save £2m a vear by merger By Deborah Hargreaves

THE Securities Association and the Association of Futures Brokers and Dealers will make cost savings of close to £2m from the merger of the two UKbodies which is due to take

The two organisations have issued proposals for the merger which will be put to a vote of members on December. 20. The proposals involve transferring members from the AFBD to the new body-which will be based on TSA rules and will be called The Securities and Futures Author-

The savings will come from eliminating administrative overlaps in the joint body which will lead to a reduction in the staff of 10 per cent. The new organisation will have a staff of short 295 staff of about 225.

Mr Christopher Sharples, current chairman of the AFBD, stressed that futures operators will have adequate representation under the new body's committee structure. The chairman and board of the new organisation will be voted on in May next year.

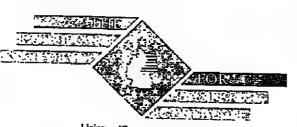
Chairman, Banco Hispano Americano "Eastern

Germany is closer than one thinks!"

Leipzig, for instance, can be reached from every major European city within 31/2 hours flying time - the time I need to go from Madrid to Valencia. In the Single Market, there are no national borders. We can capitalize on opportunities wherever they arise. And in Eastern Germany, there are plenty of opportunities.

Let's not miss this chance!

The European Initiative for Eastern Germany has been established in order to encourage European companies to unvest in the former territory of the German Democratic Republic. The guiding principle of this initiative is that the economic development of the region is not merely a German. task, but rather a matter of European concern.



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KANSU ELEC PWR 4 5/8 94
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The TSA currently has 1,000 members and has authorized 700 of them to engage in lact dental business in financial futures. The AFBD has some

400 members and the bodie have 40 firms in comm TSA's rule book will warmended by next April warmended

By Stephen Fidler, Euromarkets Correspondent

PHILIPS, the big Dutch electrical group now undergoing a profound restructuring, is raising \$2bn from international banks.

The five-year term loan has

been underwritten by a group of eight international banks. or eight international banks, but the cost to the company is appreciably more than it would have had to pay a year ago.

The credit, which went into general syndication yesterday

among a larger group of banks, is being arranged by Credit Suisse First Boston. Its purpose is to refinance some of the company's short-term debt and some maturing long-term debt.
The company will begin to
make repayments on the loan after 8% years. It carries interest margins of % percentage

point over interbank rates for the first 18 months, % point for the next 18 months and % point for the remainder. A commission of 0.2 per cent is payable on the undrawn amounts during the initial six months

amounts during the initial six months.

Bankers said yesterday that the higher margins being paid by Philips represented both general increase in the rates being paid by corporate bor-rowers for loans, and a deterio-ration in the perception of the company in recent months. company in recent months.

The banks underwriting the credit are ABN-Amro, Banque Nationale de Paris, BHF-Bank, Citibank, Crédit Lyonnais, Crédit Suisse, Rabobank and Union Bank of Switzerland They are not taking equal

shares. They said a number of companies were looking to lock in funds from bank lenders since short-term credits from banks were becoming less and

Philips, which is making 35,000 to 45,000 workers redundant in a big restructuring, this month doubled the estimate of its expected net loss this year to Fl4bn. Citicorp said it had completed a \$200m five-year revolving standby credit with an 11 bank group for PolyGram, the

German record company.

The facility fee is 0.125 per cent and the margin 0.15 per cent, with a utilisation fee of 0.05 per cent is payable when the funds are more than half

# BZW to launch warrants on CAC 40

By Deborah Hargreaves

and the second

Maria.

BARCLAYS De Zoets Wedd will issue the second in its series of warrants on European stock indices today with the launch of 6m warrants on the French CAC 40 index. The issue is worth some FFr9.6bn and will be made up

of both calls and outs. The CAC 40 warrants form part of BZW's programme of large, liquid lasues of over-the-counter index war-

rants and BZW is backing this with a commitment to making a deep secondary market.
Today's issue follows the

launch of FT-SE warrants which met with wide investor demand and generated some two-way business, according to the broker. The decision to price the warrants in small increments had drawn in a lot of private client demand.

Citicorp launched im Tree-

sury bond warrants in two sary bond warrants in two
tranches offering strike prices
of \$104.08 and \$102.08 with a
life of two years.

Palme Webber issued 2m

warrants based on a basket of US financial stocks which includes Aetna, Ahmanson, American Express, Bank One, BankAmerica, Chubb, Citicorp, Federal National Mortgage Association, Merrill Lynch J.P. Morgan, NCNB.

### Barings' head of department leaves firm

By Antonia Sharpe

BARING Securities, the London based securities opera-tion of Baring Brothers mer-chant bank, has perted com-pany with Mr Henry Reid, the head of its European equities

Mr Reid, 32, joined Baring Securities in early 1988 after working for Wood Mackenzie and Mercury Asset Management. He was largely respon ble for setting up and expanding Baring's successful foray into European equity research and sales. Mr Reid is expected to return to the business after a period of six months.

# Fund for private Italian companies raises L74bn

By Staphan Fidler

A FUND designed to invest in privately-held Italian companies has raised L74bn, its sponsors said. The Italian Private Equity Fund aims to invest in private companies, with the focus on profitable small and medium-

profitable small and medium-sized companies, primarily in the north of Italy, seen as hav-ing high growth potential. The fund, sponsored by Con-tinental Bank of the US, Elec-tra Kingsway and Mediocredito Lombardo, attracted 19 institu-tional towards in wine comtional investors in nine countries to raise the L74bn. A second closing will take piace later in the year, when an additional L20bn to L30bn is expec ted to be raised. The Bank of Italy has never

before permitted an Italian bank to sponsor a foreign, closed-end investment fund. This fund is structured as a UK limited partnership.
The investment adviser will

be B&S Ventures, a private investment capital manager and adviser based in Milan. MOODY'S Investors Service, the US credit ratings agency, has upgraded \$18.6bn of outstanding senior debt and commercial paper issued by Philip Morris, the food, brewing and tobacco constomerate.

### First Boston chief for **CS Holding** board

By Tracy Corrigan

MR John Hennessy, chief executive of CS First Roston, has been appointed to the executive board of CS Holding, which wholly owns the Swiss bank, Crédit Suisse.

Rarlier this month, CS Hold-

Barlier this month, CS Holding said it would lift its stake in CS Pirst Boston to 60 per cent from 44.5 per cent, taking control. Over the last year, CS Holding has injected substantial fands to bolster First Boston, the US investment banking arm of the group, which has been troubled by problem lamin.

The move is part of the restructuring of the group, designed to tighten the links



John Hennessy: move is part

between the holding company, CS Holding, and the three investment banking arms of the New York-based CS First

Boston group.

CS Holding also said Crédit
Suisse executive board mem-ber Mr Rūdi Stalder would be appointed chief financial and administrative officer of CS First Boston. Mr Stalder was also appointed to the CS Hold-ing executive board.

### Cedel opens office in Hong Kong

CEDEL, the Luxembourg-based clearing house for interna-tional securities, has opened a representative office in Hong Kong, writes Tracy Cor-

# Buyers snap up EIB \$300m issue

THE EUROPEAN Investment Bank sought to create a bench-mark in the dollar sector yes-terday, by doubling the size of an existing \$300m seven-year

The \$300m fungible offering, lead-managed by Goldman Sachs, carries a coupon of 9% per cent and was issued at a

# INTERNATIONAL

price of 101.88. At this level it yields 52 basis points more than equivalent US Treasury paper, and offers a small pick-up over secondary market

paper.
For example, the outstanding EIB seven-year paper was trading at 50 basis points over treasuries. The World Bank's \$2bn global seven-year issue offers 44 basis points over US Treasury paper.

Against a background of a falling US Treasury market, the issue was snapped up by institutional investors keen to hold a liquid, triple-A rated paper at this maturity. The issue traded just below issue

The deal benefited from the lack of new issuance in the dollar sector, especially at the longer maturities.
In the shadow of a looming

recession, many corporate borrowers are unpopular with investors and have not been prepared to issue at higher

21<sub>4</sub>/11<sub>2</sub> Nomura Int. Goldman Sachs 21<sub>4</sub>/11<sub>2</sub> Dalwa Europa 15<sub>8</sub>/11<sub>8</sub> DKB Int. 21<sub>4</sub>/11<sub>2</sub> Nomura Int. B-MARKS SCA Capital Corp BV(c)+ 10014 1993 20/10hn West R PESETAS Euro.Com & Steel Comm.(d) 1312 101.70 11/5 New Japan Secs

##Private placement. \$Convertible. #With equity warrants. ffloating rate note. \$Final terms: a) Non-callable: b) Coupon was indicated at 4 ½ %. Exercise premium fixed at 2.52%. Non-callable: c) Coupon pays 6-month Liber + ½ %. Non-callable: d) Matador tesue. Non-callable: a) Put option on 31/3/93 at 107 ½ % to yield 9.108%. f) Fungible with existing \$300mn deal launched October. Non-callable: g) 3 franches. A \$100mn, maturity 2001, lesue price 31.10%; 8 \$200mn, 2003, 17.85%; C \$200mn, 2011, 10.50%. h) Nikkel-linked. Non-callable:

NEW INTERNATIONAL BOND ISSUES

yield levels. Also interest rate and currency swaps opportuni-

US DOLLARS

Komates Lid(a)# EIB(I) # Sension Electroni

AUSTRALIAN DOLLARS

The EIB is one of the few borrowers with a need for unswapped US dollars and a credit background acceptable to dollar investors.

in the Australian dollar sector, the State Electricity Com-mission of Victoria came with a three-tranche, zero-coupon A\$500m issue via Samuel Mon-

tagu.
The borrower is raising A\$80m from the issue and the structure includes paper of 10, 15 and 20-year maturities. Demand at all maturities proved bouyant, with all three tranches trading late in the day at between less 90 bid and less 62 bid, inside full fess of 1

The European Coal and Steel Community came with a Ptal5bn 13½ per cent, five-year issue via Banesto. The deal was reported to

have found weaker demand than for other matador issues since the market was reopened in September.

There are persistent rumours that the Spanish gov-ernment is to abolish withold-

ing tax on its government bonds for European Community residents. This would make govin relation to foreign bonds and some investors are reported to be staying underweight in peseta paper in anticipation.

However, strong demand from Italy, where investors qualify for a tax exemption on holdings of paper issued by certain supranational borrow ers, helped the issue to proceed smoothly. Launched at 101.70, the issue traded at less 1.40 bid, well inside full fees of 1.625.

# Finland keeps restrictions | Merrill Lynch freezes on raising foreign loans

THE Bank of Finland says the current restrictions on private individuals and companies raising foreign loans should remain until the Finnish economic outlook improves, Reu-ter reports from Helsinki.

In a memorandum requested by the bank's parliamentary supervisors, the bank's board said liberalisation could bring inflation. Mr Juhami Raatikainen, acting head of the financial markets department, said the board thought freeing loans could affect domestic demand and the housing market and fuel inflation. The only thing we can say

is that the economic situation must be better; [there must be] lower inflation and a better outlook for the current account," Mr Raatikainen said. Last month, the Finance Ministry said it expected a cur-rent account deficit of FM24bn in 1990 compared with FM22bn last year, and a 5.5 per cent rise in the consumer price index in 1990 after 6.6 per cent last year. After January 1. when most short-term capital

movements are freed, the

restrictions on private individ-

uals and companies raising for-

eign loans will be Finland's

EQUITY futures backed away from

the previous session's levels as

profil-laking set in after Mr John Major was formally appointed as prime minister. Dealing in traded options was concentrated in the FT-SE stock index and in Pruden-

tiel and Ladbroke stock options

The session started cautiously with the December FT-SE lutures

contract showing little reaction to Mr Mejor's victory in the Conser-vative party leadership contest. The end of the current political

uncertainty had already been dis-

counted by the market, which has risen over 100 points during the

last exchange controls.

sharply deteriorating business

rises for eligible employees would, with a few exceptions, be frozen in 1991.

# recruitment of staff

By Martin Dickson in New York

MERRILL Lynch, the largest US securities firm, has ordered a freeze on staff hirings and bonus payments in the latest sign of Wall Street's efforts to slash costs in the face of a climate.

A memorandum

employees said staff could only be bired with the approval of a senior vice-president, while merit pay

Mr Dan Tully, Merrill's president, said: "The operating

LONDON TRADED OPTIONS

lower and futures dealers appeared happy to mark prices down accordingly. With Mr Major installed, worries about conflict in

the Gulf and diminishing hopes for an early cut in interest rates came to the fore.

But the futures market maintained a strong premium over the cash index, as the prospect of a

rally in December kept prices buoyant. December closed at

2,171, down 18 points on the day, while its premium over the cash index finished little changed at 28. Brokers estimate December's fair value premium at around 15

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environment for our business is increasingly difficult. "We expect the pressure on our profitsbility to inten-sify." Merrill, in common with

many other securities houses, has been in the throes of a big cost-cutting and re-organisation programme for months. The number of its staff has

dropped by about 2,400 to around 39,000 since the start of the year. Earlier this month it laid off

50 members of its investment

dealing remained subdued. A total of 22,735 contracts traded.

compared with 20,569 in the pre-vious session, with turnover

weighted towards calls. FT-SE

weighted towards calls. FT-SE options accounted for 7,011 lots and were evanly split between calls and puts. The December 2,250 calls were the most popular. Among the stock options, the Prudential was the most active, buoyed by busy two-way dealing. Turnover was litted by a seller of 1,000 February 200 calls and a buyer of 250 lots of the same series. Ladbroke (1,753) was next on the list; tollowed by Trust-

house Forte (1.422) se 500

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### LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

### FT-ACTUARIES SHARE INDICES The Financial Times Ltd 1990. Compiled by the Financial Times Ltd hi conjunction with the Institute of Actuaries and the Paculty of Actuaries Fri Nov 23 Mon Nov 24 EQUITY GROUPS Weshesday November 28 1990 & SUB-SECTIONS Figures in parentheses show number of Index Ng. No. stocks per section 34.18 727.99 724.40 731.17 865.84 41.09 991.33 988.71 997.42 1031.19 59.48 1181.64 1175.74 1188.14 1390.78 192.21 1918.11 1906.09 1921.54 2447.61 175.74 1031.19 1905.09 1921.54 2447.61 17.27 400.20 396.41 409.53 1621.99 1800.50 18.02 361.62 361.39 361.48 0.00 24.83 401.23 396.11 390.32 451.53 17.45 293.64 291.56 294.65 1656.55 162.64 1244.71 1290.97 1293.51 1634.65 156.26 1244.71 1290.97 1293.51 1634.65 138.81 1593.01 1290.69 1564.62 1236.63 1032.33 1038.64 1025.94 1103.39 59.72 2234.19 2251.31 2259.89 2263.25 59.14 2407.01 2399.47 2456.36 1556.25 44.64 1230.31 1232.41 1240.66 1564.36 23.79 511.50 50.42 508.06 534.77 -0.7 -0.8 -1.4 -0.9 -0.2 -0.8 -0.5 14.85 14.75 6.60 6.21 6.87 2 Building Materials (26) 3 Contracting, Construction (34) 983,64 Electricals (10) ... 1592.7 7 Engineering-General (47) 8 Metals and Metal Forming (8) 401.43 23.06 -2.4 -0.3 -0.7 -0.9 -0.6 286,55 1240,86 8.39 6.60 4.27 3.15 5.40 6.83 6.32 4.49 8.24 5.367 9 Motors (13).... 10. Other Industrial Materials (23). 10.15 10.36 11.36 9.95 7.38 12.41 21 CONSUMER GROUP (178)... 22 Brewers and Distillers (22). 1203.03 25 Food Manufacturing (19)... 26 Food Retailing (16)... 27 Health and Household (18) 11016.3 2219.5 2408.8 1229.6 -0.7 +0.1 29 Lelsure (32) 31 Packaging & Paper (12)...... 32 Publishing & Printing (13).... 44.64 | 1230.31 | 1232.41 | 1240.56 | 1564.35 | 237.79 | 511.50 | 510.40 | 580.66 | 534.77 | 39.88 | 2972.47 | 2946.40 | 2950.95 | 354.79 | 25.53 | 830.25 | 829.53 | 840.65 | 775.06 | 26.32 | 433.89 | 429.11 | 426.93 | 503.38 | 33.65 | 1000.76 | 1000.41 | 1010.07 | 1131.79 | 23.93 | 923.36 | 921.37 | 941.56 | 1515.24 | 50.79 | 1059.81 | 1059.67 | 1063.86 | 1194.34 | 41.19 | 1309.35 | 1298.02 | 1308.71 | 1543.00 | 72.05 | 1864.25 | 1852.06 | 1862.70 | 2368.73 | 26.09 | 1149.30 | 1155.82 | 1171.50 | 1107.98 | 68.12 | 2121.90 | 2131.84 | 2162.38 | 0.06 | 63.59 | 1555.71 | 1514.06 | 1255.35 | 1867.65 | 255.60 | 1029.97 | 1028.83 | 1038.47 | 1137.34 -0.4 2973.53 11.89 10.52 -23 -0.7 -0.9 -1.0 -1.0 -1.0 -1.0 -1.0 -1.0 -1.0 430.99 993.38 915.22 35 Textiles (12). 40 OTHER GROUPS (106) 41 Agencles (14) ... 42 Chemicals (24) . 6.43 7.67 5.51 4.44 6.43 43 Congiomerates (14)... ne Natworks(3) 47 Water(10)... 48 Miscellaneous (26) ... 1504.8 49 INBUSTRIAL GROUP (479). 51 Off & Gas (21). 40.42 1138.76 1136.62 1145.18 1229.53 -0.6 11.57 5.28 10,64 1131.81 59 500 SHARE INDEX (500)... 44.02 755.82 727.43 731.50 808.20 42.00 794.01 782.84 782.57 841.07 55.82 1310.24 1294.21 1312.90 1360.93 32.06 647.85 633.99 640.66 692.11 48.39 976.37 976.99 776.61 1114.85 14.24 355.41 354.43 351.73 449.47 30.55 983.52 981.69 93.80 1165.23 13.00 249.28 250.58 249.84 316.11 6.22 61 FTMANCIAL GROUP (102). 725.36 775.61 66 Insurance (Composite) (6) . 67 Insurance (Brokers) (8) ..... 645.00 972.23 16.83 24.42 17.21 11.34 5.75 5.04 69 Property (44) .. 70 Other Financial (21) 3.99 7.83 28.74 1014.13 1012.15 1011.83 1249.48 70.90 1181.57 1190.44 1203.58 1435.32 -0.6 -0.2 9.84 71 Investment Trusts (70). 12.10 1179.80 -0.7 5.45 - 34.40 1038.59 1035.23 1042.54 1129.22 1031.25 99 ALL-SHARE INDEX (677). | Day's | Day's | Day's | Nov Day's Day's Day's Change Hilgh (a) Low (b) FT-SE 100 SHARE INDEXA

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By David Owen

STRONG IMPROVEMENTS from UK sugar and US corn syrup and starches helped Tate & Lyle, the world's leading sweeteners group, to a 9 per cent advance to £218m in pre-tax profits for the year to Sep-

In the absence of major acquisitions, the year was characterised by a near-halving of net borrowings from £770.5m to £403.2m and a reduction in year-end gearing to 69 per cent (159 per cent). "This year was a year to get our debt down and we have done it," said Mr Neil Shaw, chairman and chief executive.

Effectively, the decks have now been cleared for a bid for British Sugar, the beet refining subsidiary of Berisford Internasubsidiary of Beristord Interna-tional. Nevertheless. Tate would "have to raise some more equity", if it did proceed with such a purchase, Mr Shaw said yesterday.

A proposed offer from the group was referred to the

Monopolies and Mergers Com-mission in September, just before European Community regulations on corporate take-overs took effect. Conse-

free to enter the auction. In the meantime, it risks having the prize snatched away from it by Mr Garry Weston's Associated British Foods

or one of the European and American groups that Mr Shaw suspects of being in the running.

If a Tate-British Sugar merger were consummated, the combined company would have a 94 per cent share of the UK sugar market.

Mr Shaw insisted yesterday that the acquisition of the

that the acquisition of the Berisford subsidiary was "not critical" to Tate, "although we would certainly like to be

approved".
Yesterday's result, achieved on turnover down 1 per cent to £3.43bn (£3.47bn), compared with pre-tax profits of £200.4m

The group was helped by a reduction to £61.3m (£70.2m) in net interest payable. Profit before interest rose by a relatively pedestrian 3 per cent.

Exchange fluctuations impacted on pre-tax profits to the tune of £5m-£6m, the company said. But the inclusion of Amstar and Campo Ebro for

until late-January whether it is their first full year (versus nine months in 1989) effec-tively cancelled this out for the purposes of year-on-year com-parisons.

At the pre-interest level, the best performances came from Staley, which contributed profits of \$172.4m (£100.8m) up from \$148.4m (£92.75m), and Tate & Lyle Sugars with

£43.7m (£39.7m).
The group said that operating profit margins from North American sweeteners and starches had risen to 14.7 per cent (12.6 per cent), and from European and other cane and beet sugar to 8.5 per cent (7.9

per cent).

Below the line, Tate benefited from a tax charge reduction to 29.1 per cent (32.5 per cent), stemming from the release of provisions for deferred tax liabilities.

Fully diluted earnings per cent to the control of the control of the control of the cent to the control of the cent to share advanced 12.7 per cent to 30.2p (26.8p). A final dividend of 6.7p (6.1p) was recom-mended, making a total of 10p

After rising sluggishly in early trading, the shares closed



Neil Shaw: Tate would have to raise equity to buy British Sugar

# French bank petitions over **Polly Peck credit letters**

By Raymond Hughes, Law Courts Correspondent

A FRENCH bank complained to the High Court yesterday about the administrators of Polly Peck International
Credit du Nord, part of the
Paribas banking group, had
issued two standby letters of
credit for goods supplied to

Polly Peck or Vestel, its Turkish electronics subsidiary: one for Y300m (£1.18m) to Space Corporation; the other for \$2.02m (£1.02m) to Philips Electronic Industries (Talwan). Mr John Lindsay, QC, for Credit du Nord, told Mr Justice

Morritt that the bank risked having to pay Space and Phil-ips for goods supplied to Vestel since Polly Peck entered administration on October 25. The bank was trying to avoid finding itself an unsecured creditor. Mr Lindsay said. The administrators would

# New call on water regulation

By Andrew Hill

NORTH WEST Water yesterday suggested that the new environment secretary — named last night as Mr Michael Heseltine — should try to narrow the gap between the objectives of the privatised industry's principal regulators. Earlier this week Northumbrian Water claimed it was ments would be reimbursed. said Mr Lindsay.
Mr Michael Crystal, QC, for
the administrators, said investigations into dealings with Space and Philips were not complete. Both suppliers had indicated that they would ship no more goods under the letters of credit, he said.

orders requiring the adminis-trators to clarify the position as regards post-administration shipments from the two suppliers and, if appropriate, either to pay the suppliers or set aside funds to reimburse the bank. Or, the administrators should be ordered to notify Space and Philips that Polly Peck did not intend to pay for goods and that further ship-ments should not be made to Vestel.

The bank is asking for

The hearing continues today.

of four water groups in the FT-SE 100 Index, for the six months to September 30. An

brian Water claimed it was "pig in the middle", caught between the National Rivers Authority's calls for rapid antipollution improvements, and

the Office of Water Services' strict economic regulation.

North West, which announced a theoretical increase of 15 per cent in its interim dividend, said its relationship with the regulatory bodies at regional and national bodies at regional and national level was "developing well", but called for the environment secretary to bring the two regulators closer together. Profits of £115m pre-tax were announced by North West, one

interim dividend of 6p per share was declared. The dividend compares with

5.2p, which would have been paid in the equivalent period had North West been a privatised company. In the first half of 1989-90, North West made £15m before tax, or £91m, assuming the industry's new capital structure had been in place at the beginning of April In the period just reported

group turnover rose from \$247m to £287m and earnings per share increased from a pro forma 22.8p to 30.3p.

### O COMMENT

North West was one of the water industry's less efficient operators before privatisation, so it is probably finding it

Northumbrian, which was one of the most efficient. None the less, a cost increase of just i per cent in the first half helped the group produce profits ahead of expectations. Some analysts seem concerned by North West's acquisition strate egy, which kicked off earlier this month with the 251m purchase of three process engi-neering companies in areas related to the core unregulated business. To other observers however, the strategy looks characteristically cautious. In any case, North West should any case, North West should make £215m before tax for the full year. The group claims that its dividend policy is unaffected by the generosity or otherwise of its rivals, so it seems unlikely to splash out on its dividend without good reason. The partly-paid shares — down 2p at 252p vesterday — look 2p at 252p yesterday - look relatively attractive on a pro-

spective yield of 7.5 per cent.

# Menzies to quit board at General **Accident**

By Richard Lapper

GENERAL ACCIDENT, the composite insurer, is to part company with Mr Ian Menzies, the executive who led the comthe executive who led the com-pany's ill-fated acquisition in 1988 of NZI Corporation, the New Zealand insurance and banking group. Mr Menzies, is to resign from the GA board and step down as general man-ager at the end of the month. Mr Menzies' departure comes as no surprise. One ana-lyst said vesterday that the

lyst said yesterday that "he was instrumental in the pur-chase of NZI bank - that is the beginning and the end of the story."

GA bought a 51 per cent stake in NZI for £264m in July

stake in NZI for £264m in July 1886 and took full control last year as part of efforts to stem heavy losses. NZI was hit by a series of had corporate debts, many of them triggered by the downfall of local investment companies after the 1987 stock market crash. GA has spent about £450m on NZI with acquisition costs and operating losses taken into account. But the resignation also signals a broader shift in General Accident streets.

Accident strategy since the appointment of Mr Nelson Robertson as chief general manager at the beginning of this year, in which it re-emphasized operating strengths of sound underwriting and tight administration.

A review of operations has led to a "general tightening up all round" according to another analyst. Mr Barry Holder, the general manager

Holder, the general manager in charge of finance, has assumed greater responsibility

assumed greater responsibility
this year.

Mr Menzies, a corporate
financier, joined GA from the
merchant bank, Schroders,
where he handled GA's
account. He was associated
with a period of diversification
and expension and expansion.

As well as NZL GA bought

the Canadian insurer, Pilot, in 1986, and bought up a network of some 500 estate agencies as of some 500 estate agencies as part of moves to diversify its distribution network for life and pension products. Although the Pilot acquisi-tion is regarded as successful, GA, like other insurance com-panies, has made heavy losses

on its estate agencies.

# Strong banking performance lifts Hambros to £43m

HAMBROS, the City of London merchant banking and financial services group, increased its interim profits by 19 per cent, helped mainly by a strong showing on the banking

The result was better than expected and went against the downward trend reported recently by other merchant hanks.

In the six months to Septem ber 30. Hambros earned £42.5m before tax, up from £35.81m in the same period last year. But earnings per share were down from 15.7p to 15.4p because of new shares issued for an acquisition in August.

The interior dividend is 70 15.

The interim dividend is up 11

per cent to 4p.

The profits from banking rose to £32.8m (£27.38m). Mr Chips Keswick, chief executive of banking, said that all 10 streams of business produced a profit. Particularly strong were big-ticket structured leases which had become an attractive source of finance for companies after the downturn in other markets. Good profits had also been earned from the Australian dollar bond market, treasury activities and money

The group's retail financial services, consisting of Hambro Countrywide, the estate agency

chain, had already been announced. They showed a profit of £1m compared to a

profit of £1m compared to a loss of £6.4m.

Mr Christopher Sporborg, chief executive of non-banking activities, said the housing market had improved slightly since October but there was still a large inventory of unsold houses. Hambro Countrywide might be interested in buying parts of the chain of estate

parts of the chain of estate agents now being sold by the Prudential, he said.
Direct investments by the group yielded £17.3m, compared with £23.6m.
Mr. Charles Hambro, group chairman, said that the current political and economic uncertainties made it both unwise and difficult to comment on and difficult to comment on the outlook for the second half, But the group's banking ratios and liquidity remained very satisfactory, he said. It was unlikely that invest-

ment results could sustain recent levels, but Hambro Countrywide was well placed to benefit from any upturn in the housing market. Mr Keswick and Mr Spor-

borg both become joint deputy chairmen of the group following the resignation of Mr John Clay as deputy chairman. Mr Clay remains a non-executive

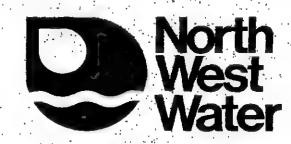
### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres T ponding dividend y	lor last
ABI Leisurefin	3.1	Jun 28		ī* -
Albaint	1	Apr 29	1.5	3.254
Carroll PJ	nii	-	4.14	· 8.24
Chanceryint	nll	<b>=</b> ( +	3.1	9
Dunedin Worldwdefin	6.6	Jan 22	5.5	9 7.5
Hambrosint	4 .	Jen 15	3.6	- 11.5
Kwik Sevefin:	8.4	Jan 1Z	7.3 1	2.1 10.5
Maxwell Commsint	7 .	Apr 3	. 6.6	- 15
Multitone Electint	0.75	Jan 14	nlt :	-11 15 THE
North West Water	6	Mer 4	_	- 10.47
NSMnt	0.5	Mer 1		- 3.6
Shoute & McEniusint	10.2	Jan 16	8.5	- 22.8
Tate & Lylefin	-6.7	Feb.5		10 .B
Triggogoint		Jan 31	< - 0.6 · and	1A
Verson luftint	0.31	Feb 1	0.21	- 0.81
Wagon indiint	6.325		5.75	- 16
Weacol f		=		1.5

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue, for capital increased by rights and/or acquisition issues. SUSM stock & For nine months period. \*\*Payment of final dividend of \$.1p represents an annualised dividend of 4.7p per share. Which currency throughout. &For 18 months.

# FOUNDATION FOR THE FUTURE

Interim Results For The Six Months to 30 September 1990



Improved cost control, efficiency and profits

Further progress in meeting higher customer service standards

Annual £400 million investment programme on schedule

Restructuring and acquisitions strengthen the business

"The half-yearly results show the impact of tight control of operating costs und efficiencies, which has produced strong profit growth to support the investment programme and confirmed the underlying strength of the business. We maintained water supplies to customers, without restrictions, during the second successive dry summer."

"Investment expenditure increased substantially. is progressing on schedule and the objectives for the year will be met. Real progress has been made in strengthening the business through restructuring and by the recently announced acquisitions."

"I am confident that the results for the full year will be very satisfactory,"

W. Dennia Grove

W. Dennis Grove Chairman

North West Water Group PLC

CONSOLIDATED PROFIT AND LOSS ACCOUNT	Six month	s to 30 S	September
	1990 £m	1989 Actual £m	1989 Pro forma £m
Tumover	287	247	247
Operating profit	98	79	79
Net interest	17,	(64)	12
Profit before tax	115	15	91
Tax	(7)		(10)
Profit after tax	108	15	81
Extraordinary items		(4)	(4)
Profit attributable to shareholders	108	11	77
Earnings per ordinary share	30.3p		22.8p
Dividend per ordinary share	6. <b>0</b> p	· .	#

RESULTS: The interim figures for the six months to 30 September 1990, which are unaudited, have been prepared on the basis of the accounting policies set out in the Annual Report and Accounts for the year ended 31 March 1990.

TAX: No liability to mainstream corporation tax arises. The charge to tax in the Profit and Loss Account is the write off of irrecoverable advance corporation tax on the payment of the interim

PRO FORMA ACCOUNTS: Pro forma profit and earnings per ordinary share on a net basis have been stated as if the capital structure introduced at flotation had been in place from I April 1989, and have been calculated after making adjustments for interest of £76 million and .tax of £10

DIVIDEND PAYMENT: The dividend will be paid on 4 March 1991 to shareholders on the register on 28 January 1991 and will absorb £21.3 million.

DAWSON HOUSE, GREAT SANKEY, WARRINGTON, CHESHIRE WAS 3LW

**:d** 

# Foreign exchange profits lift MCC 6% to £90m

PROFITS at Maxwell. Communication Corporation, the publishing group, increased 6 per cent from £85.1m to £90.1m in the six months to September 30, but that was after a £41m increase

that was after a £41m increase in foreign exchange profits.

The group's operating profits dipped from £134m to £130m and earnings per share fell from 10.3p to 10p.

However, Mr Robert Maxwell, the group's ebuilient chairman and chief executive, said MCC. was confident of a "satisfactory" outcome to the year and the board declared an increased interim dividend of 7p (6.5p). MCC's shares rose from 149½p to 154p in a weakening market.

ening market.
In the last two years, MCC has transformed itself from a printing company with some publishing interests to a pure publishing company, but in the process the group has added to its debts. MCC's net debt stood at £1.9bn on September 30 and the publisher said it would reduce that figure by at least \$750m before the end of March 1991, through dispusels and mergars through disposals and mergers of group businesses. MCC has already raised £258m through asset sales since the half-

MCC made no large asset disposals during the first half of the year and interest costs rose sharply, from £56.5m to

The increase was offset by the rise in net foreign exchange gains from £4.9m to £45.7m, thanks to deft management of the repayment of the group's \$3bn short-term syndi-cated bank loan.

At the end of last month, the group met the deadline for repaying \$90m of that debt, which had helped fund the acquisition of Macmillan, the line Guides last year. The next

\$750m tranche must be repaid by October 1992, and a final tranche of \$1.260m by October

The US acquisitions helped boost operating profits from MCC's publishing interests from £71.8m to £108m. On a comparable basis, operating profits from publishing and information services in the US would have increased by 12.5 per cent. School and college publishing was the biggest con-tributor to profit, making \$44.8m (£36.3m), but profit from information services and electronic publishing more than doubled to £89.4m

MCC revealed that it had lost £22m on the disposal of its 21 per cent stake in De La Rue, the banknote printer, which was completed this month. MCC said the loss would be dealt with in the full-year

Turnover rose 22 per cent in

Pre-tax profit on the waste side was up by over 20 per cent, mainly stemming from increased prices and a better mix of business, with more volumes of difficult, high margin waste. Total tonnage han-dled was only up by around 7.5 per cent. "We control costs extremely carefully. Every-thing else is prices," said Mr

The overall margin on turnover increased as a result of the higher contribution from the waste business. Margins for handling difficult wastes can be well above the return of approximately 20 per cent on

The heading "where there's muck . . in a recent BZW report on the waste manage-ment sector rings true for Shanks & McEwan, a company unlikely to find itself short of a bit of brass. Imminent and stringent EC legislation on landfill, together with the UK Environmental Protection Act. should stimulate demand for the company's high quality landful sites, and there should be scope to charge for that quality in the long-term. The lans to move upmarket into is a long-term quality holding rather than a buy. The negligi-ble gearing and cash-genera-

By Clive Cookson

forming a joint venture with IAF BioChem of Canada to commercialise future drugs for

cancer and viral diseases.
Giaxo also agreed to buy
£11m worth of IAF Biochem exercised would give Glaxo a

The agreement gives the company world-wide access to discoveries resulting from IAF

# expectations By Jullet Sychrava SHANES & McEWAN, the construction and waste man-

Shanks 25%

rise ahead

of City

agement group, yesterday announced pre-tax profits of £10.4m for the half year to September 29, up 25 per cent on the previous £8.3m and slightly better than City expec-tations.

Earnings per share rose 20 per cent to 31.6p (26.3p), and the interim dividend is lifted by a like percentage to 10.2p (8.5p) in line with policy. Turnover was marginally down at £57.28m. against

£58m. That was the result of the expiry of civil engineering contracts in the construction division However, order books were

now full, and turnover for that division for the year was expected to be broadly similar to last time, said Mr Peter Runciman, chairman,

the higher margin waste dis-posal business, which typically contributed close to 90 per cent of profits; the full year figure was likely to increase by a similar factor.

Roger Hewitt, managing direc-

COMMENT

company's reputation means it is well-placed to implement its handling difficult waste. However, on a prospective p/e of 18 tive nature underpins expectations of a healthy final

### Glaxo in Canadian joint venture

Glazo, the largest UK pharmaceutical company, is

shares over 18 months. It has a two-year option to purchase a further £14m worth, which if 20 per cent stake.

BioChem's research into can-cer and viral disease. Glaxo has appointed its first woman director. Mrs Anne Armstrong - former US Ambassador in London - will be a non-executive director.

# SE splits news areas on Monday

NEW ARRANGEMENTS for releasing price sensitive news to the stock market will come into effect on Monday, in spite of continuing complaints from Reuters and other news agen-cies that they hinder competi-

The International Stock Exchange will divide its company news operation into two. separating its commercial news service, Topic, from its regulatory functions. The move follows concern

from the Office of Fair Trading that the exchange was using its regulatory role to make monopoly profits out of selling Under the new system, all

companies will be required to give company announcements to the exchange first. It will then release the information on its new regulatory news service (RNS).
Only when it has appeared

on RNS - and the exchange has telephoned to confirm this will a company be allowed to inform any other agency. The separation at the exchange means that Topic

will receive information from RNS at the same time as com-peting news agencies. This is pering news agencies. This is designed to create a level playing field.

Reuters said yesterday that it remained unhappy with the arrangements and would prefer that the the text of the content of the c

a system similar to that in the This involves companies

releasing information simultaneously to news agencles. allowing them to compete in potting the news out.
Mr David Ure, managing

director of Europe, the Middle East and Africa at Reuters, said the Stock Exchange proposal did not introduce any competition to the RNS and there would be no pressure on the exchange to act

> Ms Christine Dann, head of company information at the international Stock Exchange, said it aimed to make all utes, although it would only schieve this if companies gave advanced warnings during

busy periods.
She added that, by giving information to agencies under embargo, companies would be able to reconcile UK and for-eign disclosure rules. She denied that such arrangements

# Wagon Industrial gains 14%

WAGON industrial Holdings, the engineering group, bene-fited from reduced interest costs following the £32.6m sale of its office equipment division

in interim taxable profits.

The advance to £9.51m (28.34m) came on a 9 per cent rise in turnover to £134.82m (£123.43m) in the six months to September 30. Interest costs were reduced from £1.75m to £772,000. More than £16m of turnover and £867,000 trading profit were attributed to the office equipment division, which was sold in July. Continuing activities pro-

duced turnover of £118.44m

(1993:66m) and trading profit of £9.4im (£8.79m).

Fully diluted earnings per share rose to 15.5p (14.06p). The interim dividend goes up to rise from £8m to £10m this \$6.325p (5.75p). 28.41m (28.79m).

O COMMENT Wagon looks set to be one of the few engineering companies to produce profits growth both this year and next, assuming the UK does not go into deep recession. The disposals are welcome, from the point of view of focusing the business and for the balance sheet. Although demand is down in the UK - by about 20 per cent on the materials handling side

ing unit costs. Mr Hudson warned that any wage rise above 4 per cent would have to be covered by productivity. To help restore the desired 50:50 split of turnover between the UK and overseas, a priority for acquisition is a materials han-dling concern on the continent. Pre-tax profit is forecast to rise to £23m (£20.5m) this year. On yesterday's unchanged price of 343p, the prospective p/e is 9.4.

- growth can still come from

# Lower margins and \$ hit NSM

By Richard Gourley

NSM, the opencast coal mining company born out of Burnett and Hallamshire, reported interim profits sharply down following a fall in UK margins, the weakening of the dollar and a permitting delay in the

Pre-tax profits fell 32 per cent to £7.2m on turnover up 11 per cent at £97.8m but the company has declared an interim dividend for the first time since 1984 with a payment

The drop in earnings per 4 share to 2.04p (3.6p) was greeted by the market with a 100 fall in the share price to

show progress. 99

INDUSTRIAL

WAGON

The company was also hit by higher interest charges, up £220,000 at £3.8m. Gearing at the half-year stage was around

\* COMMENT

Yesterday's gloomy results from NSM demonstrate how uncomfortable times are for companies which are exposed to the UK construction sector and dependent on US dollar

55 per cent.

earnings.

NSM are both. Add a UK coal sector in which British Coal is squeezing margins and a gearing level that could be heading for 65 per cent by year-end and the market's

reaction yesterday was unsur-

On the plus side, better prices are likely for small UK coal miners, following pressure on British Coal by the European Commission, and Bison may soon start to benefit from thinning out of capacity in the housing supply market.

Nevertheless, there can be few companies more anxious to e interest rate cuts.

Analysis are looking for full year pre-tax profits of around £22m, with earnings of 6.5p, giving a prospective multiple of 8.5 times.

# Lower car sales cause

The comparative figure of £2.8m for the six months to September 30 1989 was itself a

Interest costs of £2.12m (£1.8m) were covered only 1.8 times by an operating profit of £3.83m (£4.61m).

Gearing was, however, cut to 66 per cent, mainly thanks to the increase of shareholders' funds following the conversion of loan stock and a £1.8m surplus from property revaluation. Mr Duncan Naughten, development and property director, said the upgrading of property values, only nine months after the previous review, had come

as a "bit of a surprise".

Debt, which stood at nearly 126m, had also been reduced by about £1.3m through tighter control of stocks and debtors. said the new Ford Escort had not taken off as well as hoped. New car sales in August had been down by 13 to 14 per cent, as expected. September was worse. Margins were tight, especially as two thirds of sales were to company fleets.

Despite an improvement in

October, he expressed great caution about the second half A cushioning factor was that 58 per cent of dealership profit came from servicing, parts and Property profit inched ahead

income from the group's own locations rose by nearly £300,000 to £942,000. Sales declined to £229,000 (£387,000).
Fully diluted earnings per share fell to 0.89p (1.6p). The interim dividend is held at

per share of nearly 24p. Following the loan stock conversion, the Saudi Arabian Jameel organisation's stake

increased to nearly 30 per cent.

# Competitor fails to halt Kwik Save's growth

By Maggie Urry

THE THREAT of price-cutting competition from a new competitor appeared not to have depressed Kwik Save, the discount food retailer, which reported annual profits up 16.5 per cent to £85.3m. However.

the shares dipped 7p to 447p. Referring to Aldi, the aggres sive cut price German food retailer which has opened a handful of shops in the UK, Mr Graeme Seabrook, chief execu-tive, said that after some months, with Aldi trading in close proximity to five Kwik Save shops, "Aldi does not seem to be affecting our busi-

He said the group was not complacent and was meeting Aldi's prices where it traded against Kwik Save.

Sir Timothy Harford, chair-man, announced that Mr Simon Keswick, chairman of Dairy Farm International, the Hong Kong group which has a 25 per cent stake in Kwik Save, was joining Kwik Save's board as a non-executive. Sir Timothy said that since Dairy Farm

had taken its stake in July 1987 the relationship had been fruitful. "We see Dairy Farm as a friend and ally and not a predator." Mr Arthur Edwards, a long time Kwik Save director has retired because of ill-

The results showed that Kwik Save had managed to improve its operating margin in the second half of the year after a dip in the first half, although for the year the margin follows. atthough for the year the margin fell from 5.8 to 5.6 per cent.
For the year to August 25 sales were 22.7 per cent up at £1.52bn and operating profits 17.2 per cent ahead at £80.4m.
Sales growth had included volume growth in comparable stores of 10.2 per cent, although this was slower in the second half than the first.

the second half than the first. Interest receivable was £4.9m (£4.6m) and at the year end the group had cash of £33.2m (£39.5m). Capital expenditure of £61.1m was financed from cash flow and cash balances. Mr Simon Moffat, the group's new finance director, said



better positioned than before spending in the current financial year would reach £90m and would again be funded from the group's internal resources. Earnings per share were 14.7 per cent up at 36.25p. An increase of 15.1 per cent in the final dividend to 8.4p (7.3p) is proposed to give a total of 12.1p (10.5p), a 15.2 per cent uplift.

The panic about the arrival of Aldi in the UK, and the expected appearance of other continental European food retailers, seems to have been overdone. Kwik Save has not been bounced into a widespread price war, and not only because Aldi seems to have found site-finding even more difficult than established retailers. Kwik Save's format, although still essentially "notifie" seems for about of the frills", seems far ahead of the Aldi formula. Kwik Save's change in strategy, begun in early 1988 – moving to scanning so enabling wider ranges of products, which in turn gives it the chance to grab a larger share of the shopper's weekly purchases and increase market share - puts Aldi far behind. Profits should top £100m this year and with a fol lowing wind could reach £104m, giving a p/e of 10.2, which like Kwik Save's prices, looks cheap against the classier superstore operators.

# HAMBROSPLC

# Profit before tax up 19%

# Interim dividend up 11%

**RESULTS FOR THE HALF YEAR ENDED 30TH SEPTEMBER** 

	1990	1989
Profit before tax and minorities	£42.5m	£35.8m
Profit after tax and minorities	£30.1m	£29.1m
Earnings per share — basic — diluted	15.4p 14.1p	15.7p 14.7p
Interim dividend per 20p ordinary share	4.0p	3.6p

Attributable profit and fully diluted EPS broadly maintained

Banking profits increased by 20%

Balance sheet liquidity and banking ratios strong

Hambro Countrywide returned to profit

These results are unaudited. A copy of the interim report will be posted to shareholders. If you would like a copy please write to:

The Company Secretary, Hambros PLC, 41 Tower Hill, London, EC3N 4HA.



# Further progress achieved

	Half-year to 30.9.90 £1000	Half-year to 30.9 69 £000	Year Ended 31.3 90 £'000
Turnover	134,824		270,255
Pre-tax profit	9,505	8,341	20,480
Earnings per share			
basic	16.29p	14.61p	38.41p
— diluted	15. <i>5</i> 0p	14.06p	35.43p
Dividend	6.325p	5.75p	16.00p

66 All divisions improved their profits compared with the first half of last year but a number of companies operated erally below capacity due to demand constraints ... it is unlikely that a substantial improvement in the economic climate is about to occur. Based on present

rends, we continue to expect that results for the year will

Paul D Taylor, Chairman

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# 40% decline at Trimoco

THE CONTINUED impact of the consumer spending squeeze on car sales reduced Trimoco's interim pre-tax profit by nearly 40 per cent to

27 per cent drop on the previ-ous year. This time turnover from the Dunstable-based motor distributor was down too, by 12 per cent to £133.3m

Trading profit from the automotive division fell from £3.55m to £2.66m. The group is 70 per cent dependent on Ford, which has been losing market share in the UK. Mr Naughten

to £1.17m (£1.06m) as rental

0.6p.
The share price closed at 14 p yesterday, which compares with a net asset value

"The outstanding event of the past year was the successful reduction of Group borrowings, which had increased substantially to take advantage of key acquisition opportunities. A £299 million cash inflow, the result of successful sales of noncore businesses and the strong cashflow from the Group's operations, puts the Group in excellent financial shape." Neil Shaw

Chairman & Chief Executive

PRELIMINARY RESULTS	1890	1989	W Chargo
Turnover	£3,432m	£3,465m	-1
Profit Before Tax	£218.0m	£200.4m	19
Earnings Per Share – basic	36.0p	31.6p	+14
Earnings Per Share – fully diluted	30.2p	26.8p	+13
Dividends	10.0p	9.0p	+11
Balance Sheet Gearing	69%	159%	

Preliminary announcement of results for the 52 weeks ended 29th September 1990.

Copies of the Annual Report for the period ended 29th September 1990 will be posted to shareholders shortly and will be available from

N J Nightingale, Secretary, Tate & Lyle PLC, Sugar Quay, Lower Thames Street, London EC3R 6DQ.

**Summary of Results** Year ended 31 May 1990

1990

	E	E
	1990	1989
Turnover	224.9m	205.6m
Profit before tax	25.0m	23.4m
Profit after tax	15.6m	15.3m
Earnings per share	30.51p	30.14p
Total dividends per share	9.45p	8.60p

1990 Review. Profit before taxation at £25.0m, was slightly higher than In 1989 with the improvement coming from operating profits and related companies. The increase in interest payable was matched by higher investment income.

The Nigerian operations performed well with the improvement in profits in local currency terms more than sufficient to offset the fall in value of the Naira during the year.

In the United Kingdom, Cussons made good progress with higher turnover, profit and market share in its major product categories. Cussons Australia and New Zealand showed further gains.

In indonesia and Thalland progress continues to be made in strengthening the manufacturing operations and creating distribution networks. Elsewhere in South East Asia efforts are being made to extend existing distribution arrangements and develop new markets.

Current Year. In the current year the higher oil price, if sustained, will assist Nigeria but it is unlikely, at least in the short term, to allow for any significant easing of the pressures affecting local industry. Elsewhere in Africa the economies of those countries having to import their oil requirements will be badly hit and even the more developed areas of the world will be affected to varying degrees.

At present, returns from the various group operations indicate that results for the half year to 30th November 1990 should be broadly similar to those of the same period last year.







PZ PATERSON ZOCHONIS PIC. BRIDGEWATER HOUSE, 60 WHITWORTH STREET, MANCHESTER M1 6LU Africa, United Kingdom & Europe, Australia & Far East.

### UK COMPANY NEWS

# Power structure switches to plug team approach

David Thomas on Midlands, a favourite in the City

Unflashy, Midlands Electricity has emerged as a quiet favourite among many of the followers in the City of the 12 regional electricity companies.

I local distribution network, where most of its profits are made, will depend on the example among fortunes of its home territory.

Mr Townsend argues that the rector's according to make

electricity companies.

You cannot over-emphasise the importance which should be placed on management quality. And Midlands is a very well managed company," says one analyst who has been following the electricity privatisa-

Inditutional investors have been impressed by Midlands' team approach to management - a philosophy often espoused by companies, but more rarely put into practice. Mr Bryan Townsend the company's 60. Townsend, the company's 60-year-old chairman, is happy to deflect the limelight from him-

"You have to plan for the long term. It's no good having one man dominant. We have to plan for succession," he says.

The Midlands chairman has The Midlahds chairman has surrounded himself with a relatively young and well-regarded group of top managers including Mr Richard Young, managing director, and Mr Roger Murray, marketing director. Yet this does not reflect any weakness on the reflect any weakness on the chairman's part: Mr Townchairman's part: Mr Town-send's avuncular style is said by industry insiders to disguise a tough and effective manager. Indeed, old electricity hands believe that Mr Townsend was unfairly passed over for a regional company chairman-ship for saveral years because

ship for several years because his manner grated with minis-ters' Thatcherite style.

Midlands has also been care-ful to strengthen its manage-ment immediately below board level. Besides bringing in peo-ple from the private sector, Mr Townsend persuaded Mr Dar-rell Bevelbaymer, marketing lirector of Texas Utilities, the largest power company in Texas, to move to Birmingham to negotiate Midlands' power

The company has recruited a 20-strong team of economists to model its local economy, believing this to be the key to understanding its prospects in the private sector: the amount of electricity travelling over its

ritory.
Mr Townsend argues that
the region's economy is more
resilient, thanks to the shakeout of manufacturing in the It boasts some growth points such as Telford new town and

the prosperous rural belt around Gloucester – its local territory goes well beyond the traditional borders of the West Midlands.

Nevertheless, Mr Townsend accepts that his region is still a shade less robust than that served by East Midlands Electricity, its sister company. Midlands is still highly dependent on manufacturing and therefore particularly vulnerable to "The pattern in the past has been that we have tended to suffer more during recession

and prosper more during a boom," acknowledges Mr Mur-Mr John Wilson, electricity analyst at UBS Phillips & Drew, believes Midlands' local

economy will perform badly

this year, followed later by growth in line with the national economy.

Some of the myriad of medi-um-sized factories in the region might also begin to generate their own electricity. The privatised framework makes this option more attractive to customers, but it would hit Mid-lands' core distribution busi-

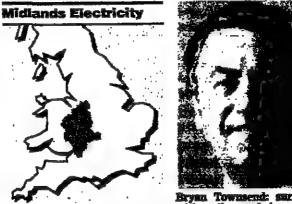
However, Midlands has anticipated this development by announcing plans for a new business installing small-scale own-generation plant for indus-try, known as combined heat

On the negative side, Mid-lands still has a backing of investment, reflected in the 46 per cent jump to £101.3m in its capital programme last year. The company reined in capital spending in the early 1980s as its region plunged into a recession which left stranded electricity assets as the region

Capital spending is forecast to increase by 8 per cent by 1983-94, as the company tackles the backlog, forcing it to increase its borrowings. Meanwhile, the scope for fur-

Customer breakdown of sales 25.9 22.8 36.7 3.0 41.3

Source USS Prolique & Drew



# Bryan Townsend: surrounded with well-regarded managers

earnings per share rose from 1.71p to 1.85p actual and from

Property sale boosts

Bexbuild to £0.56m

Taxable profits at Bexbuild

of 5347,000 (2110m). Mr Primp Shapiro, chairman, said that the decrease in turnover reflected the lack of trading activity in the property market generally. The turnover figure relates entirely to rental income received.

Earnings rose to 7.7p (3.3p)

After providing for contract losses of nearly £1.2m, Wescol Group has seen its pre-tax profit cut from £1.48m to just £50,000 in the year ended July 31 1990

Wescol hit by

contract losses

221p to 286p notional.



PRIVATISATION

ther cost-curring is limited, since Midlands has elected pared back its staff. Mr Venue explains: "We did no differ ently than any other companies in the West Midlands in the 1986s. We had a major nutrition of our overheads.

Mr Townsend is irritated to the government that he government.

suggestions that his communities one of the least exciting the the 12 regional electricity com-

As evidence to the contract. he points to Midlands' aprile-ment to take 500 megawatts. power from the new ICI Euro. power station on Teessale the biggest stake yet by regional company in all bade pendent power producer.
But Midlands' attractiveness

is precisely that it is middle of the road. Its 8.36 per cent issue yield, together with the other launch conditions so by the government, reflect the company's fundamentais: the are sandwiched mid-way between the more vulnorable northern companies and the more prosperous southern wan-

The 12 regional electricity companies are being marketell es safe investments which will deliver steady, but unexciting earnings growth. Midlands is likely to fulfil this tag to perfection: it is a utility stock pur

	AANGS	hinin	
luciorn.			Oct 9
lasbon	rd		Oct 18
Squitte Y	fales		Oct 23
forwell	-	٠.	Opt 30
Louiner			Nov 6
in man			Nov 13
torthur			Nov 16
andan			Nov 20
fortuni		-	Nov 23
Last Mi		٠.	Nov 27

This is the 11th profile in the series on regional electricity companies. The final profile, on

### NEWS DIGEST

# Verson pays £6m for US acquisition

VERSON INTERNATIONAL Group, the West Midlands-based investment holding com-pany, has conditionally agreed to acquire the Taylor-Winfield Corporation, a US-based engineering equipment manufac-turer, for £8.4m.

The company also amounced pre-tax profits for the six months to July 31 ahead 18 per cent to 5563,000 compared with \$476,000. Turnover amounted to £34.74m (£25.31m) and earnings worked through at 0.61p (0.5p) per share. An interim dividend of

0.3p (0.21p) is being paid.
The acquisition will be by
way of a merger between VIG,
a subsidiary of Verson formed for the acquisition, and Denton & Anderson, the parent company of Taylor-Winfield.

Consideration will be satisfied by the issue to the vendors of 18.02m new 10p ordinary of which 6.4km have been conditionally placed at 35 50 metrics.

### tionally placed at 35.5p per share. Antares deficit cut to £744,000

Antares Group cut losses from £931,000 to £744,000 in the first half of 1990, reflecting continued rationalisation and the inclusion of 100 per cent of

The directors of the group, formerly United Guarantee, said they continued to explore ways of developing the group into a profitable one, and the reorganisation was essential to reduce gearing and sell periph-eral and non-performing busi-

Bank borrowings would shortly be eliminated when the final proceeds from the disposal of Interiox and Precision Metalwork were received. Loss per share in the half year came to 0.96p (1.97p).

### Dunedin Worldwide net assets decline

The depressed state of world markets was reflected in a 25 per cent fall in net asset value of Dunedin Worldwide Invest-

### BOARD MEETINGS

BPB Inda., Castings, Dawson Intl., Sophir, Jarvis Porter. Kembrey. Websites, Osborne & Little, Penny Intl., Premier Cors. Offields, Stock-gs., Vesper Thomycroft. Sophal Rodio, MEPC, Royal Bank of Scottish Inv. Tst., Sidlaw, South

ment Trust from 619.5p to 467.4p in the year to October 31, 1990. period of the previous year. Turnover of the group was up 48 per cent at 246.8m. Tax took £369,000 (£346,000) and

Net revenue for the period however, increased from \$2.87m to \$2.84m, after tax of \$21.8m (£1.23m). Earnings per 25p share were 10.71p (£43p) and the directors recommended a final dividend of 5.8p making a total for the year of \$9p (7.5p).

### Provisions of £3.5m put Chancery in loss

Provisions totalling more than £3.5m on its loan book turned Chancery into losses of £1.27m

Chancery into losses of \$1.27m in the six months to September 30, against profits of \$23.88m in the first half of last year.

Mr Harvey Cohen, chairman and chief executive of the group, which is involved in commercial banking and related services, said the provisions were necessary because of falling property values. Only half of the loan book was property based and moves had been taken to restrict lending in this area. However, further provisions might be needed in the second half.

The board has decided not to

The board has decided not to pay an interim dividend - last year's payment at this stage

### Small increase at Optometrics

Optometrics Corporation, the USM-quoted optical systems group based in Massachusetts, lifted pre-tax profits from \$125,000 to \$124,000 (268,000) in the six months ended September 20

Turnover advanced to \$1.85m (\$1.58m) and earnings rose from 0.9 to 1 cent. Mr Frank Denton, chairman, said that there was "some erosion of the order book among the OEM customers", and that it was prudent to take a cautious them of the covered half.

### Alba profits up 8%

Alba, maker of audio, video and consumer electronic equip-ment, which has changed its year end has produced a pre-tax profit of £1.05m for the six months to September which is an improvement of 8 per cent on the strictly comparable

# on comparable basis

# The group is a structural engineer and joined the USM a year ago. The losses arose principally from the appointment of receivers at Rush & Tompkins in April and at two other companies in July, explained Mr John Hicks, the chairman. Loss per share was 0.5p (earnings 11.5p) and there is no final dividend, so the 1.5p

### interim represented the year's Turnover rose from £19.5m to £26.7m.

# Multitone at £0.9m The company is paying an interim dividend of lp (1.5p) and intends maintaining the dividend for the year as a whole (3.25p for nine months). and cuts loan costs

Multitone Blectronics, a designer and maker of spec-alised radio communications systems, raised taxable profits from £73,000 to £905,000 in the

from £73,000 to £905,000 in the half year to October 31.

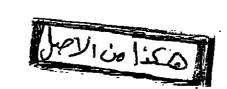
Benefits from new products launched the previous year led to a 6.5 per cent increase in turnover at £10.72m (£10.07m).

Interest charges fell by 53 per cent from £338,000 to £159,000. After tax of £905,000 (£73,000), sarnings per share worked through at 4.1p, against a loss of 0.4p. Interim dividend is 0.75p (nii).



# PUBLIC WORKS LOAN BOARD RATES

"Non-quota loans 8 are 1 per cent higher in each case than non-quot loans A. tEqual instalments of principal. 17 Repayment by half-yearly enumerits to include principal and interest). § With half-yearly payments of interest only.



FINANCIAL TIMES THURSDAY NOVEMBER 29 1990

N.S.

# IS YOUR COMPANY PREPARED FOR THE

# COMING SHORTAGES?

There is a natural resource without which no business can survive.

Until now, it has constantly replenished itself to provide industry with all that it has required.

Supplies, however, are beginning to dwindle. It is estimated that fresh reserves will be down to four fifths of current levels by 1995. In an unprecedented situation, shortages are expected to become a reality over the coming years.

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For more information about CIGNA's employee benefits products and services contact Graham Bignall on 0800 181585.



d

International luxury brands where gaining share from tra-ditional local products in a world market which has shown little, if any, overall volume

growth in recent years.

A trend to drinking less but drinking better is well established, reflecting both the health concerns of an ageing population in the US and west ern Europe, and rising incomes

Multinational groups, though often hampered by restrictive import policies, are seizing the opportunities offered by this changing pat-

The four leading interna-tional groups – Allied Lyons, Grand Metropolitan, and Guin-ness of the UK, and Seagram of Canada - hold only 10 per cent of the world spirits market. But they own 40 of the world's 100 best-selling and most profitable brands.

During the 1980s, they have increasingly switched the focus of their operations from production to marketing, enhanc-ing products with brand ages that appeal to statusconscious consumers.

In tandem, and particularly in the past few years, they have exerted increasing con-trol over their distribution by forming, through acquisition and joint ventures, distribution networks that now cover all the world's major markets.
"While brand building is our

paramount concern, strength in distribution is of critical importance to international brand development," says David Evans, chairman of Allied Lyons's Hiram Walker-Allied Vintners (Northern

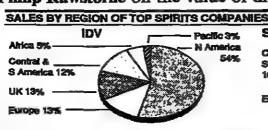
Europe). Without such strength, no brand with international pretensions can hope to make much headway, as is demon-strated by Highland Distilleries' recent £76m deal with Rémy Martin, the French cognac, champagne and liqueurs group, to widen over-seas distribution of its Famous Grouse Scotch whisky.

With it, the multinationals have reaped additional downstream profits from their brands by cutting out pay-ments to agents; and they have been able to exercise much tighter control of both marketing and pricing strategy. Without co-ordinated brand

management, the results can often be damaging and someWorld spirits market

# How firmer control boosts the margins

Philip Rawstorne on the value of distribution



competition with each other.

Johnnie Walker Red Label

whisky, the most international

of its brands, was supported by seven advertising campaigns, each with a different message.

Control of prices and mar-gins gives the company the ability to decide what propor-

tion of the margin should be

put behind the brands and how

it should be spent.

By setting its own prices, it

can also combat more effec-tively the problem of "parallel-

ing" - cut-price competition from unofficial suppliers.

Community by the advent of the single market - has led to

Five years ago, third-party agents handled more than 50 per cent of HW-AV's brands.

Now they handle only 12 per

25 per cent of its distribution

Grand Metropolitan's Inter-

national Distillers and Vint-

in 1987: now it is 80 per cent.

United Distillers controlled

cent of its sales volume.

a flurry of activity.

Pursuit of these advantages stimulated in the European

First of World 11% Ramy & Associas

Hiram Walker United Distillers Rest of World 2%. 40%

39%

sway to over 94 per cent from 13 per cent four years ago. Over 95 per cent of Sea-gram's annual \$2.6bn sales now times anarchic, Guinness's found after the takeover of DCL that its brands were being handled by 244 agents in Europe, all "doing their own thing" and sometimes in flerce flow through its own distribution system. Remy Martin decided to cre-

ate its own distribution network 15 years ago when it was still purely a cognac producer. Raiph Browning, chairman of Remy & Associes, the group's distribution company, which now covers 165 countries, says:
"We had very great difficulty
in getting some of our agents
to follow our marketing strategies. They wanted to go for volume, sell at a discount, and did not give a fig for the brand's

As Rémy started acquiring distributors in national markets, it found other benefits accrued. Browning says: "Without our own distribution system we would never have been able to expand into cham-pagne (Krug and Heidsieck) and other drinks (Mount Gay rum and Galliano liqueur). The real cost of acquiring new brands is reduced if you can put them through an existing distribution system."

Seagram, which first began to establish a presence outside its North American base in the 1940s and 1950s, pursued a policy in Europe of acquiring national companies with strong local brands and then

Mic Correctly Pepads grafting on to them its interna-Seagram's gin, 7 Crown,
Mumm champagne.
In countries where political

requirements or wide cultural differences called for local management expertise, it formed joint ventures with domestic drinks companies. The first was in Venezuela in 1959. More notably since then, it has joined up with Kirin, a leading brewer, in Japan; with Oriental Brewery in South Kores; and with others in Thatland and Taiwan.

We supply the brands and marketing expertise; they supply the on-the-ground know-ledge," says Ed McDonnell, president of Seagram Interna-tional. "It minimises the risks and gives us more clout with the trade."

Like Rémy, Seagram has

expanded its portfolio as it has extended its distribution, most recently acquiring Martell cognac. Because of its distribution strength, it has also become agent in some areas of the world for IDV and HW-AV, as well as several US groups. For the late developers among the drinks groups, catching up with these pio-neers has been one of the major tasks of the 1980s. Grand Metropolitan's IDV, with brands such as J & B

Scotch and Gilbey's gin,

pushed into the US in 1980 by huying Alfred Liggett, the tubacco group, for its drinks distribution companies, Paddington Corporation and Carllon Importers. It strengthened its grip on the market with the acquisition of Heublein — which also owned Smirnoff, the world's best-selling vodka — in 1987. - in 1987.

in Europe, IDV has bought stakes in Remy Cointreau in France, and in Cinzano, the Italian vermouth company, and set up joint marketing arrangements with them in aeveral countries. It has since acquired Sambuca Romana in Italy, Metaza in Greece, and a italy, Metaxa in Greece, and a few weeks ago completed its EC network with the £100m purchase of AED, its agent in Spain for the past 27 years.

"Our primary concern is to easure that as good a job as possible is done for the brands," says Tim Ambler, IDV's joint managing director, in some instances, old associations with family-owned comations with family-owned com-panies cannot be bettered. HW-AV is now entrusting its recently-acquired Besiester gin in Spain to the Domecq sales force which in the past 10 years has boosted sales of its Ballantine's Scotch whisky from 160,000 to 1m cases.

As premium spirits brands have become more expensive to acquire, the drinks groups we turned increasingly to foint ventures as a means of filling gaps in both their portfolios and their distribution

HW-AV has gained entry to the rich Japanese market through a joint venture, cemented by reciprocal equity stakes, with Suntory, that country's largest drinks group. Joint ventures have featured strongly in the distribution strategy of United Distillers. The centrepiece of its interna-tional network is its alliance with the French group, Louis Vuition-Moët Hennessy, which has put together a formidable array of the world's number one brands: Johnnie Walker Scotch whisky, Gordon's gin, Hennessy cognac, and Moët & Chardon shannesses.

Chandon champagne.
"With partners who share the same marketing objectives and philosophy, and who bring complementary brands together, the advantages are enormous," says Tony Greener, UD's managing director. "Both partners can achieve a sub-stantial change in terms of scale and market presence without investing vast amounts of money, and when it comes to solving problems, two heads are often better than

Direct mail

# Pan-European — in theory

Alice Rawsthorn explains that despite the advent of 1992, successful campaigns will still rely on niche markets

he next time a letter from Time Life or American Express thuds through your letterbox, take a look at the postmark. If you live in Europe, it is very likely to have come from the Nether

lands Time Life and American Express are both beginning to execute their direct marketing programmes on a pan-Euro-pean basis. They print copies of their subscription offers or insurance brochures in different languages and mail them from the Netherlands - where international postal rates are cheapest - across the conti-

Traditionally direct marketing has been a national disci-pline. A plethora of problems language barriers, custom restrictions, and, most impor-tant, different levels of regulation in different countries have made it too costly and complex to execute pan-

Suropean campaigns.
Some of these problems —
customs restrictions and regulatory differences — should disappear after the introduc-tion of the unified market in 1992. This should, or so the optimists in direct marketing hope, encourage more compa-nies to invest in direct market-

ing across Europe.

Direct marketing is the umbrella term for all the different marketing techniques used to elicit direct responses from customers. It includes everything from direct mail, to telephone selling and mail order advertising

The European industry which is dominated by the direct marketing subsidiaries of international advertising agencies such as Ogilvy & Mather, Foote Cone & Belding. Grey and Saatchi & Saatchi — expanded rapidly in the 1980s. The trend towards niche marketing encouraged compa-nies to divert expenditure away from traditional mass marketing techniques. Advances in information tech-nology helped them to be more accurate at identifying targets for direct mail campaigns. The growth of consumer credit and introduction of "0800" free-

phone numbers made it easier for consumers to respond to

Yet whereas other forms of

BUSINESS LAW

Romania poised to play big role

direct marketing offers.

marketing — notably advertising and, to a lesser extent, design — became more internationalised in the 1980s, direct marketing continued to be a national discipline.

This is partly because direct marketing is, by definition, a tightly targeted form of marketing aimed at clearly defined groups. Yet there are also practical problems that deter companies from adopting a pan-Ko-

panies from adopting a pan-Enropean approach.

• Language is an obvious diffi-culty. The cost of producing direct mail literature and mail

order catalogues in different languages is prohibitively high, particularly as chants lose the benefits of sconomies of scale in production.

• Custom barriers also make it difficult for companies, especially mail order advertisers, to send goods across as do the logistical problems of different VAT rates and address for-

### Very strict data protection laws

• Regulations over direct marketing vary from country to country. Data protection laws are vary strict in West Germany, but virtually non-existent in Spain and Portugal.

Some companies, such as American Express and Time Life, have ignored these obstacles. However, Tim Godden, managing director of Wunderson Diverse and Company C man Europe, part of the Young & Rubicam group, says that aithough some companies now adopt common European strat-egies they still implement their

programmes on a local basis.
There are relatively few examples of fully fledged panEuropean programmes, that have been run on a continental scale. These programmes tend to be restricted to the sale of highly specialised products to small groups. Godden cites the example of Dn Pont which erampie of the Post which recently ran a pan-European programme from Winderman's brussels office largeted at 2,000 specialist chemical engineers.

After 1992 some of the old obstacles will be swept aside. The abolition of customs barri-

ers should make it easier for ers should make it easier for mad order companies to operste in other countries.

Data protection regulations will be unified after 1992. Eartier this year the European Commission issued a directive proposing to raise regulation across the community to the same level as West Germany.

Industry opinion is divided

same level as West Germany.
Industry opinion is divided on the directive. Some, such as Miles Young, managing director of O&M Direct Europe, hope that higher standards will make the industry more sophisticated and clamp down on the cowboy "junk mail operators that send out untargeted, blanket mail shots.

Others, like Tony Coad, man-

Others, like Tony Coad, managing director of NDL Interna-tional, a database company. are concerned that the new regulations are too strict. He fears it will be so difficult to gain access to data on consum-ers that targeting will become less accurate and junk mail could actually increase. The European Direct Marketing Association is now lobbying

gainst the directive.

Whatever the outcome, the old language and logistical problems that have inhibited pen-European direct marketing in the past will still exist after

The industry siso faces the problem that relatively few client companies are structured

in terms of taking strategic
and budgetary decisions - to
conduct direct marketing on a

pan-European basis.

Miles Young says European projects are already the "fastest growing" part of O&M Direct's business, but that most of the demand contest. from US companies which already use direct marketing in North America, not from Euro-pean companies.

The more cautious members of the industry suspect that most direct marketing cam-peigns will still be conducted on a national bests and that there will still be relatively few

pan-European programmes.
"There is bound to be an increase in pan-European direct marketing," says Tim Godden of Wunderman. "But if you ask me whether I expect to wake up on January 2 1983 to find direct mail from France piling up in my letterbox? The

### ners controls roughly the same proportion of its sales. In Europe, it has extended its TELEPHONE: 071-828 7233 WALL STREET FTSE 100 Nov. 2146/2156 -19 Dec. 2548/2560 N/C Dec. 2166/2176 -19 Mar. 2569/2581 +1 5pm Prices. Change from previous 9pm close HOW WELL DID YOU JUDGE THE MARKET?



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### **COMPANY NOTICES**

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The Mitsui Taiyo Kobe Bank Limited

Agent Bank

they herve delivered to me at the address shown below, no later than soon on 3 December 1980, written chall of the cebs they claim to be due to them from the company and the to them from the company and the calm has been duly shristled under the provisions of fisie 3.11 of the inent-vency fisies 1986; and there has been lodged with are any proxy which the creditor intends to be used on his or her behalf.

Please note that the original proxy algosel by or on behalf of the creditors must be todged at the address mentions(; photocopies (secheding femal copies) are set acceptable.

Debeniums due 2005 In accordance with the Terms and Conditions of the Debentures, the Interest rate for the period 30th November, 1990 to 31st December, 1990 has been fixed at 8%% per annum. On 31st Deci Interest of U.S. \$8.942708 per U.S. \$1,000 Time senut neded ent to Income lar be due for payment. The rate of int or the period commencing 31st December, 1990 will be determined on

Principal Paying Agent ROYAL BANK OF CANADA EUROPE LIMITED

# Guaranteed Floating/Fixed Rate

In accordance with the terms and conditions of the notes, we hereby give notice that the U.S.\$ Libor for the period from 29th November 1990 to 29th May 1991 was fixed at 8.109375 giving the Interest Rate of 8.609375. On 29th May 1991 interest of U.S.\$10,821.51

Dated: 29th November 1990

# LEGAL NOTICES

in 1102 of the Insolvency Act 1088, that a meeting of the unsocured creature of the show-nemed company will be held at The Russell Hotel, 138 Boxley Read, Maldetone, Mart MEH ZAE on Tuesday 4 December 1890 at 11,00 am for the purpose of hering laid before it a copy of the report prepared by the Administrative Receivers under Section 66 of the said Act. The meeting may, if it Paint II. Administrative Administrative Receivers under Section 66 of the said Act. The meeting may, if it Paint II. Administrative Administrative Receivers under Section 66 of the said Act. The meeting may, if it Paint II.

THE ROYAL BANK OF CANADA U.S. \$350,000,000 Floating Rate

OBITUARY

# Notes Due 2000

will be due per U.S.\$250,000.

### KOHLI & COMPANA CIRLLED K D CHAMBERS LINETED

we, H J Yoogh and J M fredsle at Cot Gully, Il Greytrians Road, Reading RG1 13G femily give sofice that on the 20 day of November 1999 we were appointed John Administrative Receivers of the above samed company by Schroder Discount Limited wider the terms of a debentury dated 11 October 1990 giving the holders a Based and Reading charge ownt the whole of the assets of the temptopy.

### **GENEVA** SWITZERLAND

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### CORPORATE SECURITY

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The FT proposes to publish this survey on December 13 1990. It will be of particular interest to the tens of thousands of Directors & Managers who make isions regarding the purchase of security services who are also regular FT readers. If you want to reach this important audience, call Jessica Perry on 071 873 Jessica Perry on 071 873

FT SURVEYS

in region's investment game

MAKE WAY for a new entrant in the eastern European com-petition for US and European investment — Romania, the Balkan nation of 23m and his-

torically (in annual dollar terms) the US's largest trading partner in the region.

After last December's revolution, Romania got off to a slow start in terms of investor interest compared to its northern neighbours in Czechoslovakia, Hungary and Poland. Political instability is said to be the

problem.

Although the December rev olution successfully dislodged the dictator Ceausescu, observers were troubled by the blood-shed (including the summary execution of Ceausescu him-

**By Daniel Arbess** 

In recent months, the new government, led by Ion Illiescu, has been criticised for its use and threatened use of force to quell public dissent.

The resulting unfavourable press coverage has slowed tourist and business traffic to the capital and chilled techni-

discussions with the EC and various western countries. Bucharest, however, says it is committed to democracy and human rights. As the situation stabilises, aid and trade discussions

should resume and western governments will re-consider Most Favoured Nation (MFN) status, along with access to trade finance credits, political risk insurance, and trade and Meanwhile, the Romanians

have taken impressive strides toward establishing a legal

framework for foreign invest-ment and rapid economic transformation. For the prospective foreign investor, the centrepieces of this effort are a new decree-law on foreign investment, adopted on 20 March, 1990, a law on the reorganisation of state enter-prises adopted on 7 August 1990, and a set of proposed leg-islative enactments and

amendments now pending before the Romanian parlia-The law on state enterprises features detailed procedures for transforming state enter-prises into shareholding companies with government-ap-pointed boards of directors. Thirty per cent of the shares of se companies will be distribated to the public at a nominal price. The rest will be sold at market value to domestic and foreign investors under the supervision of a newly estab-lished National Agency for Pri-

The criteria to be applied by the agency in selecting types and percentages of enterprises to be privatised, and valuation techniques, will be established in legislation now being finali-The state enterprise law also

sets up a mechanism for the leasing of land and other stateowned property.
Such "concessions" will be granted to domestic and for-

eign investors on the basis of public auctions organised at the request of the ministry of trade and industry. Their maximum term is 20 years.

The good news is that Romanian tax rates compare favourably with those of

The foreign investment law allows investors to establish joint ventures or 100 per cent owned domestic companies in all but a small number of "stra-

neighbouring countries

tegic" industries.

These companies are to be organised as joint stock or limited liability companies under existing and proposed company The establishment of a wholly foreign owned company requires "government" consent, although it is not immediately

ately clear from the legislation which branch or agency. Joint venture companies can be established with approval of the supervising ministry of the Romanian partner and the ministry of trade and industry. Romanian officials have indicated that a revision now being prepared will replace these approvals with a simple registration procedure.

Once established, joint ven-

tures are free to operate com-pletely outside the Central Plan (70 per cent of whose "tar-gets" have already been elimi-nated, according to Romanian

Accordingly, such companies can buy and sell domestically and abroad in the currency of

But there is a downside here. During the present period of transformation it may be diffi-

cult to find reliable sources of domestic supply.

esrn and retain foreign currency, and the availability of domestic supply.

If the experience in the Soviet Union and other soft-currency economies in the region is any indication, sur-

viving suppliers can be expec-ted to take advantage of their own freedom and demand payment in hard currency from joint venture companies. If a company manages to navigate these pitfalls and turn a profit, the good news is that Romanian tax rates compare favourably with those of neigh-bouring countries. Profits are per cent (Czechoslovakia's rate is 40 per cent) after deduction

for depreciation and reserve fund contributions (up to 5 per cent of invested capital). There is an automatic exemption on income tax for

two years "flowing from the turnover of the taxable mome", and the ministry of finance can grant a 50 per cent reduction in the tax for an additional three years if profits are reinvested in Romania.

are reinvested in Romania.

Dividends are taxed at 10 per cent (compared with 25 per cent in Czechoslovakia). The new Agency for Foreign Investment Promotion is also working on special tax waivers, subsidies and other incentives to attract western capital in particularly important sectors of the economy, including food processing, tourism and telecommunications.

As is always the case for western investors in central and eastern Europe, the make or break factor is likely to be the joint venture's right to

foreign currency for dividend distribution and remission. Romanian companies with

foreign capital participation may retain 100 per cent of their foreign currency earnings (the limit for domestic companies is 30 per cent, to be increased to 50 per cent early next year). Surplus foreign exchange can be used to pay dividends to the foreign shareholder.

But what happens if the company has no foreign archange surplus what can the foreign shareholder do with its Romanian profits? Under the current law an annual amount up to 3 per cent of the foreign shareholder's "invested capital" will be converted to foreign currency by the Romanian Bank for Foreign Trade (RBFT) and may be transferred abroad. exchange surplus what can

erred abroad. Remaining domestic profits must be used for reinvestment or to buy Romanian goods and

Meanwhile, a pending amendment would reportedly provide for total repatriation of let profits, subject to a 50 per cent levy by the RBPT.

The government also plans The government also plans to move quickly to make the len convertible, beginning early next year with periodic devaluations and hard currency auctions which will be open to joint venture companies.

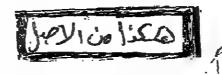
Keep an eye on Romania.

With its large and hungry domestic market, access to the Soviet market and apparent commitment to market reforms, it promises to become a significant player in the region's investment and privatisation game.

The author is a lawyer with the American law firm of White & Case.

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# EUROPEAN FINANCE AND INVESTMENT



London's position at the head of Europe's financial centres is not expected to come under threat in the near future. However, the changes that are taking place in Europe and the recent upheavals in the City mean that the capital cannot take

everything for granted. David Lascelles investigates

# No room for complacency

AS A European financial centre, London has been in a class of its own for so long that it is hard to imagine it coming under threat And it probably will not for some time - which is good news for the UK's

But the momentous changes that are taking place in Europe along with the upheavals which London itself has been through recently have at least alerted many people in the City of London that they can no longer take it all for granted

The message is clear: there is absolutely no room for com-placency," says Sir Martin Jacomb, the chairman of the British Merchant Banks and Securities Houses Association,

s City trade group.
One of the City's main anxieties was settled only a few weeks ago with Britain's entry into the Exchange Rate Mechanism. Apart from calming the market it filmed on the III. markets, it firmed up the UK's political commitment to Europe, which the City wel-

Mrs Thatcher's subsequent resignation only reinforced that view. Although she had been instrumental in pringing about momentous changes in the City during her decade in office, her truck stand on office, her tough stand on Europe had recently come to be seen as obstructing the City's wider interests on the

London has a strong and cial capital of the European

Apart from the enormous

ing industry (more than 600 hanks from 70 countries at the latest count), it is home to the multi-trillion dollar foreign exchange and Euromarkets. Its stock exchange is the world's most international, trading all the leading blue chip stocks from other markets.

While many other centres, such as Parls or Frankfurt, can increasingly boast similar services, and new ones like financial futures, London still outdistances them in the range of its markets: insurance, ship-ping and commodities, for

example.

It is also home to skills which are increasingly sought after, such as merchant banking and investment manage-ment. Its professional services law, accountancy, property, technology - are among the most highly developed in the

Above all, London possesses the right atmosphere of profes-sionalism and openness which attracts financial service indus-

This is something it has acquired from centuries of experience, rather like a patina. It is reflected particuarly in the sophisticated approach of the Bank of England, which is recognised by other central banks as a world leader in matters of supervision.
With all these attributes it

might seem strange that there is even an inkling of doubt about London's future. But those who observe the changing markets closely point to several factors which should

One is a distressing tendency to shoot itself in the foot. Although the restructuring which the City went through at the time of the Big Bang in

1986 was seen as a necessary step to get rid of outdated chub-hish practices, the resulting turnoil was highly damaging. The losses it caused have disil-lusioned many banks, particu-larly foreign ones, and given London a reputation as a dangerous market The regulatory crackdown which accompanied Big Bang has hurt its image as a hospitable centre, though efforts are being made to correct that.

Another blow was the local suthority swaps affair which has left many banks, including foreign ones, nursing large

Bankers are particularly angry because the House of Lords judgment which decided the case implied that contracts entered into in good faith can be nullified in the courts, shaking confidence in the City's

legal underpinnings.

"it's a financial scandal — a
potential landmark" says one
French banker who feels the banks have been badly treated.
A further drawback is the high cost of doing business in London. Recent studies suggest that rents are 50 per cent higher than Paris and nearly twice as high as Frankfurt and Madrid. Salaries show similar

ease with the surplus of both office space and labour which now hang over the markets. Canary Wharf, the largest com-mercial development in Europe, opens next summer, aiming to become an extension of the City in the Docklands. Another indirect cost of

However those costs may

doing business in London is the appalling state of public transport and traffic, which takes its toll on people's nerves ss much as their pockets. London has never been very

strong on infrastructure, particularly for trading systems. A belated but determined effort is being made to provide the markets with up-to-date computerised settlement.
After the City failed to come

up with a clearing mechanism for the sterling markets, the Bank of England stepped in to create the Central Money markets Office (CMO) this year, finally bringing an end to the era of pouch-carrying, robbery-

era of pouch-carrying, robberyprome massangers.

Next year, the stock
exchange will launch Taurus,
its own electronic system, and
paper will be eliminated from
stock trading.

However, London is vulnerable to pressures beyond its con-

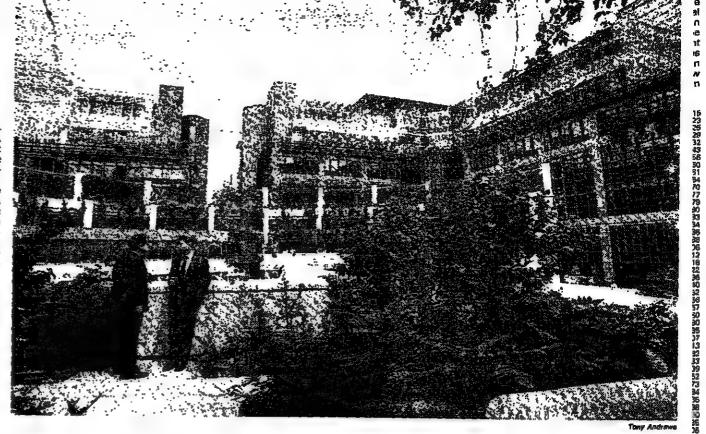
hle to pressures beyond its con-trol. One is the rising tide of problems besetting foreign banks in their home markets, particularly in the US and the

Japanese.
Virtually all the leading US banks have cut back their London operations this year, and it is thought the Japanese will have to rein in their ambitions to meet their capital con-

If the 1990s turn out, as many people expect, to be a decade in which banks are forced to cut costs and conceptrate on their home markets, London's foreign banking com-munity could see many depar-

Another important trend is the deregulation of foreign markets and the elimination of capital controls, particularly in North America and in Europe, which previously encouraged business to take flight to Lon-

The City's special advantage as an offshore centre is slipping away, and the earlier truth that London thrived by being different no longer holds. But while it is possible to dwell on the negative points about London, it should also be the case that the unification of the EC will provide the City



with a big new opportunity, and this is what the authorities and many institutions are working to exploit.

LONDON

Since all non-EC financial institutions will have to estab-lish a subsidiary somewhere in the BC to gain access to the single market, officials are determined to make London the obvious and most attractive place for them to do it. Mr Robin Leigh-Pemberton, the Governor of the Bank of England, said in a recent speech: "I am absolutely determined the City should remain leading, I mean pre-eminent -financial centre in this time

The large size of the banking community must make it the logical place for banks, while the presence of Lloyd's must

act as a draw for the insurance Meanwhile, the

the idea of a European Whole-sale Market closely modelled on its SEAQ International trading system.

Although this would not necessarily put the EC equities market in London because modern-day electronic trading systems have no geographical home, it would speed the erosion of national stock markets, and would probably increase order flow through London where most of the EC's investment management expertise

Two important recent developments demonstrated London's strong international

One was the decision of the Kuwaiti financial community to relocate itself in the City after the Iraqi invasion. The government in exile is managing that country's considerable wealth from London, and its

largest bank, National Bank of Kuwait, is applying to become

The second was the decision by the leading powers to locate the European Bank for Reconstruction and Development in London. This bank will become one of the world's main investment institutions, and its presence in London ensures that the

City will be closely involved in the refinancing of eastern Europe.
The one prize that would remove once and for all the City's doubts about itself would be the location of a future European central bank in the Square Mile, or at least its operating arm even if the policy-making headquarters

was placed on the Continent. This will doubtless loom high in the City's mind as the EC

monetary debate evolves in the

coming months.

### IN THIS SURVEY

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Specialisation makes

London a leading centre

The impact of the free movement of capital

# Prospects look less certain

THE enphoric reaction of the City of London to Britain's entry into the exchange rate mechanism in October was a clear sign of the financial com-munity's enthusiasm about

14 big.

gant

Europe.
But that reaction was linked more to the City's immediate concerns about the health of the financial markets than to its long-term prospects. Although 1992 is not expected to trigger immediate or extensive changes in the London market, the prospect of completely free movement of capital and financial services within the European Community and the Europ nity must have a profound bearing on the City's position. The question is, for good or

Having started out on the road to 1992 in the confident belief that it was all to the good, London has recently looked less certain of itself, not least because of the turmoil created by the UK govern-ment's own deep divisions over

There are fears that in spite of Britain's membership of the ERM, business will drift to con-tinental centres where there are better run and more stable markets, or that Germany will finally match its industrial might with similar strength in the financial field.

Much of the problem lies in the fact that London is such a the fact that it ondon is such a clear leader that it can only yield some of that lead to others. Its strength has always been in the wholesale markets which operate without regard to borders.

Therefore the removal of the removal of the strength in the 20 will not be a such as the control of the strength in the 20 will not be strength in the 20 will not be such as the strength in the 20 will not be such as the strength in the 20 will not be such as the strength in the 20 will not be such as the such as t

barriers within the EC will not make much difference. Meanwhile, developments such as the creation of futures markets in Paris and Frankfurt, or the liberalisation of continental stock exchanges will chip away at London's lead.

The UK authorities, led by the Treasury, have tried to ensure that the various Brus-sels directives on financial serseis directives on imancial services work to London's advan-tage by, for example, keeping regulation to the minimum. The Bank of England has also been pushing the City to modbeen pushing the City to mon-ernise its markets, particularly by replacing paper-based trad-ing with computers. But there are other, less discernible, respects in which 1992 is affect-ing the City.

The first is by making the City much more conscious of

Europe. Traditionally its sights have been focused on Asia Pacific and North America.





of its banks, insurance compa-nies and brokers are simed across the Channel.

Sir David Scholey, chairman of S.G. Warburg, the invest-ment banking group, describes Europe as "the hub" of his group's strategy after a decade in which New York and Tokyo group his main overseas strates were his main overseas targets. The large clearing banks, such as Barclays and NatWest, which pulled in their homs in

EUROPEAN MARKET

North America, are seeking acquisitions in the EC. The International Stock Exchange is examining ways of expanding trading in European blue chip stocks.

The second respect is by for-cing non-EC banking and brok-

ing institutions to decide where to establish their EC where to establish their EC base in order to qualify for access to the single market. The first choice still seems to be London because bankers and brokers want to be part of the largest financial community — and London still has the reputation as the most open and flexibly regulated market.

Mr Hans Rieppel, managing director of Germany's DG investment Bank in London says many continental banks prefer to locate in London because it gives them greater

credibility when trying to do business outside the EC. "For banks above a certain size, it is expected of you to have a presence in London," he says.

The third is by encouraging continental financial institu-

tions to buy into the London market to acquire its special This year's fibn acquisition of Morgan Grenfell by Deutsche Bank was the clearest evidence of this. Morgan is helping Deutsche Bank introduce UK merchant banking methods into Cormens. Weet! It has

into Germany. WestLB has teamed up with Standard Char-tered Merchant Bank for simiir reasons. Investment management is Investment management is another area where continental banks have tapped into London's talents. The acquisition of Thornton by Dresdner Bank, of Touche Remnant by Société Générale, and of a 50 per cent stake in Foreign & Colonial by Bayerische Hypobank are typical of the continental interest in London's international investment expertise.

investment expertise.

In a recent report on the BC single market, Salomon Brothers analysts said: "Seeking permanent access to superior fund management skills,

several European banks have scrambled to buy UK fund management companies."
Ironically, Britain's entry into the ERM could actually burt the City by reducing the very volatility of the financial markets which creates demand for its skills.

that is the short-term view which ignores the potential long-term benefits. In particular, London has its

However, others argue that

union, and the potential which that creates for new kinds of financial markets.

If a single currency is created, London would - in present conditions at any rate - he the logical central market where monetary operations were carried out. Loudon has made a hid to be the centre of Ecu trading in the EC.

However, while the City prides itself on its international outlook, there have been tell-tale signs of underlying One was the reaction to a recent initiative by continental banks in London to set up an EC Bankers Association.

They argued that the trade groupings of the British Bank-ers Association and the For-sign Bankers Association were out of date.

Since all EC banks would come under the same regime in 1992 it was logical to channel this common interest into a single organisation.

Although the Bank of England said bankers could organise themselves as they wished, the UK banking community resisted the idea because they feared it would undermine their existing lobines, and isolate the Bank of England. Thus, even though the City's

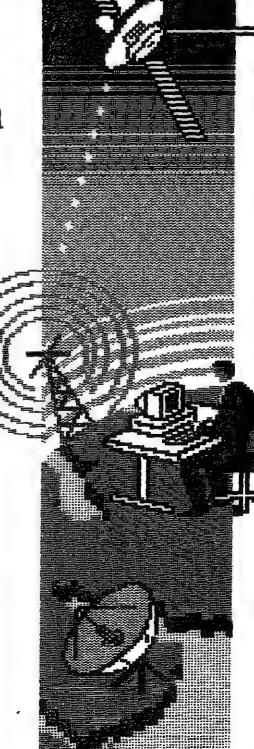
visible structures are not being greatly altered by 1992, its atti-tudes and its prospects both are. But both should be positive because the City has traditionally been quick to exploit the opportunities created by

> David Lagratics Banking Editor

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HOT

# Many of the world's banks in London are cutting back, writes David Lascelles

# Fortunes vary as recession bites

having the largest and most diverse banking community in the world. In November, there were 415 foreign banks there, according to the annual tally by The Banker magazine.
That makes it something of a

proxy for the world banking market where the fortunes of different types of banks from various countries can be measured. And these are not easy times for the London banking

The British banks are suffering as the recession pushes up the volume of bad debts. Many foreign banks are also being forced to cut back, particularly the Americans and the Japa nese who account for a good part of them. Only the Continental banks seem to be rea-

sonably optimistic.

The UK clearing banks are having their worst year in nearly a decade because of the rising tide of company failures, of which Polly Peck was the most spectacular. Their profits will be sharply down this year, and most of them seem fairly gloomy about the prospects for

The merchant banks are also having a tough time because of the slump in takeover activity and the weakness of the securities markets. S.G. Warburg has just reported a 35 per cent drop in interim profits.

Although everybody knew that high interest rates would eventually tip the economy into recession, it all happened far more steeply than most

people expected.

Many foreign banks have suffered through their exposure to the UK economy, particularly the property sector where their participation was strong but difficulties have

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casualty was the Bank of Ireland whose £12m loss in the UK contributed to the resignation of its chief executive. The fact that Polly Peck had nearly 50 foreign bank creditors underlines the problem.

Many foreign banks have been cutting back for domestic reasons. Chase Manhattan was forced to trim its London corporate banking and treasury operations as part of its overall recovery effort. Altogether, US banks in London shed more than 1,000 jobs this year, according to The Banker. The Australian hanks have also een cutting back their City

The biggest question mark hangs over the Japanese banks which grew spectacularly fast during the 1980s and introduced fierce competitive pres-sure with the aggressive pric-

ing.

The combination of the slump in the Tokyo stock market and balance sheet weakness has forced them to rein in growth in lending in London. So far this has not affected jobs. However, if a softer approach by the Japanese permits banking margins to widen, that would be welcomed in the City. To some extent, the cutbacks

by foreign banks are a reaction to over ambitious plans in the 1980s, a decade which saw banks grow and diversify rapidly as they took advantage of City deregulation. Many of the

The UK clearing banks are having their worst year in nearly a decade

banks which entered the equities business at the time of Blg Bang in 1986 have pulled out, including all the largest US commercial banks, because of heavy losses and management

London has thus been an expensive testing ground for banks, at least for the more high profile of them. But there is also a large body

of foreign banks which stick to conventional banking and sel-dom make news. For them,

trade finance, or servicing the UK and European operations of their domestic customers is the bulk of their business. Regional US banks such as National Bank of Detroit (NBD) and CoreStates of Philadelphia, or Rabobank of the Netherlands are more representative of the typical foreign bank in London than Citicorp or Deutsche Bank.

Although many of the smaller banks say they make a profit in London, the stringent banking climate is expected to force some of them into a retreat. Observers say they would not be surprised to see the foreign banking commu-nity shrink over the next year or so, as branches are closed to save costs.

But a fresh banking wave is appearing from the direction of the Continent. With 1992 on the horizon, several European banks have made substantial acquisitions in the London market, particularly in merchant banking and funds man-agement, where they see useful expertise on offer. Conspicuous among them are the German

stood aloof from the Big Bang. If 1992 reinforces London's osition as the financial capital of Europe, this trend would

The Bank of England has been keen to foster a big and diverse banking community. But this has also made the community much more difficult to manage, particularly now that times are hard and more banking clients are in dif-

ficulty. In order to encourage a more systematic approach to prob-lem companies, the Bank took an initiative earlier this year to introduce the so-called "London Rules".

These were intended to revive the spirit of older days when the City was smaller and bankers were more willing to co-operate to help out companies in difficulty.

The informal rules said it

was in banks' interests to deal with problems in a calm and orderly way, since this increased the chances of companies being saved and loans

being repaid.
The British banks welcomed the initiative, but a number of foreign banks saw it as an attempt by the Bank to tell them how to run their busi-nesses, and reacted sharply. One French banker accused the Bank of "acting like the Pope". The Bank denied vigorously that the rules were aimed at the foreign banking

community.

The episode was significant because it highlighted some of the more negative points behind London's large banking role, and also the Bank of England's own diminishing shility to influence the behav-iour of the banking community

banks such as Deutsche Bank

under threat. Over the past 20 years European and North American underwriters have won more of the reinsurance, marine and aviation insurance business. This is an area that London underwriters have tra-ditionally regarded as theirs' ket is beginning to fight back.
Following a decade which
has been dominated by scandals, the authorities at Lloyd's

LONDON is still the centre of the international reinsurance and specialised insurance busi-

ness but its dominance is

of London are taking steps to improve the market's efficiency, develop new products and improve marketing. At the same time, the London market companies - specialised reinsurers and the reinsurance subsidiaries of leading international companies - are combining forces to develop a new underwriting centre. From early 1992, 90 companies will base their London underwriting operations at Minster

The development of the London Underwriting Centre, a seven floor office complex being nicknamed "Dracula's Castle" by underwriters, will be the most visible sign of London's desire to compete more fiercely.

According to the Mr Victor Blake, the chairman of CNA Reinsurance, who pioneered efforts to develop the centre, the LUC's recognition typifies a change in mentality among insurers in London. By allowof underwriters in only one building, rather than a number of offices, the new development should help the London companies compete more effectively

with Lloyd's.
"It recognises that we are able to come to terms with the need for more efficient organi-sation," says Mr Blake. He believes that the evidence that London companies are prepared to co-operate has stimu-lated a response from Lloyd's. Lloyd's has done things which they might not have done so were it not for us."

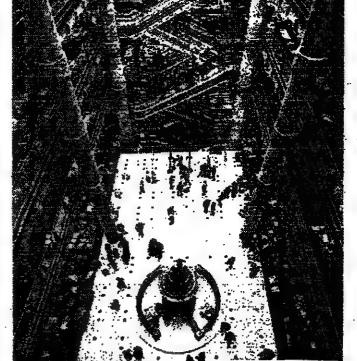
The Institute of London Underwriters, which unites 116 marine insurers under a single roof in Leadenhall Street, is also improving its global pro-file.

Most significantly, develop-

ments outside Lloyd's appear to helped stimulate a more outward-looking mentality within Lloyd's. Because of the sub-scription basis of business in which a dozen Lloyd's syndicates will combine with an equivalent number of compa-nies to write a small percentage of a particular risk or exposure - co-operation between the various markets has long been a feature of London market business.

There are signs that market leaders at Lloyd's are begin-ning to identify their own futures with that of the Lonsions with the companies over new technology is partially responsible. Having agreed to invite IBM to become the sole supplier of hardware, the mar-ket is co-operating over the development of claims systems and electronic trading networks. At Lloyd's, the adminis-trative back-up system is being computerised, allowing for a gradual improvement in busi-ness efficiency, and by the mid-1990s Lloyd's should have a purpose-built electronic trading system in place allowing brokers to place business with underwriters electronically.

The introduction of new technology should allow Lloyd's syndicates to begin to reduce their expenses which have risen sharply in the last 10 years and led to the erosion of what has traditionally been an important competitive advantage. New marketing initiatives are being introduced The expected election of Mr David Coleridge, head of the biggest Lloyd's agency busi-ness. Sturge Holdings, as the chairman of Lloyd's in Decem-



Lloyd's: taking steps to improve the market's efficiency

# INSURANCE

# Capital's role is threatened



ber, is symptomatic of the change, it underlines the growing importance of the bigger agencies such as Merrett Group and Sturge, who have been most active in pressing

for change.
Lloyd's has been leading out both in the amount of business it attracts and in the quality of business it has attracted. the reinsurance field Lloyd's has been writing less proportional business (where insurers and reinsurers share premiums and claims in agreed propordon) and more no tional or specialised excess of

loss catastrophe business. European reinsurers, in particular, have been able to offe better terms on proportional business, leaving Lloyd's with the excess of loss covers, whose profitability has been dented by a large number of natural catastrophes and other

The combined impact of a series of billion dollar losses at the end of 1989 seems certain to leave the market with a loss for the 1969 underwriting year, when results are reported in three years' time. According to one broker. Lloyd's has been running the danger of becoming a "dumping ground" for business other reinsurers were unprepared to write.

Recent marketing moves have therefore been designed to increase and diversify the base of Lloyd's business. Lloyd's has launched its first central marketing and advertising campaign. The authorities have removed the barriers which have traditionally

markets at Lloyd's, marine. motor. Increasingly, industry is keen to buy issurance to cover all the risks to which they are exposed on a so-called "all risks" basis. By allowing brokers to place risks which involve a cross-market particlpation more easily, the reform should improve Lloyd's posttion vis-a-vis Its competitors who have not been subject to

the same constraints. The authorities have also viewed positively moves by Lloyd's underwriters to co-operate with insurance com-panies in order to win more business in June Sturge Holdings joined forces with Sun Alliance, the UK composite insurer, and four Lloyd's brokers, to form a joint marketing initiative to compate for European industrial risks business.

Sturge has established an operation in Paris. Earlier this year A. J. Archer, which manages a number of Lloyd's syndicates, set up a joint venture with Mr Jens Tarp, and the Lloyd's brokers Bell Nicholson Henderson in Copenhagen. Last July, Lloyd's gave underwriting syndicates more

freedom to write personal lines insurances (domestic house insurance for example). Lloyd's cess in writing motor insurances on the same basis. Since 1965 when they first wrote motor insurances, Lloyd's syndicates have steadily incre their share of that market to a point where they account for 20 per cent of the market.

Octavian Underwriting, a Lloyd's managing agency, has set up an office in Leeds to write insurance business ranging from professional indem nity, product liability and directors and officers covers.

Mr Reg Brown, who under Writes one of the syndicates managed by Octavian, says the establishment of the new office is important evidence of a change in mentality among insurers at Lloyd's who are now much more prepared to go out and look for business.

"Its dawning at Lloyd's that you've got to get closer to the client," he says. "In the old days underwriters used to sit in their ivory tower at Lloyd's and expect brokers to bring in the business."

Richard Lapper

# David Blackwell looks at commodity trading centres; their history and their future

# A ring of confidence in the market

commodity trade stretch back beyond the days when the Brit-ish empire's trading was conducted through the City's coffee houses. Trading in soft commodities, grains, and both precious and base metals continues today, alongside brash newcomers such as oil and the

unlikely freight futures. The London Metal Exchange, which dominates the world terminal market trade in base metals, was founded in 1877 by the City's coffee houses. The three-month period which is the basis of the LME's contracts was based on the length of time it took to ship copper from Chile, and tin from Malaysia via the Suez Canal.

The exchange, based in Plantation House in Fenchurch Street, has six core contracts copper, aluminium, lead, zinc, nickel, and tin - with options related to each contract except tin. Copper and lead contracts are denominated

in sterling, while the remain-

der are traded in dollars. The market trades non-stop through inter-office dealings. but every day each contract has two "ring" sessions at Plantation House in the moraing and two in the afternoon. These sessions last for five minutes, and on a busy day as the ring draws to a close the ring can approach the frenetic activity of the Chicago markets

The morning rings are known as "official" (as opposed to the "unofficial" afternoon rings) and the prices for each

FOUR years after the Big Bang

that changed the way the Lon-

don financial markets work.

the City has largely adjusted to the changed regulatory struc-

Further changes are on the way, however, with two inter-linked trends at work. First is

ture that accompanied it.

European Community.

responsibility for financial reg-

(which asks the question: "is

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branch in London will have the

capital adequacy of that

metal at the end of the second ring are used by the metals industry as the reference price for many contracts. The LME sees itself as very

much a trade market aimed at the physical delivery of metal about 70 per cent of the copper mined in the world is traded through it - and it does not set out to bring in specula-tive money. Mr Martin Abbott, the marketing director, said in September that the exchange's main purpose was as a vehicle for hedging, with investment trailing in third place. Last year it traded just over 10m lots worth £520bn, and it is expecting a 20 per cent

increase in business this year. Plans for next year include the introduction of cleared contracts denominated in D-Mark and ven, as well as the extension of trading in copper and aluminium - the two biggest contracts - to 39 months forward instead of 15 months.

When the LME dropped its silver contract last year London lost its only futures market in the precious metals sector. Precious metals trading continues in the City as It has done for several hundred years. It is under the watchful eye of the London Bullion Market Association, which was set up in 1988 at the prompting of the Bank of England to co-ordinate the market.

All bullion trading in the City is undertaken in accordance with the Bank of England's Code of Conduct, which covers the need for confidentiality, market ethics, and unacceptable inducements to conduct business, among other matters. The LBMA represents all the main participants in the market - dealers, retiners, or providers of vaulting and shipping facilities.

The International Petroleum Exchange is a youngster by London standards. It was not founded until 1980 and for eight years was effectively a one-contract exchange. But its dependence on its gas oil, or heating oil, contract ended in

The LME is expecting a 20% increase in business this year

1968 with the successful launch of a crude oil contract after earlier abortive attempts.

The crude contract, based on an index for Brent prices and cash settled, has established the credibility of the exchange on the world stage. Its introturnover for 1989/90 financial year to over 4m lots. As well as offering options

on both the gas oil and brent contracts, the IPE has cash setand Dubai sour crude. The IPE shares premises

with the London Futures and Options Exchange, known as Fox, which moved to its present building in fashionable St Katharine Docks in 1987. Before the move it was known as the London Commodities Exchange, trading futures in

After the move, the exchange introduced traded

options on its three core contracts. A couple of months later Fox became the first and so far the only London commodity exchange to launch a contract traded on screens. The white sugar contract has been successful in attracting white sugar business back to London from the Paris market, and is trading a steady 2,000 to 3.000 lots a day. Two new con tracts have been launched this year – rubber and a base metals index - and a contract in rice starts trading tomorrow.

Fox is convinced that automated trading will give it a route for expansion into the exchange said that within three to six months it would launch a contract in European washed arabica coffee - a move aimed at tapping into the growing European consumer preference for arabica coffee over the robusta which has formed its main business so

The Baitic Futures Exchange was formed in 1987 by the amalgamation of London's wheat meat notato sovahean meal and freight futures mar ket. The move was to cut down the cost of regulatory changes in London which would have severely dented such tiny mar-

However, the BFE remains the smallest of London's commodity exchanges (it traded just 313,500 lots last year) even though paradoxically it is

Baltic Exchange building in St Mary Axe. The BFE is negotiating with London Fox with a view to a merger of the two exchanges to form the biggest soft commodities exchange in Europe

The BFE's dry freight futures contract is the only one to attract international atten-tion - the other contracts cater principally for the UK market. One of the benefits of the potential merger will be the possible launch of con tracts for grain and potatoes in the European market. The freight futures contract.

launched in 1985, has become the biggest of the BFE con tracts, last year trading 91,112 lots worth \$1.51bn. It is the only one of its kind in the world and the Baltic Freight Index on which it is based has become something of a bench mark for the freight industry Contracts are based on \$10 for each point of the index, which is determined each day by panel of experts on the Baltic

All the terminal market contracts, with the exception of the BFE's grain contracts, are cleared through the London Clearing House, a division of the International Commodities Clearing House, which is owned by the six main UK clearing banks. It provides users of the London markets with standard centralised procedures and also gives a contract guarantee provided by a totally independent body backed by guarantees and insurance totalling \$150m.

# Peter Martin assesses how the City is adjusting to the changes in the way it is regulated

# Debate centres on powers of supervision





A question of regulation: Brian Quinn (left) is looking at the possible supervisory powers of a European central bank while David Walker (right) forsees a decentralised system for SROs

branch assessed by the German banking authorities. The how far Britain chooses to be involved. The draft statutes of the proposed European system ulated by London authorities. of central banks include a pro-The move towards economic and monetary union (Emu) will supply another impetus to this process – depending on vision that gives the new European institution banking supervision responsibilities

It is not clear just how wide the supervision powers of the new European central bank will prove - a central bankers' committee headed by the Bank of England's Mr Brian Quinn is still working on that question.

And it is not clear whether Britain will join the new system if it comes into being in 1994. In spite of these two uncertainties, there is at least a possibility that over the next few years, some banking supervision responsibility will shift to a supranational level. The second trend at work affects the relationship between regulators and regu lated. One example of this trend is the increasing tendency towards spelling out pro-

cedures that have in the past not needed to be written down. This is not new. The Financial Services Act of 1985 was the first of such moves. But the trend continues, illustrated most clearly by a controversy this year about the guidelines that govern how banks should respond to companies in financial difficulties. The guidance the Bank of

England is giving to banks in this period of economic slowdown is no different from the approach it took in the recession of the early 1980s, say people involved in both episodes. This time, however, it wrote down a set of desirable policies and circulated them to banks based in the UK, via various trade associations. A fuss ensued, since some foreign banks resented the tone of the Bank's phrasing.

To one senior UK banker, the Bank's "London rules"

were quintessential examples of the sort of thing that should not need to be written down, but should be communicated informally. Doubtless the Bank would have preferred to deal on that basis, as it has traditionally done in the past. But it is increasingly clear that an increasingly varied and competitive banking community cannot be kept in line in quite the same way as before.

Another example of a chang-ing relationship between regulator and regulated is the increasing willingness of the authorities to let the markets make the final decision on the survival of unsuccessful financial services businesses. The Bank of England would

not let a large bank fail; nor would it allow the failure of a smaller operation that might have "systemic" consequences. It is clearly taking a robust line on the survival of other, less significant enterprises even where they may be of considerable size. British & Commonwealth, once the UK's second-biggest non-banking financial institution, was allowed to fail earlier this year by its combined "college" of

regulators, even though it had a licensed deposit-taking institution among its subsidiaries. Changes in the Bank of England's legal powers allow it to move in on a bank about which it is concerned far earlier than before. In a number of cases, the Bank has been able to identify institutions which do not have a viable future. In the past few years, some 30 institutions have surrendered banking licenses - quietly

given up the struggle.

The Financial Services Act

has transformed unregulated

or informally regulated businesses into ones with a clear legal and regulatory framework. The act set up a "practitioner-driven" regulatory structure, with self-regulating organisations (SROs) in each discipline run by practising experts. Initial rulebooks of the various SROs were more detailed and legalistic than many practitioners had hoped. Over the past two years, these rulebooks have been redrafted, to make them simpler and more consistent. One

element of the "new settle-ment", as the redrafting process is called, has been the industry's overseer, to promul-gate 10 principles and 40 "core" To some, that has seemed like a shift of power to the cen-

decision by the Securities and

Investments Board (Sib), the

tre, away from practitioner-driven SROs. But Mr David Walker, Sib's chairman, argust in a recent speech that the new settlement, and the new self-confidence it was engendering among SROs, would lead to an effective, decentral ised system. "The greater the extent that we can rely on professional competence in the industry," he said, "the less will be the burden to be shouldered by detailed regulation at the centre."

London's supervisory authorities are conscious of the dilemma between under and over-regulating. Under-regulating a business can lead to abuses, and harm the UK's long-term health as a financial services centre.

Over-regulating, should it happen, would also gradually weaken London's competitive position. Though accusations of over-regulation are often heard, the critics have not produced evidence of specific hustness lost to London because of the burden of the new rules For the moment, then, the me tlative remains with the authorities, as they seek to adjust the new structure to it changing pressures of the

# Home is where the market is

THE Eurobond market, technically an offshore market, has always made London its home in practice. Nearly all the international banks active in the market have chosen London as the centre of their formband business.

The Eurobond market is an international market is an international market of publicly traded debt, issued by banks, companies, and states. It flourished in the early 1980s but has now entered a period of decline, exacerbated by

excessive competition.

Overheads remain high, force ing banks to question their presence in London and in the Eurobond business. The last few years have been marked by a series of retrenchments, and more are expected.

There are fears that London

will have to cede market sec-tors for which there is a more natural home base, as other financial centres try to reclaim such ground. Most feared is the shift of the large, and usually lucrative, Japanese equity war-rants business back to Tokyo, as Japan's financial markets are liberalised. Those with a vested interest in the market staying put cite the superior infrastructure of the London market. This facilitates the churning out of a large volume of equity warrants. In addition, most secondary market war-rant trading is in London. However, the issuers and the bulk of the investors in these

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instruments are Japanese. Among the powers lobbying for the equity warrants busi-ness to stay where it is are the...

securities firms, which have thrived on profits generated by the equity warrants business. Those profits dwindled this year, along with investor confidence in the market as the Gulf crisis depressed Japanese stock prices, pushing premi-ums up to such high levels that many warrants are unlikely ever to be exercised. The future of the market is

London's dominance may also come under threat as banks re-examine their strate-gic goals for the 1990's. While "globalisation" was the catch-word of the 1980s, many bank-ers suggest that the trend for this decade could be a retreat to domestic markets. As many governments liberalise their domestic markets, it is increasingly attractive for banks which have always been stron-gest in the domestic arena to retreat to that domain. Banks such as Holland's Amro Bank

relocated their capital markets business in their home cities. For those players which can-not be in the "bulge bracket" of top players, specialisation is a growing trend. Banks have the number of sectors in which they maintain a presence. Banks such as S.G. Warburg chose to concentrate on its strength in the sterling market, abandoning its posi-tion in the dollar and Austra-lian dollar markets. For a bank with a large presence in one with a large presence in one European market, the shift of resources to the home base may be a tempting prospect.

stay in London. Few players which do not have large operations in London can hope to be global players. The large Japanese and US banks in the European time zone have centred activities in London.

Many European banks have established their international capital markets operations in London. The largest German bank, Deutsche Bank, for example, runs all its non-D-Mark Eurobond business from the London-based Deutsche Bank Capital Markets, and is the only German bank to rank alongside the key US players in London. The credibility gap established between Deutsche and its two home-based rivals Dresdner Bank and Commerz Bank has never been narrowed, and neither Dresdner nor Commerz has established a significant presence outside the D-Mark sector.

Of the four French banks with a large presence in the Eurobond market, two (Paribas and Banque Nationale de Paris) have shifted the bulk of their international bond operations to London while two (Credit Lyonnais and Credit Commercial de France) have dug in their heels in Paris. Credit Lyonnais and CCF have tended to concentrate on retail currencies like Canadian dollars and on domestic market activities.

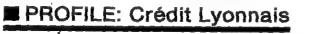
Some of the most profitable banks in the Eurobond market are not London-based. Banks such as Banque Bruxelles Lam-bert and Kredietbank, based in

foothold, by focusing on their retail distribution networks. There have been few big moves to London in recent years, although the Japanese continue to build their presence here. For others, the decline of the Eurobond busi-

pess has acted as a deterrent. High overheads have been further increased by the need to comply with the stiff regulatory environment of the Finan-cial Services Act. Bankers say this is a further disincentive to new businesses, and complain that the European Community ideal of an even playing field is still in need of some levelling. London's dominance of

financial markets outside the Eurobond market, such as futures and options, has increased the capital's status. Another magnet for banks is London's position as the European centre of international fund management. Increased competition from other markets and perhaps some repatri-ation of investment funds, particularly to Japan, could threaten this infrastructure.

Now that the mainstream Eurobond market has evolved into a commodity business, it capital markets thrust of many banks. These days, wider profit margins are to be found by focusing on innovative financing techniques, often involving derivative products. For such business, now the strongest prowth area in the market, it is in London that the talent and the expertise are to be found.



# The case for a firm foothold

FOUR years after the Big Bang, many of the banks which participated in that revolutionary event have beaten a bloody retreat, overwhelmed by losses and the sheer problems of managing the complexity of the losses. ity of the London markets.

One bank which has slogged on is Crédit Lyonnais; the French bank which has one of the most diverse foreign-owned financial congiomerates in the City. On the one side this comcommercial bank branch with £6.5bn in assets and a programme of steady expansion. On the other, is Crédit Lyon-nais Capital Markets, its investment banking arm.

The latter has been a far from pleasant experience, as Mr Christian Menard, the managing director, is the first to admit. Financial losses, man-agement turmoil and damaged credibility have all taken their toll. But Crédit Lyonnais stuck to its belief that a well-developed London presence was the key to its international expansion in investment banking, and it thinks that that goal is

now in sight. The saga began in 1967 when Credit Lyonnais bought Alex-anders Laing & Cruickshank Holdings (ALCH). ALCH was a hybrid consisting of Alexanders, a discount house (dealer in the bill market); Laing & Cruickshank, a City stockbroking firm specialising in medium-sized companies and private clients; Rouse, a broker dealer in financial futures and



Ménard: heavy toli

commodities, and an official glit-edged dealership.

It was not the ideal purchase in the light of hindsight because ALCH was too diverse and not top-of-the-range. But the bank had lette and all the move rather late, and all the best firms had been snapped up. And it paid the price. In the following three years ALCH lost enormous sums of money, and Credit Lyonnais was forced to take measures to bring it under control.

There was a management clean-out. The equities marketmaking side was shut down, and so was the gilts business. Other parts of the group were cut back to contain costs, and branches were closed. But out of the trauma, Crédit Lyonnais managed to identify a cluster of businesses on which it believed it could build a viable investment banking operation. This will have six elements.
One is Rouse, which has

come through relatively unscathed it is highly profitable and now has a global link-up to provide a 24-hour service. The second is Alexanders which has been given tighter controls and is now profitable again.
The third is Crédit Lyonnais

Eurosecurities, the Eurobond operation which has yet to move into profit and is weak in the dollar markets. But Credit Lyonnais is building it up in the French franc and Ecu mar kets where it is strong.

The fourth is Laing & Cruickshank investment Management, where the emphasis is steadily being shifted from the private client stockbroking business to portfolio and asset management. This division recently began to make a profit again.
The main part of the busi-

ness is Crédit Lyonnais Securi-ties, which has two parts to it. Having dropped its UK equities market making, the institu-tional broking side will concentrate on selling European equi-ties to investors through London. This will be supported by specialised sectoral research prepared in conjunction with Crédit Lyonnais' other securities operations on the Conti-nent. Mr Ménard says the aim is to become the leading Lon-don house in Continental shares, particularly French

The other part is corporate finance which consists of Laing & Cruickshank's domestic advisory service, alongside

which a new international business is being developed. Mr Ménard sees this becoming and acquisitions and equity issues, with a team specialising in structured finance.

To help pull this diverse group together, Crédit Lyon-nais has moved it into new quarters in the Broadgate development. It has also retitled parts of the group to emphasise the Credit Lyonnals name for international activi ties while preserving the better known Laing & Cruickshank name for the UK market. Mr Ménard estimates that

buying and getting Credit Lyonnais Securities right has cost about £160m, vastly more than it bargained for. He has set the goal of earning a 15 per cent return on capital which he believes is achievable.

Did Crédit Lyonnais really need to take on all this expense and effort for the sake of a foothold in the highly competi-

tive London market? The answer is yes. The group needed access to a distribution network. "The dominant equity culture in London is one of the most important aspects of a strong presence in London.
This is not the case in Continental Europe where the culture is bond-driven," says Mr Menard, "We are convinced that Europe is the domestic market of tomorrow, and we have to be a major player in all domestic markets."

David Lascelles

Deborah Hargreaves looks at the future of the derivative markets

# In pole position for Europe

MR PEN KENT, associate director at the Bank of England, forecasts a "blaze of glory" for derivatives in the 1990s. The UK's markets must be well-placed to lead Europe in attracting the "atomic cloud of footloose funds" that will be searching for investment opportunities across the

globe, he believes.

Mr Kent has been very active behind the scenes in encouraging London's two leading markets to join in a combination that will create the largest futures and options market in Europe. He chaired the committee that was set up to pave the way for a merger of the two markets.

The merger of the London International Financial Futures Exchange (Liffe) and the London Traded Options Market (LTOM) grew out of the success of the former and slow development of the latter. The Bank of England is understood to have been concerned that the UK was losing out in the creation of an active options market to more pioneering options market to more pioneering

options market to more protecting exchanges overseas.

The Bank's concern mirrored that of a group of users of both markets who were looking for a more efficient options market-place and a chance to cut costs. It was with a very sympathetic ear that the Bank heard the users' ideas early this year. Shortly afterwards came the amouncement of the much-heralded merger which had been broached three years ago, but had never got off the ground.

Many market users are hoping for a widescale rapprochement between London's six derivatives exchanges. Indeed, the name for the Liffe-LTOM combination

which has been fixed temporarily at the London Derivatives Exchange, is intended to provide as much room as possible for any of London's other markets to join in. The international Petroleum Exchange has asked about joining the joint market London's soft commodities market, the fox, plans to combine with the Baltic International Freight Futures Exchange before a possible approach to Liffe-LTOM. This leaves the London Metal Exchange

This leaves the London metal exchange which is likely to resist any attempt at merger in its own eccentric way.

If these exchanges unite, the resulting market will be a broadly-based derivatives shop window which would trade a range of futures and options products from German bonds to coffee. The combination mental broads to be most diversified. nation would create the most diversified exchange in Europe with an ability to compete with Chicago's leading markets.

The financial derivatives sector is new

to London and should provide a large area for growth in coming years. When Liffe and LTOM merge early next year, the joint exchange will mark the first time that financial futures and equity options have traded side by side and should provide the opportunity for a range of strate-

gies on the part of traders.

The two markets are embroiled in the nuts and bolts of merging two fundamen-tally different trading cultures, but Liffe is likely to dominate any combination. Since its inception in 1982, Liffe has

Since its inception in 1982, Liffe has seen its trading volume grow rapidly each year as derivatives have found more acceptance among the City's innately cautious fund managers. Last year, its volume leapt by over 50 per cent to 24m lots, although its main European rival, France's Matif, edged ahead with a volume of 26m contracts. This year, however. Liffe's volume is running well ahead of the Matif's and, by the end of October, the market had traded close to 29m lots.

Liffe's marketing and information cam-

Liffe's marketing and information campaigns have been extremely successful and the exchange has proved innovative in its development of new products. Members of the options market are hoping that this experience will carve out a more liquid market for options and help to extend their use to individual investors. Private individuals are large buyers of

options in continental Europ US, but not in the UK.

be helped in its bid to lead Europe by the introduction of a more simplified tax regime on futures and options in this year's budget. It removes a penalty on pension funds and unit trusts' use of derivatives for trading purposes.

Under the new regime, institutions will be able to avoid paying tax on any of their transactions without having to prove that they were not "trading" in the market

they were not "trading" in the market. This change has removed a big psychological barrier for fund managers' use of the markets and has provoked a great deal of interest among UK pension funds.

Another development this year that will increase the use of futures in the publica-

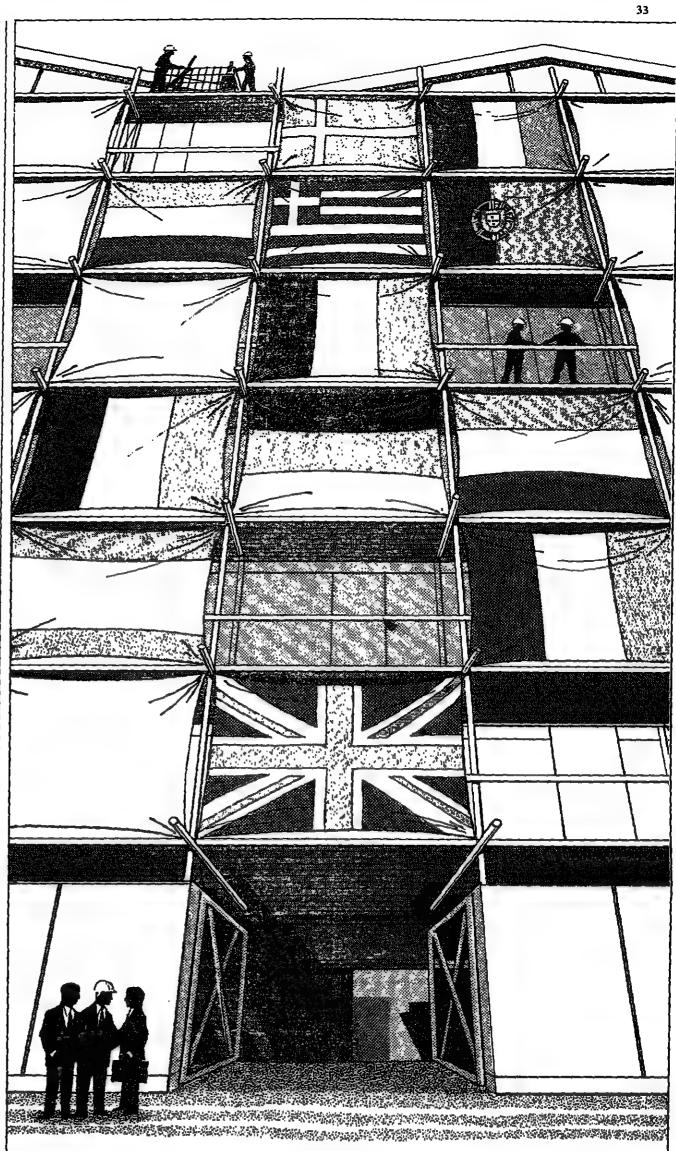
Another neveropment this year that will increase the use of futures, is the publication by the Department of Trade and Industry of draft regulations for futures and options funds. Once these rules become law, they will enable the creation of specific unit trusts for investing in designing instruments. This is a market

of specific unit trusts for investing in derivative instruments. This is a market that has grown to reach \$80n in the US. These developments leave London's derivative's markets poised for large growth in the next decade and should enhance London's position as a leading centre. Liffe is recognised as a leading port of call for US fund managers which divide their money between the US, Europe and Japan.

Burope and Japan.

Derivatives traders say they see far more activity now from the UK's own institutions than they did a year ago. In fact, some dealers recken that only two of the UK's layer possion that the UK's large pension funds were active in derivatives at the beginning of the year and that figure has risen to 15.

Growing interest from the UK and over-seas should help get the Liffe-LTOM merger off to a good start. After that there will be wide opportunities for creat-ing new combined financial-equity prod-



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# **Anxious to** become the Ecu centre

THE London foreign exchange volumes of business with corporate customers and increased volatility in the interbank market, faces the challenge of how to maintain its pre-eminent position in a

single-currency Europe. European monetary union may be some way off, but for-eign exchange managers in both UK and non-UK banks in London are estimating the effects on their business of a

single currency.
If there is to be a single physical Ecu centre in the European time zone, the consensus is that London can, and must, be that centre. There is also some hope that the loss of intra-EC trading can be made up for by new business in non-EC currencies (including the newly convertible east European ones) and the development of ever more sophisticated risk management prod-

With average daily turnover equivalent to about \$187bn, London probably does three times the business Frankfurt does and six times as much as

Its main advantage over its continental rivals is its regulatory environment, which favours innovation and which, according to Mr Dave Adamson, Chase Manhattan's European forex risk manager, offers non-European institutions "a pretty level playing field."

The sheer volume of bustness done in London and the broad range of currencies dealt in should also help it to win through. The main effect of a single currency will be to wipe

out niche business. "Some of the reasons for Paris and Frankfurt doing so well would cease to exist," Mr Trevor Coss, who heads Barclays' global treasury, points

London's strength as a generalist centre should stand it in good stead. "Frankfurt won't take over from London in the next decade or two." says Mr David Clark, Midland's Group treasurer. He believes that the German authorities will not in Frankfurt to allow the range of products needed to develop a world-class foreign exchange

This year has seen a fallingoff of volumes in the market with corporate customers. largely as a result of general economic conditions. The probiem has been compounded by increased volatility in the interbank market, particularly the dollar/sterling market, which has led to the controversial scaling down of the amounts some market makers

are prepared to deal in. A lot of banks are examining their volume, both in number of tickets and amounts of currency. said one UK forex manager. There are only a handful of market makers in the interbank market: the four big UK clearers, plus Citibank, Chemical and Chase and a small number of European

Volatility has been increased over recent years by a funda-mental shift in the nature of the underlying flows driving the market and aggravated by increased speculative activity. Sterling remains an important investment currency, although it ranks fourth in

terms of volume traded, and capital flows from institutional investors worldwide are increasingly replacing trade flows as the motor of the interbank markets, including the sterling/dollar interbank mar-

This has caused an increase in volatility only partly con-

Part 1: Ireland

Part 4: Portugui

Part 5: Spain Part 6: Netherlands

Part 8: France

Part 9: Italy

والمتعرف تهوي وتراطف

Part 2: Offshore Centre

Part 3: Nordic Region

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trolled by sterling's entry into the exchange rate mechanism. The other factor in recent years has been aggressive spec-ulation, usually by Asian and Middle Eastern monetary and

investment authorities playing Some market makers regard these "turnover merchants" as near-criminal in their effect on the market. Others are more

"It only hurts the market maker who quotes in excessive amounts and too narrow a spread." said one non-UK market maker. In fact, according to one US bank, rather than being an, irritant, such players can act as a stimulant. It moves the market, and that can be profitable for the market The now infamous Septem-

ber 24 lunch at which some London market makers came to a "gentlemen's agreement" on a 10 basis-point minimum spread in the sterling/dollar market had as its immediate cause a bear raid on sterling by Bank Negara Malaysia. But other market movers have also been active, and the root causes of volatility and poor liquidity are broad and vari-ous, including the deteriorat-ing credit worthiness of a number of counterparty banks.

Whether or not it formally constitutes a cartel (the banks say it does not and insist it will not affect their corporate customers) the September 24 agreement looks like falling apart even before an Office of Fair Trading investigation is

Lloyds Bank, in whose offices the lunch took place, has since distanced itself from the pact, and other partici-pants say they have dealt in amounts and at spreads different from those agreed.

The Bank of England has pointed out that any attempt to widen spreads unduly could lose business to other centres. London's bid to become the Ecu centre would certainly not be helped if some of the shine on its reputation as the least protectionist centre in Europe was knocked off by incidents

Apart from its "regulatory edge". London is seen as the product capital of Europe, if not the world, "London's imag-inative and innovative use of technology, not just in the back office but front-end technology, has been a key factor in keeping London ahead." says Mr Tom Lockett, Midland's foreign exchange direc-

His colleague Mr David Clark agrees. Although the technologies might originate elsewhere. Mr Clark says, "London is the great test tube. This is where the explosions and implosions actually hap-

The relationship between technology and competitive ness is two-edged, however. "You have to take time out on technological developments, sometimes," says one manager because you're not necessarily generating enough income to pay for it I think London is very close to such a breathing

space now. In the last analysis it is the application of technology which matters. A whole family of hedging products has sprung up over recent years, with Lon-don very much in the fore-

"We are nowhere near the end of this development," says Mr Lockett. "The next generation of hedging instruments will take in whole portfolios of risk, both of customers and on banks' own books.'

February 19

March 29

April 25

April 30

May 29

June 12

June 19

October 22

December

November 19

# A bridge between New York and Tokyo

LONDON IS one of the world's top centres for portfolio man-agement. Indeed, it stands out for its specialisation as a centre for expertise in managing global institutional funds, especially equities.
Upwards of £500bn is man-

aged in the UK, and probably 90 per cent of that in London. Most of the money belongs to domestic institutions, but there is an important element of global funds sent over from abroad. For example, J. P. Mor-gan runs its global portfolios out of London.

Even the domestic institu-tions have a substantial over-seas element to their portfo-tios. British company pension funds, for example, have about 20 per cent of their assets in foreign equities, and another few per cent in overseas bonds.

More money is managed in
the US and Japan, but these

are domestically oriented countries, where interest in international investment has been modest until recently. Switzer-land is of some importance as a centre for private client funds, but scarcely attempts to com-pete with London for institutional business

Geographical location ought to be becoming less important as a factor in the success of financial businesses, because technology is destroying the significance of distance. Investors can hook up to market price services and research databases without much regard to physical positioning. Indeed, successful international investors are dotted around the US, and can be found in other parts of the UK than London. The survival and the renewed expansion of Edin-burgh and Glasgow as fund management centres must owe much to improved travel and communication.

The high cost of London, The BZW dealing room

BIG BANG has cast a long

shadow, it is four years since the deregulation of London's stock market – when fixed

commissions were scrapped,

institutional barriers between

brokers and jobbers (now called market makers) were

taken down and outsiders were

allowed to buy into or apply to

join the Stock Exchange. However, three conse-

quences of this seminal date in

the City's history have yet to

levels and its congestion, has posed a threat - although rents are now tending to fall. Overall, however, London Overall, however, London retains some important advantages which have long been perceived by American and Japanese firms and in the past year have led to a wave of buying of British fund management companies by continental

financial institutions As a global centre London's time zone position is significant. Straddling the gap between Japan and the US. London has a location which enables members of the financial community to talk to Tokyo in the morning and to New York in the afternoon. In contrast, it is impossible for Americans and Japanese to communicate during normal office hours.

But anywhere in Europe can claim the same advantage, so the key to London's competi-tiveness lies elsewhere. Essen-tially it has the right infrastructure: a highly develope international stockbroking industry, and it has large numbers, far more than any mere "critical mass", of skilled and experienced fund managers.

The stockbroking side is

important because historically it has provided most of the research and other services which enable global fund managers to function efficiently and economically. In the past few years the International Stock Exchange has also developed its SEAQ International market in the leading global equities. As for bonds, there is big Eurobond market in London, and active local time zone markets are made

in US Treasury securities These local markets are perhaps not of critical importance because many London fund managers prefer to trade in national stock markets around the world, but the London trading contributes to the depth of resources available in the UK.

London is a regular destina-tion for leading listed compa-nies around the world which seek to market their stocks to institutional investors. So there is a steady stream of pre-sentations and road shows, making it easy for Londonbased investment managers to meet the executives of international companies.

The presence of portfolio management skills in abundance is also highly important. Any financial services group wishing to set up a fund man-agement operation in Europe

really has very little choice than to come to London. There are possibly more attractive and cheaper places to go, but it is impossible to recruit skilled global fund managers in any quantity in other places.

In some respects Luxem-bourg is a rival, and it has certainly attracted a large number of international mutual funds. But it has specialised as a legal and administrative centre rather than as a place where investment decisions are

Other European financial capitals have either been limited until quite recently by for-eign exchange controls, so that expertise has been focused only on domestic markets, something which applies to Paris, or they have specialised in bonds, such as Frankfurt. With the growth of interest in equity investment the German banks such as Deutsche of Dresder have come to the UK in order to buy the skills they

The Netherlands has shown some potential, and indeed the Robeco group has become probably the world's second biggest independent manager of mutual funds after Fidelity of Boston in the US. But the Dutch market is too small to allow Amsterdam or Rotter-

dam to develop the strength in depth offered by London. But London is not inchal-lengeable. Fund managers in the US and Japan are developing global management skills, and they will become unwilling to subcontract international

business to the UK.

Some portfolio managers in London are becoming anxious about the damage being done to the stockbroking infrastructure. High quality research can only be provided on the basis of relatively generous commissions, but the much greater degree of competition in the past few warm has muched past few years has pushed many brokers into the red. The quality of research has declined, and the actual quan-

tity may soon contract unless profitability recovers.

Fund managers would then be faced with the need to take on much more of the research functions, greatly adding to their cost burdens. This would hit small firms of fund manag-ers especially hard, since it would not be economic for them to provide a broad research back-up for their own

In difficult stock market conditions, auch as have been seen recently, these risks tend to weigh heavily on the minds of fund managers. But London hopes that many of its troubles will roll away with the next stock market upturn.



Richard Waters looks at the consequences of deregulation

# In the shadow of Big Bang

overcapacity in the securities industry. The rush to join the market which followed the 1986 reforms, combined with a of capital behind ISE member firms rose by a quarter to £4bn between the summer of 1988 sharp cyclical downturn since, have left many broker-dealers The excess capacity, both of

people and capital, is illustrated by the poor results of securities businesses that belong to London's International Stock Exchange. They lost £27m between to 24,400 in the three years to them in 1977 and £265m in the end of 1989.

1988, before struggling back to profit in the relatively buoyant The most obvious barometer of the health of broker-dealers is the volume of trading on the ISE (which comprises UK and

foreign equities, government securities and other fixed income stocks).

This is still running at a

level far above its pre-Big Bang days, but has not recovered its peak of before the 1987 October

SIR Martin Jacomb commands

a fine view of the City from the

offices of Barclays de Zoete

Wedd, where he is chairman

But he gains an extra perspec-tive in his other role as chair-

man of the British Merchant Bank and Securities Houses

Association, and it is one

financial centre in Europe, he

excite the ambitions of others

to challenge that".

in spite of this, there are remarkably few signs of shrinkage in the industry. Well-publicised casualties — Morgan Grenfell at the end of 1988, Citicorp Scrimgeour Vickers early this year - have capacity in the London market. This is borne out by two surprising facts. First, the amount

and the end of 1989 (figures for earlier periods are not available). Second, in spite of the 1987 stock market crash, the num-ber of people employed by ISE member firms rose by one-fifth

Part of the reason is that while the domestic securities industry has sagged, the international business handled through London has remained

Hence the importance to London of the current debate over the creation of a pan-European equity trading system. Since starting its own international market place five years ago, the commission income from trading foreign shares in London has grown to an

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annual £168m (around a third of all commissions earned on IIK shares) The second unresolved quas-

tion left by Big Bang is how equities should be traded in London. The quote-driven market

making system introduced at the time has not held up well under the flagging trading voltimes of recent months. Market makers claim Lon-

don's trading rules, which require immediate publication of most trades and (from early next year) a delay of only 90 minutes in the publication of

the very biggest, leave them no scope to make a profit. There are dark warnings that distor-tions will appear in the market as market makers seek to dodge the worst effects of these

Retail investors have also been questioning whether the stock market works in their Many argue that, welcome

though a quote-driven system is for anyone trading large blocks of shares, small inves-tors would be better served by a market where buy and sell orders are matched automatically, without the intervention of a middle man.
Two other factors have aniagonised small investors who

use the UK stock market First, commissions have isen since Big Hang, largely due to the removal of cros subsidisation that existed before. And second, London's system, due to be introduced from next October, looks likely to bring no reduction in costs for small investors, whatever it does for other users of the mar-

The third unresolved ques-

tion posed by Big Bang is whether London will come to be dominated by a bandful of integrated securities houses, conglowerates which combine market making and broking with corporate finance and

fund management.
Experience so far suggests
that this is happening. The withdrawal of marginal players has led to a concentration of market share among three hig market makers -Securities, Barclays de Zoete Wedd and Smith New Court The first two of these are smoog the leaders in researching and distributing equities, se well as fand management.
Would-be contenders such as

Kleinwort Benson have made a strong push to be included in the top league, but have failed yet to make the breakthrough, (Kleinwort itself is nursing the damage to its finances and morale caused by a disastrous 234m loss on a single large transaction this summer). The question of who will dominate the securities busi-

ness in London will be answered in the boardrooms of some of the world's biggest Only those that are prepared - and can afford - to commit capital to building or sustain-

ing a position in the market stand a chance. crunch that has hit the bank-

ing industry, it is certain that not all will want to pay the

David Lascelles interviews Sir Martin Jacomb

# 'People trust our markets'

being rolled back, the impression has been left that London which causes him some While he is convinced that London holds the lead as a is a heavily regulated market. Impressions are very important because that's what con-trols decisions whether or not sees strong competitors on the to bring business to London. to proclaim London's lead too The recent local authorities swaps flasco was a further loudly "because you only example of London doing itself unnecessary harm. "The way the authorities have handle

guard against

over-regulation

London must particularly

guard against competitors who chip away small pieces. Although these may be insig-

nificant in the overall context they could be highly relevant to international investors. For example, the opening of the

DTB, Frankfurt's financial

London losing fragments of the whole because it's the whole

from which London derives its

Sir Martin notes that New

"We must guard against

Lords judgment.

futures market.

gbreneths

"The result is that there is a more coherent and deliberate this has been uniquely damaging. Our competitors are saying that by standing aside, the government is ensuring that in than would have occurred from market forces alone. If you London 'dictum meum pactum' no longer applies," said Sir Martin whose own bank stands to lose heavily after the recent observe Paris and Frankfurt governments are assisting changes there. There is a clear message: there is absolutely no room for complacency."
The features Sir Martin London must also

believes London needs to work on to maintain its position are; markets which are well-run and well-disciplined a multi-currency approach with "payment versus delivery" of securities a top priority

an international pool of tai-

a central bank which keeps a parental eye on the markets but continues to be responsive to the needs of their users.

It must also guard against over-regulation. Sir Martin thinks London made a mistake at the time of the Big Bang in failing to distinguish between professional investors who can look after themselves and private investors who need pro-

Although the regulatory excesses which this created are the growth of Chicago's

The UK's entry into the ERM was a move which Sir Martin strongly welcomed because he feared that London would become steadily isolated from the mainstream of the EC the Schengen Six countries which are on the fast track to

financial futures market.

Think how this looks, for

example, from Tokyo. It might make the Japaness think the financial centre of the EC might be divided between London, Paris and Frankfurt. If this view took hold, it could become self-fulfilling." He fears that people in the UK underestimate the momen-

tum on the Continent behind the desire for monetary union. He has his own reservations, however. Imposing monetary union on areas of disparate economic performance could cause permanent damage. A single currency also means in practice not just a single monetary policy but a centrally agreed economic policy as well.
"This has not yet sunk in."
If the UK did remain stand-

offish from the EC this need not, in many people's view, necessarily harm London, which has historically done well out of being different. But he says that this view is out of date. London thrived in a period

of rigid controls on capital movements - because of the clear need for an international market to handle funds which wanted to remain free of those controls. This situation no loncontrols. This situation no ion-ger exists. Domestic markets and Euromarkets are free to merge. We have to succeed on a so-called level playing field." He is particularly keen that London should become the home of any future European central bank - or at least of the operating arm through which it dealt in the financial

markets. "It would be very important to have the operating arm in London. There is a need for physical proximity between the

He strongly welcomed the UK's entry into the ERM

operating arm and the market participants because they have to meet and discuss things almost daily. There is every reason why Eurofed's operating arm should be in London. There is a cast from case for it as matters now stand.

Today, London is far away the leading centre. People like dealing here, they trust our markets, they are well regulated. There is a long tradition of principal right-taking. Every. one wants to go on using London. But we must

one wants to go on using London. But we must be vigilant in meeting competition. London don must be economical and

# EUROPE IS CHANGING, POLITICALLY, FINANCIALLY, ECONOMICALLY.

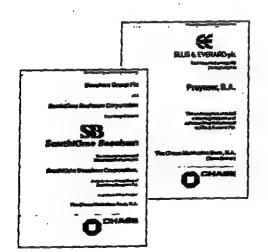
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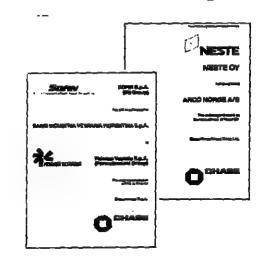
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European countries, with a total value of over \$1.25 billion.

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Tim Dickson talks to the man fishermen will blame for the fleet cuts they are facing

the commissioner in A charge of European Community fisheries policy, will not be most popular man on the quayside at Peterhead this morning. Yesterday's dramatic news from Brussels that EC fleets may need to be slashed by an average 40 per cent after 1992 will be blamed by many boat owners primar-ily on the black bearded, flashing eyed Spaniard.

In his two years in the hot seat Mr Marin has certainly become well accustomed to taking the flak, not least, as he likes to point out, from his own vociferous countrymen. But sitting pensively in his office in Brussels yesterday he made it quite clear that he thought the responsibility for the disarray of the Common Fisheries Policy lay with the EC's member states and their failure to control overfishing.

The resource conservation policy in force at EC level since 983 is based on total allowable catches, split up between mem-ber states in the form of



Manuel Marin: Brussels should have powers to make the control policy work

annual quotas, and on technical restrictions designed pri-marily to reduce or eliminate the taking of young fish.

Last week's EC Fish Council - when Ministers refused to agree a proposed package of measures including bigger mesh sizes for white fish in the

Marin as a classic example of national governments' inability to take difficult but essential decisions when their own vested interests are at stake. In my experience they spend their whole time in negotiations trying to show that the others are the guilty ones," he Although it would be up to

own open preference was that Brussels should in future be given the proper authority and powers to make an EC control policy work. Despite the con-tradictions of national quotas with the single market philosophy he saw no alternative to continuing with TAC system broadly in its present form; if control responsibility was transferred to the EC, however, he said that licensing for individual boats would have to be introduced. introduced.

member states to decide, his

Mr Marin pointed out that this approach already worked well with some shared stocks in the Baltic and the Atlantic, the only difference with conventional quota system being that each vessel would be allocated its own annual catch. On top of this the Spanish commissioner believed that technology in the form of satellite tracking could come to the aid of the conservationists. Dis-missing those who accuse him

of wanting to instal a sort of "spy in the cab" at sea he said that accidents could be avoided and lives saved as a result. Yesterday's "communica-tion" from Brussels will be used as the basis for formal proposals next year covering among other things capacity reductions and social compensation measures for those worst affected. While stressing that the current multi-annual guidance programme (which sets the principle of an overall

reduction in capacity for the period 1987-91 of 3 per cent in tonnage and 2 per cent in engine power) was inadequate, he said that the 40 per cent proposed by the independent experts group was not the only

He pointed out that two years was generally needed for

Economic Secretariat is hoping

farmers will increase produc-tivity over the next few years by investing in mechanisation.

the biomass of most stocks to "recuperate" and he favoured schemes which would allow some fishing effort to continue while incomes were topped up by a combination of community and national funds. He found it "incomprehensible" that fisheries was excluded from the scope of the EC's structural funds in the 1988 financial reforms but believed that the sector would certainly be included after 1992. Detailed analysis of stocks and fleets, he explained, would now be car-ried out with a view to specific

recommendations for individual species and zones. Not for the first time Mr Marin was defensive about his Iberian roots, an issue which has frequently surfaced in Brussels, given that about half the community fleet is either Spanish or Portuguese.

While admitting that the North Sea was the main target of his new attack, he insisted that he was acting in the com-munity interest and some measures would be deeply unpopu-lar with his countrymen.

tion and to credit from abroad,

and the fact that they operate out of several markets reduces

their overall risk. National

companies have been the hardest hit."

the rise in oil prices resulting from the Middle East crisis,

which has pushed up the cost

of petroleum-based fertiliser. With international coffee

prices rising at last and exports getting a boost from a falling cruzeiro, the coffee

industry is hopeful of a

short-term improvement in the

will fully recoup its share of world coffee exports, which fell by 3.3 per cent to 22.5 per cent between July 1989 and July

The country's coffee indus

try has become so uncompeti

tive that Mr Oliveira com-

plained that much of this

year's coffee was sold for less than its production cost. And with no credit available, pro-

ducers say they will be forced to leave large tracts of land unplanted, or switch to lower-

Other plantations have been so badly neglected that it will

take six or seven years to

regain lost productivity. More-

over, many growers here were

so short for cash that they sold

rise in prices took place. Even

if the world coffee market con-

bles will continue to put pres-sure on Brazil's share of

these trou-

cost cattle farming.

tinues to improve,

But it is unlikely that Brazil

situation.

Exacerbating the situation is

Mr William Crowe of the Scottish Salmon Growers' Association said: "We are facing a repetition of the 1989 market situation." Prices, he said, having risen after the intervention scheme began, had been falling in recent months and were now at "disestance" levels Grounds for concern in Brazil's coffee industry "disastrous" levels.
"We have evidence from the French salmon market that

fish are being sold at below the intervention price and production costs, and false invoices issued," he said.

Mr Crows said he believed that the salmon were black market fish produced illigiting. market fish produced illicitly and therefore not qualifying for intervention. Otherwise it

Norwegian

duty in EC

Correspondent

11.4 per cent.

salmon faces

anti-dumping

By James Buxton, Scottish

SCOTTISH SALMON growers

and depressing prices for farmed salmon. Earlier this month the EC Commission upheld a complaint by Britain and Ireland that Norway had been dumping salmon and is

proposing an import duty of

In January Norway set up an

intervention buying system in response to complaints from

Britain and Ireland that its

farmers were selling large quantities of salmon at below

cost. The intervention organi-sation bought in and froze 38,000 tonnes of salmon and most of it had been resold by

September.
Mr William Crowe of the

was hard to explain why farmers would sell fish for about NKr23 (£2) a kilogram when they could get NKr32 from intervention.

"We are asking the Norweg-ians to police their industry properly," he said, "and we want the EC to impose the want the EC to impose the import duties on Norwegian salmon." The 11.4 per cent rate proposed by the Commission should be 21 per cent to represent the average level of price undercutting by the Norwegians be said.

# Nickel output cut threatened if price stays low

FALCONBRIDGE. have accused the Norwegian salmon industry of once again dumping fish in EC markets western world's second largest nickel producer, says that it will shut down capacity rather than produce metal at uneco-

nomic prices.

Mr Alex Balogh, the company's chief executive, said in an interview that no decision had interview that no decision had yet been made on closures at its operations at Sudbury, Ontario, or in the Dominican Republic following the recent slide in nickel prices, but that any shutdowns were likely to coincide with the Christmas holidays.

holidays. Asked whether Falconbridge's threat to take capacity out of the market was a tactic to bolster prices, Mr Balogh insisted that "we are prepared to make closures when we can't supply the market at a reasonable price."
He said that Falconbridge Dominicana (Falcondo), in

THE which Falconbridge has an 85 per cent stake, could operate profitably at prices of around US\$4.50 a lb, but that a drop below US\$4 a lb combined with high oil prices put a question mark over the operation. Energy accounts for more than half of Falcondo's operat.

ing costs. For every \$1-a-barrel rise in the price of oil, its costs go up by 4.5 US cents a lb. The nickel price has dropped as low as \$3.60 per lb this week. Mr Balogh said that he expected the price eventually to stabilise at about \$4.50 a lb. At full production, Falcondo

should produce about 70 mil-lion lbs of nickel this year, roughly 40 per cent of Falcon-bridge's total expected refined production of about 165 million pounds. Falconbridge is equally owned by the Canadian resources group Norarida and by Trelleborg of Sweden.

ALL C

# Tin prices on the slide in Kuala Lumpur market

By Lim Slong Hoon in Kuala Lumpur

TIN PRICES in the Kuala Lumpur Commodity Exchange have been declining steadily in recent days, in spite of indications that Malaysian output would fall this year and reports that more mines were to close and more lay-offs were expec-

For several months the local spot price held at above M\$16 (£3) a kilogram, but it fell for the sixth consecutive day yesterday, to M\$15.45 from M\$15.66 on Tuesday. Since last week prices have lost nearly 5 per

Miners are complaining that this year's price levels are below their unit production cost and that higher fuel prices since the Gulf crisis have made their problems worse. Present prices, they say, are in real terms below those fetched fol-lowing the 1985 tin market

Today there are fewer than 200 operating mines compared with 321 at the end of last year, employment in the sector has fallen from 12,700 to fewer than

According to the latest available statistics, domestic output in the eight months to August fell by 5 per cent to 20.100 tonnes from 21,200 tonnes mined in the same period last year. Production in 1989, when prices averaged M\$23.05 a kilo-gram, was 32,034 tonnes. At the end of August tin stocks stood at 19,600 tonnes compared with 19,300 tonnes a

# Soviet food aid 'frightening' for NZ

By Peter Montagnon, World Trade Editor

WESTERN FOOD aid to the Soviet Union "would destroy a major market" for New Zeeland's dairy producers with frightening consequences for an economy already wracked by deep recession and unem-ployment, Mr Philip Burdon, Trade Minister said in London yesterday.

including Germany, France, Italy and Spain are expected to grant large scale food aid to Moscow in response to a Moscow in response to a request from Mr Mikhail Gorb-achev at last week's Paris sum-

mit. The US and Canada are also considering the request.
Yet New Zealand does not have the ability to subsidise sales to the Soviet Union, which is already NZ\$156m (245m) behind in payments on its imports, Mr Burdon said. Despite the arrears, the Soviet Union had the capacity

to pay and had proved a reliable customer over the past 30 years for both dairy products and wool. we can dispose of that quantity of dairy produce," said.

CRUDIC OIL (Light) 49,000 US gails S/barrel

32.85 31.92 30.59 28.45 26.47 28.04

32.66 31.63 30.66 28.30 26.30 25.80 25.40

New Zestand, along with its 18 partners in the Cairns group of farm exporters, had recog-nised that food aid could be used as a back-door means of subsidising farmers. For that reason the group was insisting in the Uruguay Round of multilateral trade talks that such aid be permitted on a grant

This would force donor governments to absorb the full cost of the aid instead of recouping some of their

SOYABEANS 5,000 bu min; cents/60th builtiel

Chicago

### High costs and poor quality are blighting grower's hopes, writes Victoria Griffith types that are difficult to grow promotional campaign is not THE BRAZILIAN coffee an easy task in Brazilian conditions. During The rising trend in labour costs is another major problem for Brazilian coffee farmers. Mr Joao Cunha of the National

sector has received an unexpected lift over the last few weeks from a falling cruzeiro, which has made the country's coffee more competitive on the world market. But exporters say the product has ground it lost during the previous months, when the domes ric currency was heavily over

Brazilian coffee faces large long-term obstacles. Hit hard by three below-average harvests, scarce credit and surging production costs, the industry is facing the prospect of heavily reduced output some say by up to 50 per cent over the next few years – and a shrinking world market. The government's exit from the coffee sector a few months ago has added to the industry's

Mr Bruno Angst, an exporter and coffee consultant from Santos, described the atmosphere as "confused".
"Before." he said, "we all knew the price we could sell coffee at two or three months in advance. The government

provided statistics; we were much better protected from

The government's pull-out hit at a time when the coffee sector was still in disarray national Coffee Organisation's export quota system. The ICO had previously set quotas for controlling international sup-

MARKET REPORT

tonne on the LME yesterday -

the lowest level for more than

two years. The market tried to

hit any railies after Tuesday's

downside break on the charts,

traders said. The recent widening

In the contango (discount for cash

depressant. Comex copper prices

were also in retreat at midday

on fund selling. LME lead prices

closed at 212-year lows. Traders said that apart from a bearish

chart pattern the physical sector,

took profits although most

consolidate as earlier short sellers

Although many exporters had opposed the quotas, some now feel their absence has added to confusion in the industry. But following incon-clusive ICO talks in London last month, the coffee industry in Brazil is pessimistic about the prospects for international accord with economic clauses

the year to July 1990, world demand for mild coffee increased from 49.2 per cent of all shipments to 54.5 per cent. Brazil produces mainly lowergrade arabicas and robustas, rather than the higher-grade arabicas which are known as

Brazil does not have the climatic and altitudinal conditions to produce consistently high-grade coffee

being agreed in the near future. "I doubt if we will see an agreement any time over the next two years," said Mr

Angst.
The elimination of the Coffee
Institute, which had managed the marketing of Brazilian coffee, and the collapse of the international agreement are not the only problems facing the Brazilian coffee industry. These events have only magnified vulnerabilities that had existed in the sector for a long

Perhaps the biggest threat to long-term competitiveness is the poor quality of Brazilian coffee compared with crops in Colombia and Central America. This year's harvest has been especially poor in Brazil and no one knows exactly how export quality; estimates range between 10m and 18m

The quality problem is likely to continue to haunt Brazil for some time as consumers increasingly demand milder

a time of year when battery

manufacturer demand is usually

"milds". (The names given to these coffee types are rather misleading. So-called "milds" are the grains which give the coffee a strong taste, whereas "robustas" are less flavour-

offee producers agree that Brazil does not bave the climatic and altitudinal conditions to produce consistently high-grade coffee. Most vulnerable to the new up-market trend are low-quality areas like Sao Paulo.

campaign of Colombia. "The lack of advertising of Brazilian ented," said Mr Jose Geraldo Rodrigues de Oliveira, and agricultural engineer at the Guaxaupe co operative. How-

Producers complain that

they have also been hit hard by the effective advertising coffee is a serious failure in a market which is becoming ever, with some 320,000 growers in the sector, organising an

COCOA - London POX

This, however, is more easily said than done. Many areas in Brazil, particularly the highquality plantations of Minas Gerais, are too hilly to adopt mechanisation. Moreover, Brazilian coffee farmers are faced with a lack of available credit in the Brazilian monetary system. Many are already reeling

> invest in new machinery. Even if they are lucky enough to obtain credit, real interest rates of up to 10 per cent a month in recent weeks place a heavy burden on producers. Without mechanisa-tion, however, Brazilian farmers are set to suffer further declines in productivity. Since the Collor administration came to power in March the minimum wage has been increasing by about 3 per cent a month. According to Mr Angst, labour cost per sack of coffee will have risen two to three times

under previously accumulated

debts and have no money to

by 1993. The new environment national companies operating out of Brazil. "The multinationals are used to operating in said one coffee exporter. "They have better access to informa-

Dionne

High/Low

682 678 739 727 784 754

# WORLD COMMODITIES PRICES

LONDON	METAL EXC	HANGE		(Prices supplied	by Amalgames	ed Metal Trading
	Close	Previous	High/Low	AM Official	Kerb close	Open Interest
Aluminiun	, 99.7% pority	(\$ per tonne)			Total daily tu	mover 10,255 lok
Gash 3 months	1525-7 1560-1	1540-2 1875-8	1535 1582/1560	1896-6 1571-2	1563-6	69,410 lois
Cupper, G	rad 2) A ober	lonne)			Total daily tur	nover 21,962 lob
Cash 3 months	1243-6 1262-4	1277-8 1297-8	1256/1247 1272/1263	1255-7 1270-1	1205-8	108,281 lois
Lead (£ pe	r tonne)				Total delly to	mover 1,876 loss
Cash 3 months	327-9 333-5-6	333-6 545-2	328 338/332.5	328-8.5 334-5	330-2	11,692 lots
Mickel (S p	er tonne)				Total deliy tu	rnover 1,924 lots
Cash 3 months	8150-200 7925-50	6175-225 6000-25	5075 8000/7910	8075-100 7900-10	7925-60	7,672 lots
Tin (\$ per 1	tohne)				Total daily bu	mover 1,354 lots
Cash months	5940-50 5945-55	5935-46 5950-60		5910-5 5915-20	5950-60	9,456 lots
Zinc, Speci	lai Hìgh Grede	(\$ per tonne)			Total daily tu	mover 3,038 lots
desC entinom	1252-3 1243-4	1267-9 1259-80		1250-2 1239-40	1240-41	18,962 lots
POT: 1.97	ng C/\$ creer; 45	3 months: 1.95	-	6 months: 1.53	46	I mombic 1.8160
ONDON I	NULLICON MA	EKUT7			_	
lold (fine o	z) S price	E equival	ent	New Yo	)TK	
Close Chening	384 ¼ -385 ¼ 387 ½ -388	195-195 <sup>1</sup> 2		GOLD 100 tray az	: S/troy oz.	

385.7 387.4 388.6 381.9 385.4 398.6 402.0

427.5 427.5 435.5 438.5 444.5

412.4 412.5

427.5 427.5 433.4 439.3 447.6 448.8 456.4

385.8 387.8 381.8 392.1 395.5 396.7

PLATINUM 50 troy oz. S/troy oz.

420.0 423.8 427.5 431.9 435.8 440.8

SILVER 5,000 tray az; cents/tray az.

410.0 410.2

410.2 412.2 419.0 425 0 430.8 436.6 446.7 446.9

HIGH GRADE COPPER 25,000 lbs; cents/lbs

Previous High/Lov

431.0 435.0 439.0 438.0 447.0

413.0

0 421.9 427.5 434.5 437.0 448.5 0

106.50 107.00 105.50 0 105.00

0 387.3 390,7 394.5 0 401.0

restavispe 3 394-399 394-399 394-399 383<sup>1</sup>2-386<sup>1</sup>2 90<sup>1</sup>2-92<sup>1</sup>2 90<sup>1</sup>2-92<sup>1</sup>2 199 \ -202 \ 199 \ -202 \ 199 \ -202 \ 199 \ -202 \ 194 \ -202 \ 194 \ -196 \ 45 \ -46 \ 45 \ -46 \ US Eagle

Silver fiz p/fine oz 411,40 419,50 427,85 443,85

41 78 122 24 11 Mar May Mac 700 89 61 42 31 58 90 29 51 82

Previous High/Low Jan Feb 112.30 112.25 111.15 113.00 112.80 111.50 109.00 107.80 107.10 112.30 112.30 108.50 107.50 107.25 106.95 106.20 106.20 108.70 107.96 106.90 108.15 105.40 104.70 104.10 105.50 0 104.35

\$2,00 30,75 26,30 26,33 25,85 25,45 HEATING OH. 42,000 US galls, cents/US galls. Latest Previous High/Low 8310 7290 7190 8350 7280 7190 6380 7330 7236 1277 1321 1369 1398 1424 1457 1491 COFFEE "C" 37.500lbs; cents/ib us High/Lov 84.80 87.80 89.85 92.15 94.25 87.30 99.75 84.95 88.00 90.20 92.50 94.55 96.50 98.26 SUGAR WORLD "11" 112,000 lbs; cents/lbs 9.98 9.99 9.99 9.99 9.85 9.88 COTTON 50,000; cents/lbs 76.54 74.03 73.65 73.61 75.70 74,24 73.80 75.50 73.90 73,60 73.85 87.80 67,68 65.90

0 415.5 422.0 428.0 434.0 442.0 Close Previous High/Low 106.40 110.30 111.65 112.50 107.75 110.00 111.10

Nov 28 Nov 27 mnth ago yr ago Nov 27 Nov 26 minth ago yr ago 123.46 125.35 125.23 123.72 125.37

109.95 112.00 112.00

600/6 613/0 624/4 625/6 616/0 612/2 SOYABEAN OIL 60,000 lbs: cents/fbi SOYABEAN MEAL 100 tone: Efton Dec Jen Mar Mar Jul Sep Usi 170.2 173.2 177.8 180.8 183.9 185.0 184.7 162.7 170.0 173.1 177.7 180.6 183.6 185.0 184.5 184.5 220/4 283/0 111/2 247/4 247/4 248/4 255/0 WHEAT 5,000 be mire conts/60%-bushel 242/2 259/4 268/0 273/0 279/4 292/0 245/0 261/6 270/6 277/0 283/0 294/0 LIVE CATTLE 40,000 lbs; cents/lbs Close 71.10 76.25 76.05 73.82 72.30 72.25 79.27 76.27 76.12 73.85 72.37 72.30 78.75 75.67 75.75 73.52 72.05 72.05 107,30 110.00 111.40 112.25 LIVE HOGS 30,000 tb; cents/fbs 61,32 49,30 46,52 60,62 50,95 42,90 44,60 52.50 50.62 47.57 51.45 51.90 50.35 45.10 52.77 50.75 '47.75 51.70 51.80 PORK BELLIES 40,000 lbs; conts/lb Previous .68.15 67.67 67.80 67.20 70 15 69.67 69.80 67.67 67.80

71.12

70.65 70.65

airma

### with its relatively slow offtake at London Markets

MOT MARKETS		
Crude oil (per barral POB)		+ or -
Dubai Brent Bland (dated) Brent Bland (January) W.T.I. (1 pm est)	\$27.85-8.10v \$34.05-4.15 \$32.35-2.40 \$32.55-2.60	-0.55
Oil products (NWE prompt delivery per to	nne CIFI	+ or -
Premium Gasoline Gas Oil Heavy Fuel Oil Maphina Petroleum Argus Estimales	\$300-305 \$317-319 \$137-139 \$310-373	-14 -3 -4 -7
Oliver		+ 01 -
Gold (per troy oz)  Silver (per troy oz)  Platinum (per troy oz)  Palladium (per troy oz)	\$385 410c \$430 20 \$93.50	-3.0 +6.2
Aluminium (free market) Copper (US Producer) Lead (US Producer) Nickel (free market) Tin (Kuala Lumpur market) Tin (Kuala Lumpur market) Tin (New York) Zing (US Prime Western)	\$1535 118c 50c 376c 15.45r 275c 70c	-15 -4.5 -0 21
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	103 66p 140 15p 72.24p	+0.65° -1.57° +0.62°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$258.0w \$110.0w \$238.50	-1.2 -2.5 -1.5
Barley (English feed) Maize (US No. 3 yollow) Wheat (US Oark Northern)	£178 £163.5 £87u	+2.0
Rubber (Jan)♥ Rubber (Feb)♥ Rubber (KL RSS No 1 Dec)	50.75p II 1.00p 242.5m	-0.25 -0.25 -0.5
Coconut oil (Philippines)§ Paim Oil (Malaysian)§ Copra (Philippines)§ Soyabeans (US) Cotton 'A" index	\$370z \$345 Unq £133.5 82.75c	+0.10

p week ago . ♥London physical market §CIF

a feature, was not providing much support. In Chicago soyabean and maize futures were edging ahead at midday on a report that the Soviet Union and Saudi Arabia have discussed a \$4bn loan, sparking rumours that the Soviets would use the loan to buy much needed grains and leedstuffs. However, the gains were limited by persistent trade talk that the Soviets might not buy US goods, but opt to cover needs from South America because the US has long denied them most-favoured-nation trade status. Compiled from Reuters

av 224 20 221 60 224 20 220.24  av 227.20 223.60 227 20 223.24  av 220.40 223.60 225.00 222 40  av 230.00 223.00 223.00  hillie Close Previous High/Low  av 303 5 304 5 304.0 302.0  av 303 4 303 5 304.0 302.0  av 303 6 307.0 309.0 308.0  av 280 5 280 5 280.0 281.5  av 280 5 280 5 287.5 283.0  av 280 5 287.5 283.0  av 280 6 281.5  av 280 7 288.5 284.5  av 280 8 289.5  av 280 8 289.5  av 280 9 288.5 284.5  av 280 1 101 101 101 101 101 101 101 101 101	HAN	rottoo	II FUA	(a per to
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MOON. There has been some improvement in w and top business in Bradford and in Euro	lLirûx <u>e</u> l	10000 (1	- Ağığı ibis	

mpetitive solling prices are climinated me small increases in quote prices hav an made. The rise is only a matter of a New pence at most, no more than 50c, and it has been helped by Slightly better clearance of British wool last week, partly due to imited offenings shead of the Christmas break. Despite this modest market improvement the industry's optimism is very limited, in view of a world sumbles of world. and severe demage done by stock losses after the floor price reduction

879 735 761 762 801 826 846 966 733 756 776 796 822 848 r: 12040 (7693) lots of 10 tonnes dicator prices (SDRs per tonne) r Nov 27 975.85 (932.78) 10 day a COFFEE - London FOX Close Previous High/Low 614 630 684 685 696 511 Turnover 5441 (12374) lots of 5 torines ICO indicator prices (IIS conte Cicae Previous High/Low 141.6 140.5 160.0 160.5 142.5 140.5 160.0 159.0 117.50 118.00 116.50 117.50 117.00 117.50 118.00 FREIGHT FUTUITES - BFZ \$10/Index poin Close Previous High/Low CRAIRS - SPE £'tonne Wheel Close Previous High/Low 119,95 123,50 126,35 120.00 123.50 126.85 119.95 119.85 123.50 123.35 Barley Close Previous High/Low 120 15 120 15 120 15 Turnover Wheal 93 (228). Barley 10 (0) (Cash Softlement) p/kg Close Previous High/Lov

88.5

TRADED OPTIONS

# Shares fall as base rate hopes falter THE FORMAL appointment of Mr John Major as the new prime minister found a cool reception yesterday in the London yesterday in the London stock market as investors as the long of the Federal Reserve, expressing abouts to a Congressional commarket quotation, despite the clouds still hanging over the market appointment in the equity market as investors also uncertain, with Mr Alam the strategies we provide the country of the carried with the building group, at a price only just below the current market quotation, despite the clouds still hanging over the Major's appointment in the equity market as investors also uncertain, with Mr Alam the building group, at a price only just below the current market quotation, despite the clouds still hanging over the Major's appointment minister and also of health and the Califier of the Califier to the Califier of the Califi

Confidence in prospects for early cuts in UK base rates was challenged by nged by a hardening in London money market rates and concern over recessionary pressures revived after Sir Denys Henderson, chairman of ICI, predicted that the UK ion will last from 12 to 18

So widespread had been the forecasts that shares would respond favourably to Mr Major's appointment, announced after trading hours on Tuesday, that the news had already been discounted in the

Apente	t Dealing	Deter
Piret Dealings:	r nearting	
Nov 19	Dec 10	Dec 31
Option Declarati Day B	one:	
art Deallows	Dec 27	
Dec 7	Dec. 28	Jan 11
Dec 17	lo	
Now-done deals	Jan 7	Jan 21

market. With an initial gain in sterling quickly trimmed, equities soon slipped back from overnight levels, and by mid-morning a loss of nearly 22 points was showing on the

Selling was moderate, how-ever, and the market tried hard to rally. But both the December short sterling contract and London's three-month interbank rate turned more cau-tious on interest rate prospects, and these trends

US monetary policy, and the UK financial sector troubled by renewed suggestions of prob-lems in the Japanese property and banking area. Wall Street opened the new

session equally cautiously to show a gain of 7.67 Dow points in London trading hours. The UK market closed a net 15.2 points down at 2.144.3. However, traders pointed to a mod-erate level of turnover, with 381.5m shares traded through Seaq compared with 378.6m shares in the previous session. Also indicating that underlying confidence had been susconstruction sector which has been hard hit by high interest just over £31m by Trafalgar House and lifted some of the concern hanging over the out-look for the dividend from the shipping and building industry conglomerate.

However, the slightly less confident view on interest rates showed itself in falls in retail stocks, where store shares were additionally unsettied by downgradings of several leading groups by UBS Phillips & Drew. Banks suffered similar declines with downgradings from Laing & Cruikshank, the Lon-

Market strategists were busy yesterday assessing the implications for equities of Mr Major's appointment as prime minister and also of his reshap-ing of the Cabinet, which was

Mr Bill Smith at Barclays de Zoete Wedd commented: "It is back to the real economy, after a fortnight of reacting to politi-cal news." At County NatWest, Mr John Reynolds said there are "no prizes" for cuts in interest rates until there are clearer signs that UK inflation has topped out. He added: "December 14, when the November inflation numbers are due, could be the date to

Vickers' trading profits.

The stores sector

	F	NAN	CIAL	TIME	S ST	оск і	NDIC	ES		
	Nov 26	Nov 27	Nov 26	Nov 23	Nay 22	Year	High 19		Since Co	Inpliation
Government Secs.	81.90	62.43	62.51	81,68	81.79	63.15	84,20 (2/1)	74,13 (30/4)	127.4 (9/1/35)	49.18 (3/1/75)
Placed Internst	89,48	89,46	89.26	89.09	88.78	92.39	82.91 (8/1)	83.80 (30/4)	105.4 (28/11/47)	50.58 (3/1/75)
Ordinary Share	1686.2	1609.7	1698.6	1712,2	16722	1781.7	1968.3	1510.4 (24/9)	2008.6 (5/9/89)	49.4 (26/6/40)
Gold Mines	158.1	157.5	158.7	155.3	156.0	286.9	378 5 (6/2)	155.0 (19/11)	734.7 (15/2/63)	43.5 (26/10/71)
FT-SE 106 Share	2144,3	2150.5	2151,9	2170.5	2127.9	2255.6	2463.7 (3/1)	1990.2 (26/9)	2463.7 (3/1/90)	986.9 (23/7/84)
FT-SE Eurotrack 108	951.24	948.31	950.43	972.78	972,49		1000,00 (26/10)	948.31 (27/11)	1000.00 (26/10/90)	948.31 (27/11/90)
Ord. Div. Yield Earning Yid %(full) P/E Ratio(Net)(소)	5.72 11.99 10.08	5.68 11.88 10.20	5.68 11.88 10.19	5.63 11 78 10.38	5.77 12.08 10.04	4.79 11.60 10.41	1/7/35, Gold	names 12/9/5	0/26, Fixed int. 1 5. Basis 1/000 FI /0/90 ☆ NR 9.91	-SE 100 31/12/
SEAQ Bargns 4.45pm Equity Turnover(Em)† Equity Bargains† Shares Traded (milt)	21,960	23,210 703.80 21,984 327.0	28,707 699.28 26,226 388.5	28.153 731 78 24.189 365.4	26,952 872.65 24,554 402.5	25,139 959.90 21,216 418.3	GIL Indica		Nov	
Ordinary Share Index,	am 11 a	anges !	Day's High	1700.4	Day's	Low 1681.	Baro	Edged Jains	153	2 172.2
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FT-SE Eurotrack 100, b Open 10 am 942.84 944.73	11 am 948.85	<del>-</del>		951.40 pm 48.86	Day's 2 pm 848.39	3 pm 950,13	late		port andex 123001	
	704	D/10/	1/01	*****	104 6	10.		ove		

# **Banks** under pressure

THE CLEARING banks suffered a relatively sharp downturn after a series of profit downgrades. Institutions old stock in a sector that was looking increasingly volnera-ble, after UBS Phillips & Drew removed Barclays from its buy list, and Laing & Cruickshank issued a general profits downgrading for the sector.

There is mounting concern that rising overheads and a slowdown in growth of net interest income have yet to be reflected fully in profit forecests. Furthermore, very many industrial and commercial companies are currently geared at historic highs, thus limiting the scope for quality lending opportunities.

In suggesting a fall in second half operating profits of up to 10 per cent, Mr Martin Hughes of Laing & Cruickshank said: "There is an additional prob-lem if UK lending starts to decline across the board." He added that "not only are cur-rent share values overpricing a medium-term recovery, they

medium-term recovery, they are still ignoring that worse is still to come in 1991."

Among leading banks, Barclays fell 12 to 3820 and Nat-West lost 9 to 285p. Royal Bank of Scotland were 3 lower at 144p-chead of today's release of year-and figures, while Stone year-end figures, while Stan-dard Chartered lost 14 to 268p. Midland dipped 2 to 197p as dealers reported a long line of stock appearing on the market. Meanwhile. Hambros

reported an increase in interim profits and dividend, but the depressed state of the sector depressed state of the secont left the share price a penny easier at 235p. The company stressed that it is too early to assess the benefits of the recent cut in interest rates and of sterling's entry into the exchange rate mechanism.

However, Hambro Countrywide, the bank's property ser-vices subsidiary, is considered to be in a strong position to benefit from any upturn in the housing market.

### Costain stake sold

And March

Hopes of Trafalgar House maintaining the dividend payment rose after the sale yester-day of its 8.8 per cent holding, some 15.7m shares, in construction group Costain. One relieved analyst said the pro-ceeds of £31.4m from the sale could go a long way towards the £48m required for the final

dividend distribution.

The market has been concerned for some months that Trafalgar could be the first UK industrial major to cut its dividend. It is particularly prone to the depressed conditions in the construction/property sector, whose problems began long before the summer downturn

in the economy.

Numerous bouts of heavy selling have forced the Trafalgar share price down. On November 15 it touched a seven-year low point. Immediately after yesterday's news the stock bounced to 185p, but the gain was eventually pared to only 2 at 174p. Trafalgar reports its annual results on Tuesday next.

Kleinwort Benson placed the Costain stock at 201p a share with a limited number of institutions. In the market, Costain stock retreated 10 to 200p.

### Maxwell in demand

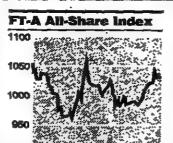
US buying helped Maxwell Communication buck the market trend in spite of a mixed response from analysts to the company's interim figures. The shares closed up 4% at 154p, having peaked during the session at 162p, after good turnover of 2.9m. Profits rose 6 per cent to 290.im, but several analysts

were concerned that a large proportion of these sarnings had srisen from debt management and currency fluctuations, rather than the company's core businesses. One said: "The shares remain sup-ported largely by the yield."

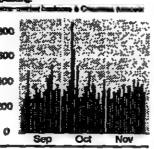
A more positive picture was painted by Ms Angela Bawtree at S.G. Warburg. She said that while foreign exchange gains might account for £80m of the likely year-end profit of £180m. this reflected astute manage-ment of dollar debts. The gains might not be sustainable, but debt and therefore interest charges were falling. She added that although the

yield was about 14 per cent, implying that the market considered the dividend vulnera-ble, this was unjustified. "The dividend is safe", said Ms Bawtree, explaining that the com-pany had said the 65 per cent holding of Mr Robert Maxwell. his family and trusts would again take dividends in shares rather than cash.

Glaxo was one of the few FT-SE 100 stocks to gain



**Equity Shares Traded** 



ground as US buyers were active in the wake of the announcement of a North American deal. The group is to take a stake in IAF Biochem, of Canada, and establish a joint venture with the company. Traders said they hoped that the rationale of the deal would be made clearer at a presentation to analysts due tomorrow. Glazo closed at its highest

Giaxo closed at its highest level of the day, 6% up at 795p. A broker's reassessment of prospects for T&N hit the shares hard. They fell 13 to 149p as Albert E. Sharp, the Midlands broking house, took the view that many expects. the view that many market forecasts for T&N profits next year were over-demanding. We believe a more cautious approach is necessary because of the slowdown in world automobile and component mar-kets, said Sharp. It now assumes the group

will make less than £100m in 1991. The house is still working on its new estimate; other analysts are forecasting profits ranging from £105m to £120m. Composite insurers finished on a weak note. The recent rise

in share values was regarded by many as overdone, making the sector ripe for profit-taking. Furthermore, Mr Eric de Bellaigue of Panmure Gordon stressed that the rise in premiums "is not the universal pana-cea that recent share price NEW HIGHS AND LOWS FOR 1990

### movements may be suggest-ing", adding that "a series of similar premium increases may be necessary to restore the level of profitability enjoyed as little as two years

NSM, the coal processing and waste management spe-cialists, dropped 10 to 55p after a fall in interim profits. While the company saw little chance of a turnround in the construction and building sector in the second half, there are signs the energy and waste business would continue to progress.

Thorn EMI remained sensi-

tive to news surrounding the sale of MCA, the US entertainment group, to Matsushita, of Japan. After losing ground on the announcement on Tuesday that Matsushita would acquire MCA for less than had been anticipated, Thorn's share price bounced up on a report that Giancarlo Parretti, owner of MGM/UA, had put in a much higher counter-bid for MCA. Hoare Govett said that although there was no confirmation on the counter-bid, the news rekindled enthusiasm in

Thorn. Clouds hung over the aerospace sector as the dollar con-tinued to lose ground. The market has not yet managed to shake off negative sentiment surrounding the sector after bearish views were heard from Mr Alan Clark, the UK minister for defence procurement, at a recent meeting with analysts. In addition, manufacturing issues were not helped by fears expressed by the chairman of ICI about the UK recession. Against this background. Dowty were under pressure ahead of the results scheduled for the week after next. While

analysts are generally looking for a respectable increase in profits, thanks to a recovery from airline strikes, the current recessionary mood makes the market rather nervous that it could still be in for a nasty surprise. Mr Bob Bucknell at Smith New Court pointed out that Dowty's share price has been undermined by growing fears of a downturn in the world information technology industry, which the company has been exposed to through its purchase of the CASE group. Dowty closed 5 down at With the admission by US

Federal Reserve chairman Mr Alan Greenspan that the US is indeed in a recession, a down-grading by SGST Securities of Vickers, on the basis of hard times ahead for Rolls-Royce Cars, chopped 4 off the engineering group's share price to 185p. Mr Nick Cunningham at SGST said that profit forecasts for Vickers had been lowered from \$93.5m to £91.5m this year

manager, London branch,

Yeshitomi takes over as

becomes managing director responsible for all European operations. Mr Keisuke

### TRADING VOLUME IN MAJOR STOCKS and from 189m to 175.5m for next year, on the basis of lower profits from Rolls-Royce Cars, which provides one-third of actively traded after UBS Phillips & Drew reiterated its cautious investment stance. UBS downgraded its current year estimate for Marks and encer by £10m to £630m and

also reduced its Storehouse forecast by £6m to £30m. "Storehouse's sales in the important build-up to Christ-mas are very poor," a UBS ana-The other leading stores would also be affected by lower pre-Christmas trading. Storehouse fell 12 to 112p as 8.4m shares changed hands; Marks

was down 9 at 230p on 9.3m. Kwik Save initially rose after it announced a 16.5 per cent increase in full year profits to £85.3m, roughly in line with analysts' expectations. But the shares later retreated to close 7 down on balance at 447p on suggestions that some profit forecasts for the current year may be lowered to around £95m from the current £100m. Argyll held its ground in the wake of the completion of the conversion of Presto stores to

Safeway. The shares eased just penny to 241p. Government clearance of the Cookson sale of its graphics arts business to International Paper nudged the shares 3 higher to 104p. There was also speculation of Cookson attracting predatory interest from Ti

**BRITISH FUNDS** 

Beset recently by allegations

of customer complaints and

official investigations into its

affairs, Eurocopy, the photo-

copier company, recovered 6 to Impressive preliminary results were no comfort for ABI Leisure, the caravan manufacturer, and the shares dropped 13 to 74p. Annual profits were 37 per cent higher at £5.9m, compared with £4.3m

Brodero Properties fell 10 to 70p on news of a £2.5m preference share issue to parent company Slough Estates. In addition, the latter decided that it

would be appropriate to reduce its interest in Brodero to less than 50 per cent through the sale of 1m Brodero shares, taking its holding to 49.5 per cent. The preference share issue was seen as necessary in order to prevent a further decline in Brodero's net asset value, caused by the recent economic

lower at 233p.
Frogmore Estates lost 25 to 95p after Tuesday's denial of bid rumours, while property investment and developers MEPC shed 13 ahead of today's release of year end figures.
The crude oil price marked

downturn. Slough finished 10

time ahead of the United Nations Security Council decision on whether and when force might be used to expel Iraq from Kuwait. Analysts said such a decision was likely

Shell attracted some buying interest in good volume amid vague talk of switching into the stock from the rest of the sector. Shell added 2 at 459p on 5m. while British Petroleum slipped 2 on 4.4m shares.

Other Market statistics, including the FT-Actuaries share index. Page 37

AMERICANS - Contd

## LONDON SHARE SERVICE

BRITISH FUNDS-Contd

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### APPOINTMENTS

### Chairman of Brymon **Airways**

Former British Airways marketing director, Mr Jim Harris, is to take over as chairman of BRYMON AIRWAYS next March when the present chairman Mr Charles Stuart retires. Mr Harris is chairman of TPL, the Brymon holding company which also owns Birmingham European Airways, and Plymouth City Airport.

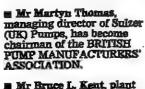
 MERIDIEN HOTELS has appointed Mr Bernard Lambert as executive vice president hotel operations. Since April 1 he has held the positions of ne has been the positions of senior vice president for the South American region and general manager of Le Meridien Rio.

 CLARECRAFT DESIGNS, a Suffolk-based company specialising in the production of hand-made plaster and resin products, has appointed Mr Richard Joyce, formerly non-executive chairman, as

managing director.

Mr Bernard Pearson and

Ms Isobel Pearson, founders
and directors, have banded over responsibility as joint managing directors to prepare the business for future trading. Mr Pearson remains design director while Ms Pearson becomes production director.



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manager, has been appointed managing director, COOPER TOOLS UK, part of Cooper dustries Inc. He succeeds Mr Geoff Spark, who has become executive assistant to Mr C. Baker Cunningham, executive vice president operations, Houston, Texas.



NORWICH AND
PETERBOROUGH BUILDING
SOCIETY has appointed Mr
Martin Mays-Smith (pictured)
as chairman. He joined the
board earlier this year. Mr
Mays-Smith is part-time chairman of Empire Stores. following a career in banking with Kleinwort Benson and



Mr Sean Clarke (pictured) has been appointed GIROBANK's director of operations, based in Bootle, Merssyside. He was general manager clearing operations. Girobank is a subsidiary of Alliance & Leicester Building Society.

M SPECIALIX has appointed Mr Ashley Fairfield-Green as sales director. He joined from MITEL Telecom where he was PAKUS, a supplier of

software to the accountancy profession, has appointed Mr. Gordon Wilkie as sales director. PUJI BANK has relocated its Europe, Africa and the Middle East divisions, and this area's credit division, from Tokyo to London, which

headquarters. Mr Naoaki Yokobori, director and general



ROYAL MAIL PARCELFORCE has appointed Mr Mick Linsell (pictured) to the board as director of business systems He was group general manager of systems and purchasing at Courtaulds Coatings.





	LONDON SHARE SERVICE	Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128
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FINANCIAL TIMES THURSDAY NOVEMBER 29 1990

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# Major gets a cautious welcome

STERLING FINISHED around the middle of the day's range, but firmer overall after the forcign exchanges gave a cautious welcome to Mr John Major as Britain's new prime minister.

Relief that a period of politi-cal uncertainty had ended underpinned the pound, with the market reasonably content that UK economic policy is likely to continue on its recent path. The debate on interest rates continued, with sterling gaining support from the belief that Mr Major's administration is likely to take a cautious view, possibly being more resistant to pressure for rate cuts than the other candidates

for the UK premiership.

The appointment of Mr Norman Lamont, former chief secretary to the Treasury, as chancellor of the exchequer, was announced after London had closed. It was widely expected however and appeared to have little impact on the pound in New York.

At the close in London the pound had climbed to DM2.9275 DM2.9225. remained 2% pfennigs below the central rate against the D-Mark and was still the weak-est member of the European Monetary System, although comfortably above its effective D-Mark floor of around

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MONEY MARKETS

rose in London on the election

of Mr John Major as UK prime

minister. The market expects monetary policy to continue along a fairly tight path and sees an early cut in bank base

Fears that the price of short

sterling futures may be too

in base rates by delivery of the

contract on December 19, was

reflected in the weak opening

UK clearing bank base lending rate

14 per cent from October 8, 1998

of 86.88 on Liffe. It touched a

low of 86.75, before closing at

86.77 against 86.95 on Tuesday.

three-month sterling rose to

1311-131 per cent from 1319-1314.

forecast a money market credit shortage of £500m and

Before lunch the authorities

bought £164m bills outright, by

way of £1m Treasury bills in band 1 at 13% per cent and

£163m bank bills in band 1 at

13% per cent. In the afternoon

another £172m bank bills were purchased, in band 1 at 13%

per cent. Late assistance of

around £130m was also

provided total help of £466m.

On the cash market

Bank of England

**Short sterling falls** 

PRICES OF short sterling hands, repayment of late futures fell and interest rates assistance and a take-up of

liquidity.

Treasury bills drained £423m.

with a rise in the note

circulation absorbing £130m and bank balances below target £165m. These outweighed exchequer transactions adding £230m to liquidity.

In Frankfurt call money rose

to 8.45 from 8.10 per cent as

payment of money for pensions

drained funds from the banking system. This money is

expected to flow back today

and credit conditions should

also be relieved by payment of

public sector salaries. The

Bundesbank council meets

today but is not expected to change credit policies.

In Paris call money rose to

101 from 9% per cent, moving

above the effective 10 per cent

ceiling where the Bank of

France provides emergency five to 10-day funds. This was

partly the result of demand for liquidity near the end of the

month, and was also the result

of the Bank of France's move

to drain FFr18.5bn from the

The central bank has

tightened its grip on the

market to defend the franc

following the government's

recent narrow survival of a

vote of no-confidence and the

narrowing of interest rate

differentials between Paris and

Frankfurt at the beginning of

money market on Monday.

### Against other major currencies sterling rose to FFr9.8775 from FFr9.8600; to SFr2.5000 from SFr2.4875; and to Y256.00 from Y253.50, but lost 1/4 cent

to \$1.9725 in terms of a stronger dollar. On Bank of England figures the pound's index gained 0.1 to 94.6. The dollar was boosted by comments by Mr Alan Green-span, chairman of the US Federal Reserve Board. He told a Congressional banking com-mittee that while the fall of the dollar may aid exports and restrain imports it is also cause for concern by increasing upward pressure on import

access to foreign savings. Mr Greenspan also cast doubts on any further easing of monetary policy in the near term. He said he favours a very stable policy, creating a non-in flationary environment, and added that he was not sure this

prices and putting at risk US

was consistent with of monetary policy no News that grow gross national prorevised down to an at of 1.7 from 1.8 per ca third quarter was shi by the market

In London the dol at DM1.4840, compa DM1.4800 on Tuesday. It also rose to Y129.80 from Y128.30; to SFr1.2680 from SFr1.2590; and to FFr5.0075 from FFr4.9925. The dollar's index climbed to 60.3 from 60.0.

The D-Mark was generally firm in the EMS exchange rate mechanism, supported by expectations that German interest rates will remain firm to finance unification, while recessionary trends in other countries may produce rate cuts. The D-Mark finished as the second strongest member of the ERM, behind the Span-

EMS 1	UROPE	AN CUR	RENCY I	INIT RA	TES
	Ecu Central Rates	Amounts Against Extr Ner 28	Change from Central Rate	% Spread 15 Wealest Currency	Divergence indicator
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Nov 28	Cay s soread	Close	Ove manth	1	Three months	% P2
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DOLLAR SPOT - FORWARD AGAINST THE DOLLAR													
Nov 28	Day's soread	Ciese	One month	p.a.	Three months	p,a.							
UKr Irelandr Canada Netherlands Beigham Denmark Germany Persugal Spain Lialy Homeay France Sweden Jugan Austria Switzerland Eco	1 9690 - 1 9860 1 7955 - 1 8095 1 1645 - 1 1660 1 1643 - 1 6745 30.45 - 30.70 5 6560 - 5 6850 129 70 - 130 59 73 60 - 94 50 110 600 - 1116 50 5 7580 - 5 8025 5 7580 - 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	19770 - 19730 1 19770 - 17930 1 1859 - 11865 1 18730 - 1.6740 30 60 - 30 70 5 6450 - 5 7000 1 4336 - 1 4945 1 30 - 43 40 1 114 50 - 1116 00 5 7773 - 5 8023 5 0650 - 5 0100 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	0.99-0 97cm 0.35-0 30cm 0.42-0 44cm 0.08-0 11cm 1.09-3 00cm 0.09-0 11cm 0.09-0 0cm 43-3cd 43-3cd 43-3cd 43-3cd 43-3cd 0.73-0.76cm 0.73-0.76cm 0.73-0.76cm 0.73-0.76cm 0.73-0.76cm 0.05-0.7	\$11488188888888888888888888888888888888	2 41-2 38pm 1 09-1 59dm 1 09-1 59dm 4 00-8 90dm 2 36-3 35dm 2 36-3 35dm 2 36-3 35dm 2 37-1 55dm 1 39-1 2 50dm 4 25-2 55dm 4 25-2 55dm 6 25-0 20pm 1 60-2 60dm 0 .05-0 20pm 1 60-2 50dm 0 .15-0 20dm 0 .15-0 20dm 0 .15-0 20dm	186 2.23 -3.64 -0.78 -0.71 -7.68 -2.21 -7.68 -3.03 -1.68 -0.31 -0.31 -0.31 -0.31 -0.31							

EURO-CURRENCY INTEREST RATES											
Nov 28	Short term	7 Days notice	Orte Riforgia	Three Rignths	Skt Months	One Year					
Sterling US Dollar Lao, Dollar Lao, Dollar Lao, Dollar Druch Gelifer Swiss Frace, Druch Franc, Latlan Lira, Sefglan Franc, Yet, Danish Krone, Asten SSing,	7 2 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	A DOOR LAND ON THE STATE OF THE	14 - 14 8 - 75 12 - 11 - 7 8 - 8 - 8 12 - 8 - 8 8 - 8 - 8 12 - 8 12 - 8 12 - 12 12 - 12 13 - 12 14 - 12 15 - 16 17 - 1	13 13 13 13 13 13 13 13 13 13 13 13 13 1	13 128 54 54 114 19 91 94 92 94 124 124 94 95 125 124 95 95 105 125 105 125	123 - 12 84 - 7 11 2 - 11 94 - 9 85 - 8 10 1 - 10 12 2 - 12 95 - 8 10 1 - 10 85 - 8 10 1 - 10 10 1 - 1					

Nov.25	£	\$	DM	Yea	F Fr.	S Ft.	H FL	Llea	C S	8 8
Š	1 0.507	1.973	2.928 1.484	256.0 129.8	9 878 5 007	2.500 1.267	3. <b>300</b> 1.673	2199 1115	2.303 1.167	60.4 30 6
DM YEN	0.342 3.906	0.674 7 707	11.44	87,43 1000	3,374 38,59	0.854 9.764	1,127	751.0 8540	0.787 8.9%	20 to 236.
F Fr. S Fr.	1.012 0.400	1.997 0.789	2.964 1.171	249.2 102.4	10. 3.951	2.531 1	3.341 1.320	2226 879.6	2.331 0.921	61.24 24.11
H FI Ura	0.303 0.455	0 598 0 897	0.687	77.58 116.4	2.993 4.492	0.758 1 137	1.501	666.4 1000	0 698 1 047	18 3. 27.4
C 5 8 Fr	0.434	0.857 3.264	1.271 4.844	1112	4 200	1.056 4 136	1 433 5.459	954 8 3638	1 3 a10	25.25 100

an easing ow. th in US duct was nnual rate ent in the rugged off	Price 84 85 85 86 87 88 99 90 91 Estimated Project &	Mar 3-56 3-68 2-29 1-25 1-25 1-25 0-50 0-37 spinore to	1-20 3-60 11-22 2-52 2-21 1-58 1-35 1-16
lar closed ared with	LIFFE EU		OPTIONS PS
- It also	Stelle	Calls-99	OF SERVICE

# LONDON (LIFFE)

FINANCIAL FUTURES AND OPTIONS

1-15 1-36 1-62 2-28 2-61 2-61 2-61 4-56

**CHICAGO** 

94-34 94-31 94-31 93-37 93-42

93-15 93-82

PHILADELPHIA SE C/5 OPTIONS 231,250 (code per 51)

64,088 Total Ones Interest 86,419

March 3.80

486

OPTION OIL LONG-TERM FRENCH MOND CHATSET

CAC-40 FUTURES WATER Shet lade

Decreber 1599.0 1609.0 January 1610 0 1600.0 March Stincated volume 10,186 Total Open interest 9,857

94-87 93-29 93-18 93-15 93-15 92-36

Estimated volume value, Calls © Pals © Previous day's case int. Calls 264 Pals 164

Dec Mar Jan	Clear 85-22 87-08 87-12	High 87-02 67-18	86-30 87-85	87 87 87
Est/mated Previous d	uphysic 344 lay's open in	19 (21426 L 21469 (	3 283371	
US TREAS	SURY BONG 32mb of 11	673. 10%		

Estimated volume 176 (156) Previous day's agen lot, 993 (934)

		- 100 11		
	ONTH STER polats of 10		-	
Duc Mar Jim Sep Dec Mar Jim Sep Dec Rai Jim Sep	Close 以 77 20 20 20 20 20 20 20 20 20 20 20 20 20	High 56.91 38.38 39.06 39.06 38.86 38.86 38.90 38.78	地方5 数据的 的 数 5 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Provide St. 93 (80.5) (
Est. Vol. ( Previous d	inc. flys. no ay's open in	t ybowel 3 L 143330	8348 (316) (161 <i>977</i> )	731

TRIBLE MONTH ELMODOLLAR \$\text{Sim points of 100%}\$.  Close High Loss Pre Dec 9L57 41 \( \text{A} \) 91.57 91.8  Mar #2.16 92.35 92.14 92.  Jun 98.72 92.49 92.28 92.3	
Dec 91.57 91 N 91.57 91.8	_
Jun 18.33 92.44 92.28 92.28 Sep 92.23 92.44 92.42 92.5 Dec 92.05 Har 91.94 92.1 92.1 92.1 Sep 91.59 91.59	4932128
Est. Vot. Flux. Figs. not showed 12238 (6802) Previous day's open int. 45938 (48026)	

91.08 91.12 91.12

	Previous day's open let, 78444 (78536)	
	THREE MONTH ECO ECO Ins points of 100%	
average and and or any	Dec. 99.75 89.87 89.74 Mar 90.15 90.20 90.12 Jun. 90.25 Sep 90.36	Prev. 99.89 90.23 90.34 90.34
*	Estimated volume 270 (198) Previous day's open Int. 1737 (1786)	
-	FT-SE 100 INDEX E25 per full ledes point	
-	Ores: High Low 2171.0 2171.0 2179.0 2158.0 Mgr 2203.5 2208.5 2200.0 Jun 2240.0 2256.0 2236.0	Prev. 2189.0 2221.6 2256.0
-	Estimated volume 5223 (5374) Previous day's ayen Int. 27582 (27634)	

Secti 1.9725 1-min. 3-min. 6-exts 12-min. 1-9427 1-9496 1-9290 1.8970

Latest High Low Prev. 1.9662 1.9732 1.9654 1.9730 1.9430 1.9506 1.9430 1.9504 1.9322

Lordani

150 925

One Year

121/2

121

8.11 91, 811 102 102

& months US DAYLIN

Treasury Bills and Bond

8.65-8 80 911-915 917-815 8 90-7.00

8.85-9 00 10<sub>4</sub>-10<sub>4</sub>

104-103

FT LONDON INTERBANK FIXING

The fixing rates are the arithmetic means rounded to the nearest one-stricted of the tod and offered rates for Säber should to the market by live reference banks at 11.00 a.m. each working day. The banks are Mational Westmissier Bank, Shark of Yolyo, Destable Bank Bangue Mational of Paris and Microga Gazanary Frans.

MONEY RATES

95.91

102-109

LONDON MONEY RATES

Treasury Bills (sell), one-month 13/7 per cent; three months 12/3 per cent, six months 12/4 per cent. Bank Bills (sell): one-month 13/5 per cent, three months 12/4 per cent. Treasury Bills; whereapt tender rate of discount 12/74/9 per cent, three months 12/4 per cent. Treasury Bills; whereapt tender rate of discount 12/74/9 per cent. Bills (sell) and the sell of t

(11 00 a.m., Nov.28) 3 wonds US dollars

8.49-8.50 93-93-73-73-8.59-8.60 8-8-113-113-10 00 10-103-

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14%

815-820 815-81 815-84

144

**NEW YORK** 

Nov 28

Interbank Öffer
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(Lunchtime)  offer 8%

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Cypres Popular Bk. Duntar Bank PLC. Doman Lawrie ... Figure 2 & Gen. Bank ... First Mathemal Bank Pic . Robert Fleming & Co. ... Robert Frazer & Plant, ... HFC Bank pik Hambros Bani

BASE LENDING RATES

Hampshire Trest Pic ..... Heritable & Gea lur Buk . • Hill Samuel ..... C. House & Co. . Meghraj Bank Ltd ...... McDonnell Douglas Buk .

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Western Trust —
Western Bank Corp. —
Whiteway Laidlan —

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16,855 16,100 2,134 1,411

 Members of British Marcha Banking 6. Securities Rooses Association, \* Deposit new 5.1% Savenise 7.7%. Top Tier-650,0004 Instant access 13.7%

### FUTURES TRADERS: 100C any odutract/

...No ifs, ...ands, ...or buts

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### MONEY MARKET FUNDS

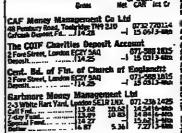
### Money Market Trust Funds

LIFYE BURD FUTURES OPTION 816250,000 points of 100%

2.20 1.80 1.44 1.12 0.95 0.47 0.34

LIFFE SHORT STERLING OF TIME E300,500 points of 190%

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# Money Market

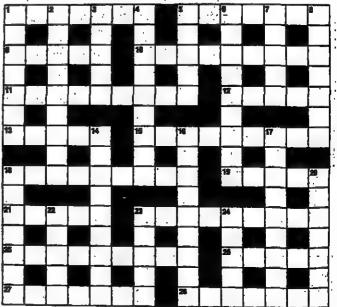


. 10.61 14.FU.

JOTTER PAD

### CROSSWORD

No7,406 Set by HIGHLANDER



ACROS3 1 Girl deceives hearing test (7) 5 Store or cook fowl (7) 9 Run away with East Euro-

pean on rebound (5)
She comes out with a list which is open to argument

Revolutionary war drove indefinite number into the 11 red (9) 12 Liable to put two and one

together (5) 13 In conclusion, note the African antelope (5) 15 Piece of equipment put into

action (9)

18 Shrub provides camouflage, forest warden said (9)

19 Dance fo old record first (6)

21 Reins are mixed up (5)

23 Minute Round Table member avneers during it had ber appears during Wednes-day evening perhaps (9) 25 First of the organised list of

candidates to convert (9) How architect was christened during one leave (5)

27 Respectful gesture appears rude: a positive reverse! (7) 28 Difficult working inside this evening (7) DOWN

Wrong name given to indi-vidual plant (7)
 A number heard mentioned

and stated previously (9) 3 Give up income (5) 4 Winning by a goal each round (9)

5 Nottingham Forest's popular hero on the wing (5)

6 Not in the odds studied and widely distributed (9) 7 Boat at sea has nothing for-bidden (5) 8 Crete resort ensuared the

French to return again (2-5) Is dosage formulated without new medical opinions? 16 Put people on short-time

arrangement (3)
17 Moving at a comfortable pace in undernanding surface conditions (45)
18 Nonconformist is present before it turns cold (7)
29 Not allowed to take letters

to distant troops (7)
22 Said to goggle at fuss about

a step (5)
22 Ready for sleeping partners in bridge over a rail way (5)
24 New atmosphere over northern royal burgh (5)

Solution to Puzzle No.7,405

INSTANCE SCRAVE
INVERSION
U.A. L.E. C. E. J.
AOMBARDON UNCH.
U.A. L.E. C. E. J.
AOMBARDON UNCH.
CHIDER ENNOBLE
EXPOUND SAVENS

### Bills maturing in official this month.

| Den. | 400 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100

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AUSTRALIA November 28

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V	VORLD ST	OCK MARKETS			
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Lira + ar -					Sales Stock High Low Close Chris
\$ 1,275   -5   -5   -5   -5   -5   -5   -5	Alla Lauja B (Free) Alla Capa B (Free) Alla Capa A	TORONTO	### Close Ching  ### Cl	10254 imp Oil A   2591;   251;   251;   25   1   1   1   1   1   1   1   1   1	State   Stack   High   Low   Close Chem
Kroner + ar -     90 00   +3   119 00   +6   83.00       135.00   +6   135.00   +6	Racte Hidgs Hir     6,340   -1    Do (Granna)   3,060   +80   Sandau (Br)   8,700   -50   Do (Pt/Os)   1,730   +5   Schlander (Br)   4,500   -50   Do (Pt/Os)   705	.			
147 00 1+2		. [	<del></del>		
40.00 +1			IND	ICES	
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134.0 -3 133.5 -4	00 Pts 2,890  -10		lov. 1990 Since compilation		5 23 HIGH LOW
200 00 40.00 +1 10 134.0 -3 134.0 -3 135.0 4.0	Wintertow	#Industrus 2543.81 2533 17 2527 23	22 HIGH LOW HIGH LOW (c) 2999.75 2365.10 2999.75 41.22 (d6/7) (LL/10) (d6/7/90) (2/7/32)		195 4 1366 6 1713 7 (12/1) 1291 2 (2/11) 27 4 635 9 868 (5/1) 624 7 (27/11)
	Do Prg	Home Bunds 90.28 90.24 90 13	6 9364 8644 — —	AUSTRIA	71. 44.4 07 707 70 70751 194.50 75 75

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STANDARD AND Composite: 318 Composite: 373 Composite: 173 Composite: 173 Composite: 277 Composit	ID POC 110 316.5 106 371.2 12 21 81 187 172 9	OR'S 2 315.10 5 369.71 21.34 5 172.39 2 295.90	⊕Day (c) (c) (c)	12/10 15 High 2563 136/71 437.37 115/71 31.87 (3/10	24/8) 2.62 (254) 56 295 46 (11/19) 346 86 (11/10)	368 % (15/7/90) 437.37	18/4/32) 19 (2489.85) 4 40 (1/6/32)	Coerdagen SE (3/1/80); FINLAND Umis: Greeki (1975) FRANCE CAC Greeki (31/12/82)	426 00	4128	413 E	412 1	677 3 (23/1)	398.9 (24)
Composite : 319 : Indistrials 373 ( Prancial 22 1 (YSE Composite 173.4 Inver Mitt. Value 297 (	10 316.5 106 371.2 12 21 8 187 172 9 100 295 9	2 315.10 5 369.71 21.34 5 172.39 2 295.90	(c) (d)	368 95 (16/7) 437.37 (16/7) 31.87 (3/1)	295 46 011/10) 346 86 (11/10)	368 % 126/7/901 437.37	4 40 (1/6/32)	FINLAND Umlas General (1975) FRANCE CAC General (11/12/82)	426 00	4128	413 E	412 1	677 3 (23/1)	398.9 (24)
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Composite: 319: Indistrials 37:3 ( Indistrials 22:1 IYSE Composite 17:3.4 Invex Mitt. Value 297 (	10 316.5 106 371.2 12 21 8 187 172 9 100 295 9	2 315.10 5 369.71 21.34 5 172.39 2 295.90	(c)	116/71 437.37 U6/71 31.87 C3/U	(11/19) 346 86 (11/10)	136/7/90 437.37	(1/6/32)	FRANCE CAL Georgi U1/12/E29	426 00	426.36	133 16	432.37	-	
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	_							Airke (16/5/44)	23053.88	23623.51	23762.86	(4)	38712 88 (4/1)	20221 Bb (J
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| Transfer | Transfer

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219 CIGNA 3.04
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**IRELAND** 

The FT proposes to publish this survey on December 18 1990.

It will be of particular interest to the 27% of Managing Directors and Chief Exceutives thoughout Europe who are regular FT readers. If you want to reach this important audience, call Charles Blandford, Mac Publishing ,44 Leinster Road, Dublin 6. Tel 0001 966000 Fax 0001 964962 or Kirsty Saunders on 071 873 4823 or fax 071 873 3079.

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**WORLD STOCK MARKETS** 

# Dow posts modest gain although bonds weaken

A QUIET morning saw equities posting modest gains in thin trading, writes Karen Zagor in

At 2 pm, the Dow Jones Industrial Average was up 4.95 to 2,548.76 on modest volume, with advancing issues leading those declining by a ratio of nine to five. On Tuesday, the Dow closed up 10.64 at 2.543.81. Trading started on a nega-

tive note after Mr Alan Green-span, chairman of the Federal Reserve, said that it was not clear whether the Fed would need to cut interest rates fur-ther. Although the impact of Mr Greenspan's comments was short-lived, US Treasury bonds weakened amid disappointment that the Fed would not follow a more aggressive policy. At mid-session the trea-sury's beliwether 30-year bond was down 🛦 for a yield of 8.43

Dun & Bradstreet slid \$1% to \$38\*, after falling \$% on Tues-day, when D & B said that it would take two of its units off the market, However, analysts a significant impact on the company's performance.

Shares in Philip Morris were actively traded yesterday morning after Moody's Investors Services said that it had upgraded its ratings on the

commercial paper. Moody's added that the company had demonstrated its ability "to maintain strong bondholder protection measures while expanding its businesses both internally and through acquisition." At midsession the stock had gained \$½ to \$49%. Waste Management remained high on the New

company's senior debt and

York Stock Exchange's most active stocks list for a second successive day, adding \$% to \$32%. Profit-taking on Tuesday afternoon had pushed the stock \$% lower to \$31% after a morning rise on the news that one of the company's subsidiaries had won a 17-year contract in Hong Kong to build and run a chemical waste facility for the

Manufacturers Hanover lost \$% to \$18% after it said that it would acquire about \$1.6bn in deposits at 14 Goldome branches in the New York

jumped \$1 to \$16% on news that a pipeline owned by Goodyear subsidiary would be used to transfer oil from Chevron's Point Arguello Oil Field. UNUM rose \$% to \$46, after gaining \$2% on Tuesday on a

"buy" recommendation from Lehman Brothers. The long-term disability insurer will make a presentation to investors this week.

removed the issue from its rec-

In the secondary market, Hasbro added \$¼ to \$15% after the chairman of the big toy company said that he expecte essentially flat earnings in 1990. Last year Hasbro had net income of \$1.56 a share on

Shares in Mattel, Hasbro's main competitor, rose \$\% to \$19%. The company expects to post record earnings and sales in 1990 and good growth in 1991. Last year, Mattel had net earings of \$1.60 a share on

### Canada

TORONTO stocks followed Wall Street higher after a weak start. The composite index gained 10.6 to 3,150.6 on vol-ume of 12.95m shares. Advances led declines by 185 to

Thomson Corp, which said its earnings for the first nine months had fallen from C\$1.47 to 55 cents per share, dropped by CS% to CS15%.

Curragh Resources gained C\$% to C\$6% after a block of Nesbitt Thomson Deacon. A Nesbitt mining analyst said in a quarterly report that Curragh is worth three times its

# Nikkei falls 2.4% on talk of speculators in trouble

### Tokyo

EQUITIES opened on a positive note following the overnight rise on Wall Street, but initial gains were reversed as rumours that speculators might be in financial trouble circulated in the afternoon. The Nikkei average fell sharply as nervousness spread to end a net 569.63, or 2.4 per cent, down at 23,053.88, urites Emiko Tera-

The index opened at 23,609.52 and soon reached the day's high of 23,767.06 on hopes that trading in December contracts, which started yesterday, would lift prices. The index fell to a low for the day of 23,046.25. Volume improved from Tues-day's 250m shares, but stayed

Declines finally outnum-bered gains by 878 to 111, with 106 issues unchanged. The Topix index of all first section stocks shed 36.95 to 1.697.35, and in London the ISE/Nikkei

50 index lost 5.04 to 1,281.67. Rumours that a large real estate and investment company had got into financial trouble unnerved many players. The market has been wor-ried recently about companies with heavy property exposure at a time of softening prices and high interest rates. Speculative stocks thought to be linked to the company in ques-tion were heavily sold. Isetan, the department store, dropped Y380 to Y2,610, Honshu Paper Y170 to Y1.950 and Kurabo

Y100 to Y1,030. Iseki & Co, a large agricul-tural machinery maker, fell Y100 to Y800 on rumours that Kyowa Corporation, a steel frame builder and property speculator which has just filed

for bankruptcy protection, was a significant snareholder. The expiry dates of margin contracts traded six months ago weighed on the market.

with large-capital steels and shipbuilders once again losing ground. Nippon Steel weakened Y24 to Y372, Kobe Steel Y30 to Y1,280 and Sumitomo Metal Y19 to Y388.

Shipbuilders were also depressed following a report that ship prices were expected to fall. Mitsui Shipbuilding retreated Y24 to Y464.

Pioneer Electronics, which had been attracting buyers in the wake of its inclusion in the Nikkei average, receded Y210 to Y3,640. Many participants felt that the issue was overbought after its two-day rise.
Fifty-one issues hit lows for
the year. Among them were
high-technology shares such as
Fujitsu, down Y32 at Y960,
Wischi falling Vio to V1050

Hitachi, falling Y40 to Y1,050, and TDK, Y30 lower at Y4,230. Financials were the few bright spots of the day. Regional banks were bought on continued hopes of mergers. Taiheiyo Bank gained Y50 to Y1,170, Yamanashi Bank Y30 to Y850 and Yamagata Bank Y1 to Y710. Insurers returned to favour. Taisho Marine & Fire

increased Y11 to Y945, while Chiyoda Fire & Marine put on Y7 to Y832. In Osaka, stocks were affected by similar rumours. The Osaka Stock Exchange suspended trading of Noda Industrial, the agricultural machine maker, on talk that the company was connected to a speculator who had financial difficulties. Nintendo fell Y1,000 to Y22,700. The OSE average lost 579.33 to 25,997.68 on volume of 51.9m shares, up from Tuesday's 42.3m.

### Roundup

TOKYO'S DROP caused other Pacific Rim markets to relinquish early gains yesterday, which had followed the firm close on Wall Street.

TUESDAY NOVEMBER 27 1990

AUSTRALIA fell from the day's high to end little changed

after ANZ reported a larger than expected drop in profits and cut its dividend. ANZ shed 8 cents to A\$3.69 on turnover of 4m shares and dragged other banking shares lower. The All Ordinaries index ended 0.8 up at 1,351.1. Turnover shrank to A\$124m from A\$151m. NEW ZEALAND was also

disappointed by ANZ's results, but the market was encouraged by softer domestic interest rates. The Barclays index rose 10.49 to 1,288.45.
TAIWAN declined for the

fourth day on persistent Gulf jitters. The weighted index fell 241.56, or 5.5 per cent, to 4,144.76. Volume decreased to T\$57.75bn from T\$67.72bn. Papers and banks posted the sharpest declines.

Tokyo rumours that a large property company might be in financial difficulty. The Straits Times Industrial index kept within a narrow range all day and finished 2.47 off at 1,115.82. Turnover was down to S\$38.1m from S\$55.5m.

MANILA was buoyed by a last minute rally. The composite index rose 4.87 to 615.49. Selected oil issues continued to gain support from big players, who are still banking on an oil find in the southern Philip pines. Drilling resumed yester-day as weather conditions

improved.
KUALA LUMPUR continued to see weakness in the banking to see weakness in the banking sector, whose index fell 16.72 to 1,902.29. The composite index edged down 1.63 to 466.79. HONG KONG closed lower after the thinnest day's trading for seven weeks. The Hang

Seng index slipped 12.55 to 2,986.39 and turnover declined to HK\$530m from HK\$579m. SEOUL firmed on demand

for manufacturing and financial issues. The composite index climbed 12.49 to 699.76 and turnover expanded to Won249bn from Won195.7bn.

MONDAY NOVEMBER 26 1590

# Brazilian rebound is called into question

Victoria Griffith evaluates this month's recovery in the light of economic prospects

FTER A disastrous perindices in \$ terms (rebased) formance in September and October, and the Brazil effective merger of the Rio de Janeiro and São Paulo stock Bovespa Index exchanges earlier this month, Brazilian share prices have World Index rebounded this month by about 45 per cent in cruzeiro terms and by 23 per cent in dollars. However, the weight of inflation, the cruzeiro's renewed weakness against the dollar and severe threats to economic and corporate prospects for 1991 are putting a large ques-tion mark against share prices for the third time this year. In cruzeiro terms, this month's rise has been well above an inflation rate which is expected to reach 17 to 19

tial, they will find reason to worry. The Brazilian economy is expected to perform poorly next year, because of the administration's zealous fight against inflation.

Following a monetarist strategy, the government has been sucking in the money supply since June, a policy which should start to have a visible affect in January or February;

market. The export sector should benefit from a sharp increase in the dollar/cruzeiro exchange rate over the past two months. Analysts also believe the market could shoot ahead if Brazilian negotiators sign an accord on debt with the international banking community. Meanwhile, this month's

meanwhile, this month's upswing has reflected the extremely low price/net assets ratios in the market. Varig, one of the largest airlines in the world, can be purchased for \$48m, about the price of a Boeing 787-300 with a few extras thrown in. Varig possesses 12 of these jets among with this month's inflation surging, the central bank has stepped up the pressure even further. sesses 12 of these jets, among the cheapest in its fleet of 76 The result, according to Mr Rudiger Dornbusch, an eco-

nomics professor at the Massa-chusetts Institute of Technol-ogy, will be Brazil's worst Even after the latest recovery, Brazilian companies are valued in the equity market at only 35 per cent of their net assets, on average. The level is one of the lowest ever, prices recession in 50 years. The Collor government itself is predicting a 40 per cent drop in con-

sumer spending for the first quarter of 1991, compared with the same period this year.

There is hope for the equity when they reached 34 per cent, and in 1982, when they dipped to 27 per cent.

Estrela, the toy group, looks extremely enticing, priced at just 16 per cent of its net asset value, and Varig itself is little

he scenario would be a break-up artist's dream if it were not for the fact that most of the shares on the market are preferential, offering no voting rights and no opportunity for a hostile take-over lid.

more expensive at 18 per cent

Given this fact, Mr Fernando Nabuco, president of the Sas Paulo Stock Exchange, believes that the share price recovery will be short-lived. "This is not the beginning of a boom," he says. "There are two reasons for the surge: the first is the realisation that companies here are incredibly chear, the second is that the market is catching up with previous months' inflation."

# Wait for UN move restrains bourse activity

bourses yesterday, but activity was generally restrained before was generally restrained teatre the expected approval today of a resolution on Gulf action by the Security Council of the United Nations (UN), writes Our Markets Staff. FRANKFURT had a mixed

per cent in November. Unfortu-nately, market strategists are

predicting further real increases in the dollar, and

equities will need to register continued large upward swings to sustain a rise in dollar

If investors base their deci-

sions on future earnings poten-

day with more rises, proportionately, in blue chips than in the market as a whole. The 30-share DAX index rose 5.36 to 1,420.62 with 19 advances, 10 declines and one component stock unchanged, while the more broadly based FAZ index fell 3.73 to 1,420.62 at midses-

However, the rise in the DAX, with big internationals such as Daimler and Deutsche Bank up DM5.50 and DM6.50, to DM571.50 and DM598 respec-tively, served to highlight the gentle slide in Siemens, masked in the previous three days by a 5.4 per cent drop in the index itself.

Market volume rose from DM4.3bn to DM5bn, Siemens turning over DM1.07bn by itself as it fell another DM5 to DM592, a recovery of about DM7 from its low in the prebourse. There were reports that Degab, the investment research arm of Deutsche Bank, had downgraded its earnings per share forecasts year ending on October 1, 1991. from DM50 to about DM45.

Apparently Siemens itself helped the research process along, and its downrating has the market than those resulting from the more severe analyses of, for example, Volkswagen or the big three chemical companies. 'It seems to have been a typical Siemens goalpost-moving exercise," said Mr Adrian Phillips of Kleinwort

MADRID was enlivened by a huge put-through in one stock worth Pta8.16bn - more than the total daily turnover in of 1.337m shares or 18 per cent of Azucarera, the sugar com-pany in which Banco Central

### SOUTH AFRICA

SHARE TRADING Johannesburg was thin as fluc-tations in the financial rand kept investors away. The all-gold index fell 23 to 1,286, with Vaal Reefs losing R5 to R215, while the all-share index dropped 17 to 2,595.

and sugar broker ED&F Man have large stakes, was traded at Pta6,100 a share, up Pta100 from Tuesday's close.

Telefónica, the telecommunications company, eased Pta2 to Pta819 with 2.96m shares traded after its chairman forecast a rise in net profits this year of 7-10 per cent, described as in line with or slightly better than expectations

Speculation that Mr Carlos Solchaga, the economics and finance minister, was under pressure to resign did not upset the market, said Mr Ignacio García of FG, the Madrid brokers; the bolsa was more concerned by the prospect of news of the UN resolution today. The general index added 0.17 to 228.23.

PARIS also saw a large block trade, with 818,306 shares or 9.5 per cent of GTM-Entrepose, the building company, sold at FFT295 a share through Swiss Bank Corp in association with Ducatel Duval, the French brokers. The stock closed FFr11 lower at FFr278 with a total of 846,906 shares exchanged. One naise des Eaux, which acquired an interest in GTM through its merger with Dumez earlier this

Also active in the construction sector was Auxiliaire d'Entreprises, which gained FFr62 or 6 per cent to FFr1,102 with 177,000 shares traded. The rise was due to a revival of speculation, said a salesman. The CAC 40 index moved

er to the 1,600 level, ending at 1,601.25, down 4.67. But this represented a recovery, triggered by a rumour that Iraq was seeking talks with the US, from its early low of 1,589.34. Dealers expected the wait for the UN announcement today to

keep the market quiet.
STOCKHOLM rebounded
after a two-week fall to the
year's low. The Affärsväriden
General index rose 9.6 or 1.2
per cent to 825.2 in improved turnover of SKr199m, up from SKr188m. Heavy buying inter-est in Ericsson and Asira led

Ericsson free B shares rose SKr6 to SKr189 and Astra free

holds an analysts' meeting in Stockholm in December to give an update on sales of its anti-

an update on sales of its antiulcer drug, Losec, in the US.
OSLO continued to
strengthen, with the all-share
index rising 7.36 or 1.6 per cent
to 468.95 in improved turnover
of NKr359m, up from NKr277m.
MILAN ended mixed in light
trading after two days of heavy
selling. Brokers expected a further short-term recovery as ther short-term recovery as traders covered short positions. The Comit index came off the year's low to end 1.00 higher at

A strike by floor traders planned for December 6 was suspended before a meeting on Friday with Prime Minister Giulio Andreotti, who has promised to speed up the stock market reform legislation.
Auto maker Fiat rose L91 to
15,260 but fell back to £5,240 after hours. The car company said after the market closed that it planned to build two production plants in southern

of about 1.5 trillion over the

next three years.

AMSTERDAM drifted lower in thin turnover. The CBS Tendency index lost 0.2 to 94.6.
Volunac, the software company, fell 60 cents to Fl 31.50 after saying that it expected 1990 net profit to fall more than 20 per cent

than 20 per cent.
Heineken, the brewing group, eased 30 cents to Fi 128.70 after presenting the unions with a watered-down rationalisation proposal. It proposed to cut its workforce of

3,800 by 250 over the coming three years.

ZURICH rose in very thin trading. Alusuisse bearers of leading with a rise of SF124 to SF1968 as the Crédit Suisse index closed 24 higher at 458.0. In industrials, Roche came back from a bout of profital-

ing, putting on SFr66 to SFR650; and in banking, CS Holding saw a major order and rose SFr30 to SFr1,605. ISTANBUL recovered some ground after its two-day fall of 12.7 per cent. The index bounced up 161.21 or 4.9 per cent to 3,438.39.

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### **Roche Holding Ltd**

has acquired a 60% interest in and has obtained the option to purchase the remaining 40% of

Genentech, Inc.

Morgan Guaranty assisted in the negotiations and acted as financial advisor to Roche Holding Ltd in this transaction

**JPMorgan** 

### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM	Local Currency Index	1990 High	1990 LOW	Year ago (approx)
Australia (76)	123.69	+0.1	92.85	100.31	95.18	107.03	-0.3	7.28	123.63	93.25	100.61	95.90	107.39	158.31	118.98	144.45
Austria (19)		-0.5	148.09	155.99	151.79	152.04	-0.9	1.80	198.20	149.51	161 31	153.75	153,49	285.53	178.57	147.51
Belgium (61)	137.53	+0.5	103.24	111.53	105.82	103.61	-0.5	5.59	136.85	103.23	111.37	108.15	104.12	160.02	126.67	147.28
Canada (120)		- 0.1	93.85	101.38	96.19	105.33	+0.2	3.81	125.09 245.03	94.36 184.83	101.80	97.02 190.06	105.07 190.37	153.61	121.24	148,90
Denmark (33)		+0.3	184.48	199.30	189.09	189.84	-0.3	1.58 3.92	103.52	78.09	84.25	80.30	77.53	277.62	234.05	229,90
Finland (25)		+0.8	78.34	84 64	80.30	77.89	+0.5	3.81	138.22	104.26	112.48	107.20	109.06	152 29 168.85	98.91	120,14
France (122)	139.32	+ 0.8	104.59	112.98	107.19	109.11 89.97	+0.0	2.53	117.64	88.74	95.75	31.25	31.25		124.98	138.33
Germany (91)	116.93 121.90	-0.6 -0.2	87.77 91.51	94.84 98.86	89.97 93.80	121.93	-0.1	5.43	122.09	92.09	99.36	94.71	122.10	144.62 147.49	101.38 112.24	103.20
Hong Kong (48)		+0.6	115.47	124.75	118.36	120.18	-0.1	4.35	152.91	115.35	124,45	118.61	120.34	198.57	139.04	116.64
ireland (17)	76.41	- 1.8	57.36	61.96	58.79	63.31	-28	3.89	77.78	58.67	53.30	60.33	65.02	109.26	76.41	163.57
Italy (91)		-0.4	97.08	104.68	99,52	104.88	-0.8	0.81	129.88	97.97	105.71	100.76	105.71	197.26	106.58	92.16 193.04
Malaysia (35)		-0.6	144.04	155.61	147.64	198.27	-0.6	3 40	193.01	145.59	157.08	149.71	199.41	250.89	182.96	204,23
Mexico (12)		+ 0.7	426.69	460.98	437.36	1828.36	+0.7	0.38	564.72	425.98	459.60	438.05	1815.27	568.41	324.53	286.28
Netherland (41)	134.71	+1.1	101.12	109.25	103.65	102.64	+0.4	5.24	133 19	100.47	108,39	103.31	102.28	149.03	127.56	131.24
New Zealand (16)	48.36	-2.4	36.30	39.22	37.21	41.99	-2.3	8.00	49.57	37.39	40.34	38.45	42.97	75.36	47.90	74.87
Norway (27)	217,35	+ 1.0	153,16	176,28	167.24	170.59	+0.4	1.81	215.20	162.33	175.15	166.94	169.86	276.79	202.34	175.29
		-0.1	117.00	126,40	119.92	122.64	-0.1	3.60	155.97	117.65	125 94	120.98	122.60	209.24	147.24	163.95
	172.27	-3.8	129.32	139.71	132.55	132.36	-0.7	4.18	173.98	135.01	145.66	138.83	133.30	251.39	151.50	169,11
Spain (42)	145,59	+1.0	109.29	118.08	112.02	103.57	+0.3	5.35	144 11	108.70	117,29	111.78	103.28	182.25	128.54	157,81
Sweden (27)		-1.0	114.94	124, 18	117.82	125.74	-1.4	3.23	154.69	116.68	125,89	119,99	127,49	234.93	153.11	166.84
Switzerland (68)	87.70	+0.7	65.84	71.13	67.49	68.45	+0.0	3.08	87.12	65.71	70.91	67.59	68.43	109.77	85.00	90.44
United Kingdom (298)	170.68	+ 0.8	128.13	138.41	131.32	128.13	+0.3	5.43	169.30	127.71	137.77	131.31	127.71	176.18	139.87	142.91
USA (533)	128.39	+0.5	96.38	104.13	98.79	128.39	+0.5	3.85	127.71	96.33	103.94	99.07	127.71	148.95	119.06	140,32
Europe (962)	138,40	+0.4	103.89	112.25	106.50	105,49	-0.2	4.41	137.63	103.97	112.17	106.92	105.73	157.65	124,91	
Nordic (112)	170.59	-0.1	128.06	138,35	131,26	130.39	-0.5	2.33	170.74	128.79	136.96	132.44	131.13	223.29	170.59	127.83
Pacific Basin (654)	128.52	-0.4	96.48	104,23	98.89	105.19	-0.8	1.21	129.06	97.35	105.04	100,11	105.99	192.75		169,15
	132,90	-0.1	99.76	107,77	102.25	106.12	-0.5	2.57	132.98	100.31	108.22	103.15	105.58	174.18	107.82 116.03	188.20
North America (653)	128, 10	+0.5	96.16	103,90	98.58	126.87	+0.5	3.85	127.46	96.15	103.75	98.89	125.22	146.43	119.26	164,13
Europe Ex. UK (664)	11B.71	+ 0.1	89.11	96,29	91.36	92.21	-0.7	3.62	118.58	89.45	36 53	92.00	92.81	145.52	109.54	140.73
Pacific Ex. Japan (200)	118.39	-0.2	88.88	96.03	91.11	105.67	-0.3	6.24	118.59	89.45	96.53	92.00	105.03	148.72	116.03	117,47 130,31
World Ex. US (1808)	133.27	- 0.1	100.04	108.09	102.55	105.79	-0.5	2.62	133.41	100.63	108.59	103 49	107.33	173.77	117.12	
World Ex. UK (2043)	126.62	+0.0	95.05	102.69	97.44	112.00	-0.2	2.72	126.60	95.49	103.04	98.21	112.24	162.00	115.37	163.73
World Ex. So. At. (2281)	130,28	÷ 0.1	97.80	105.67	100.25	113.47	-0.1	3.03	130.10	98.13	105.89	100.92	113.64	161 84	118.04	155,44
World Ex. Japan (1887)	132.46	+ 0.4	99.43	107,43	101.93	118.20	+0.2	4.16	131 95	99.53	107.40	102.37	118.01	151 59	124,31	154,21 135,87
The World Index (2341)	130.53	+0.1	97.99	105.87	100.45	113.60	-0.2	3.04	130.39	98.36	105.12	101.15	113.78	162.05	118.33	154.30
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